# Doing Business 2015 Going Beyond Efficiency

Economy Profile 2015
France



COMPARING BUSINESS REGULATIONS FOR DOMESTIC FIRMS IN 189 ECONOMIES

A World Bank Group Flagship Report



 $\ \ \, \mathbb{C}$  2014 The International Bank for Reconstruction and Development /

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### **CONTENTS**

Introduction	4
The business environment	6
Starting a business	16
Dealing with construction permits	23
Getting electricity	29
Registering property	35
Getting credit	44
Protecting minority investors	50
Paying taxes	58
Trading across borders	62
Enforcing contracts	66
Resolving insolvency	72
Labor market regulation	77
Distance to frontier and ease of doing business ranking	
Resources on the <i>Doing Business</i> website	87

#### INTRODUCTION

Doing Business sheds light on how easy or difficult it is for a local entrepreneur to open and run a small to medium-size business when complying with relevant regulations. It measures and tracks changes in regulations affecting 11 areas in the life cycle of a business: starting a business, dealing with construction permits, getting electricity, registering property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts, resolving insolvency and labor market regulation.

In a series of annual reports *Doing Business* presents quantitative indicators on business regulations and the protection of property rights that can be compared across 189 economies, from Afghanistan to Zimbabwe, over time. The data set covers 47 economies in Sub-Saharan Africa, 32 in Latin America and the Caribbean, 25 in East Asia and the Pacific, 26 in Eastern Europe and Central Asia, 20 in the Middle East and North Africa and 8 in South Asia, as well as 31 OECD high-income economies. The indicators are used to analyze economic outcomes and identify what reforms have worked, where and why.

This economy profile presents the *Doing Business* indicators for France. To allow useful comparison, it also provides data for other selected economies (comparator economies) for each indicator. The data in this report are current as of June

1, 2014 (except for the paying taxes indicators, which cover the period January–December 2013).

The Doing Business methodology has limitations. Other areas important to business—such as an economy's proximity to large markets, the quality of its infrastructure services (other than those related to trading across borders and getting electricity), the security of property from theft and looting, the transparency government procurement, macroeconomic conditions or the underlying strength of institutions—are not directly studied by *Doing Business*. The indicators refer to a specific type of business, generally a local limited liability company operating in the largest business city. Because standard assumptions are used in the data collection, comparisons and benchmarks are valid across economies. The data not only highlight the extent of obstacles to doing business; they also help identify the source of those obstacles, supporting policy makers in designing regulatory reform.

More information is available in the full report. *Doing Business 2015* presents the indicators, analyzes their relationship with economic outcomes and presents business regulatory reforms. The data, along with information on ordering *Doing Business 2015*, are available on the *Doing Business* website at http://www.doingbusiness.org.

#### CHANGES IN DOING BUSINESS 2015

As part of a 2-year update in methodology, Doing Business 2015 incorporates 7 important changes. First, the ease of doing business ranking as well as all topiclevel rankings are now computed on the basis of distance to frontier scores (see the chapter on the distance to frontier and ease of doing business ranking). Second, for the 11 economies with a population of more than 100 million, data for a second city have been added to the data set and the ranking calculation. These economies are Bangladesh, Brazil, China, India, Indonesia, Japan, Mexico, Nigeria, Pakistan, the Russian Federation and the United States. Third, for getting credit, the methodology has been revised for both the strength of legal rights index and the depth of credit information index. The number of points has been increased in both indices, from 10 to 12 for the strength of legal rights index and from 6 to 8 for the depth of credit information index. In addition, only credit bureaus and registries that cover at least 5% of the adult population can receive a score on the depth of credit information index.

Fourth, the name of the protecting investors indicator set has been changed to protecting minority investors to better reflect its scope—and the scope of the indicator set has been expanded to include shareholders' rights in corporate governance beyond related-party transactions. Fifth, the resolving insolvency indicator set has been expanded to include an index measuring the strength of the legal framework for insolvency. Sixth, the calculation of the distance to frontier score for paying taxes has been changed. The total tax rate component now enters the score in a nonlinear fashion, in an approach different from that used for all other indicators (see the chapter on the distance to frontier and ease of doing business ranking).

Finally, the name of the employing workers indicator set has been changed to labor market regulation, and the scope of this indicator set has also been changed. The indicators now focus on labor market regulation applying to the retail sector rather than the manufacturing sector, and their coverage has been expanded to include regulations on labor disputes and on benefits provided to workers. The labor market regulation indicators continue to be excluded from the aggregate distance to frontier score and ranking on the ease of doing business.

Beyond these changes there are 3 other updates in methodology. For paying taxes, the financial statement variables have been updated to be proportional to 2012 income per capita; previously they were proportional to 2005 income per capita. For enforcing contracts, the value of the claim is now set at twice the income per capita or \$5,000, whichever is greater. For dealing with construction permits, the cost of construction is now set at 50 times income per capita (before, the cost was assessed by the *Doing Business* respondents). In addition, this indicator set no longer includes the procedures for obtaining a landline telephone connection.

For more details on the changes, see the "What is changing in *Doing Business?*" chapter starting on page 24 of the *Doing Business 2015* report. For more details on the data and methodology, please see the "Data Notes" chapter starting on page 114 of the *Doing Business 2015* report. For more details on the distance to frontier metric, please see the "Distance to frontier and ease of doing business ranking" chapter in this profile.

For policy makers trying to improve their economy's regulatory environment for business, a good place to start is to find out how it compares with the regulatory environment in other economies. Doing Business provides an aggregate ranking on the ease of doing business based on indicator sets that measure and benchmark regulations applying to domestic small to medium-size businesses through their life cycle. Economies are ranked from 1 to 189 by the ease of doing business ranking. This year's report presents results for 2 aggregate measures: the distance to frontier score and the ease of doing business ranking. The ranking of economies is determined by sorting the aggregate distance to frontier (DTF) scores. The distance to frontier score benchmarks economies with respect to regulatory practice, showing the absolute distance to the best performance in each Doing Business indicator. An economy's distance to frontier score is indicated on a scale from 0 to 100, where 0 represents the worst performance and 100 the frontier. (See the chapter on the distance to frontier and ease of doing business). The 10 topics included in the ranking in *Doing Business* 2015: starting a business, dealing with construction permits, getting electricity, registering property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts and resolving insolvency. The labor market regulation indicators (formerly employing workers) are not included in this year's aggregate ease of doing business ranking, but the data are presented in this year's economy profile.

The aggregate ranking on the ease of doing business benchmarks each economy's performance on the indicators against that of all other economies in the *Doing Business* sample (figure 1.1). While this ranking tells much about the business environment in an economy, it does not tell the whole story. The ranking on the ease of doing business, and the underlying indicators, do not measure all aspects of the business environment that matter to firms and investors or that affect the competitiveness of the economy. Still, a high ranking does mean that the government has created a regulatory environment conducive to operating a business.

#### **ECONOMY OVERVIEW**

Region: OECD high income

Income category: High income

Population: 66,028,467

GNI per capita (US\$): 42,250

DB2015 rank: 31

DB2014 rank: 33\*

Change in rank: 2

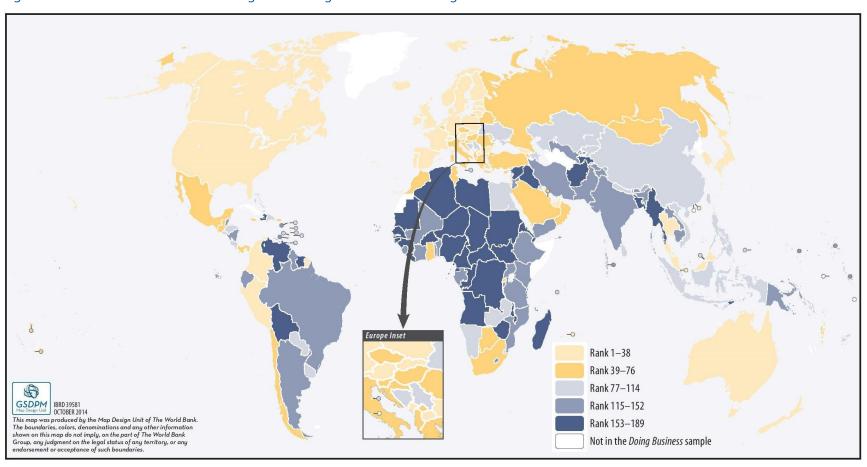
DB 2015 DTF: 73.9

DB 2014 DTF: 72.2

Change in DTF: 1.7

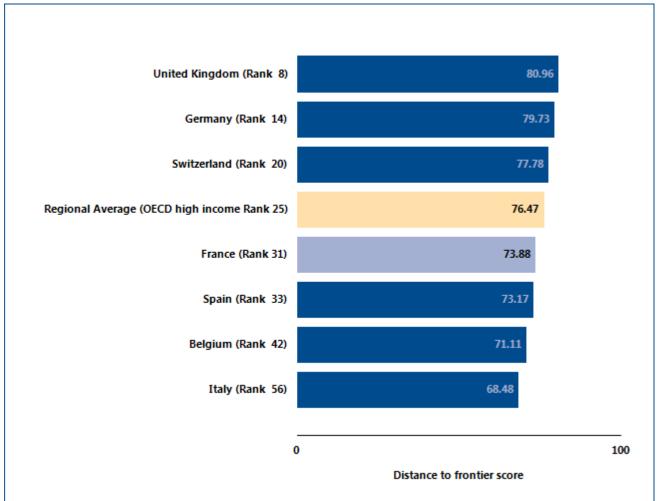
\* DB2014 ranking shown is not last year's published ranking but a comparable ranking for DB2014 that captures the effects of such factors as data corrections and the changes in methodology. See the data notes starting on page 114 of the *Doing Business 2015* report for sources and definitions.

Figure 1.1 Where economies stand in the global ranking on the ease of doing business



For policy makers, knowing where their economy stands in the aggregate ranking on the ease of doing business is useful. Also useful is to know how it ranks relative to comparator economies and relative to the regional average (figure 1.2). The economy's rankings (figure 1.3) and distance to frontier scores (figure 1.4) on the topics included in the ease of doing business ranking provide another perspective.

Figure 1.2 How France and comparator economies rank on the ease of doing business



Note: The rankings are benchmarked to June 2014 and based on the average of each economy's distance to frontier (DTF) scores for the 10 topics included in this year's aggregate ranking. The distance to frontier score benchmarks economies with respect to regulatory practice, showing the absolute distance to the best performance in each *Doing Business* indicator. An economy's distance to frontier score is indicated on a scale from 0 to 100, where 0 represents the worst performance and 100 the frontier. For the economies for which the data cover 2 cities, scores are a population-weighted average for the 2 cities. *Source: Doing Business* database.

Figure 1.3 Rankings on Doing Business topics - France

(Scale: Rank 189 center, Rank 1 outer edge)

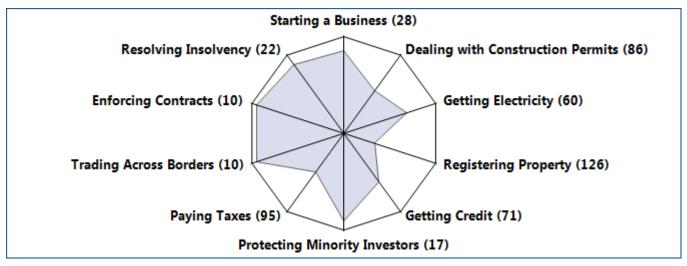


Figure 1.4 Distance to frontier scores on *Doing Business* topics - France

(Scale: Score 0 center, Score 100 outer edge)



Note: The rankings are benchmarked to June 2014 and based on the average of each economy's distance to frontier (DTF) scores for the 10 topics included in this year's aggregate ranking. The distance to frontier score benchmarks economies with respect to regulatory practice, showing the absolute distance to the best performance in each *Doing Business* indicator. An economy's distance to frontier score is indicated on a scale from 0 to 100, where 0 represents the worst performance and 100 the frontier. For the economies for which the data cover 2 cities, scores are a population-weighted average for the 2 cities. Source: Doing Business database.

Just as the overall ranking on the ease of doing business tells Doing Business introduced the distance to frontier score. This only part of the story, so do changes in that ranking. Yearly movements in rankings can provide some indication of changes in an economy's regulatory environment for firms, but they are always relative.

Moreover, year-to-year changes in the overall rankings do not reflect how the business regulatory environment in an economy has changed over time—or how it has changed in different areas. To aid in assessing such changes, measure shows how far on average an economy is from the best performance achieved by any economy on each Doing Business indicator.

Comparing the measure for an economy at 2 points in time allows users to assess how much the economy's regulatory environment as measured by Doing Business has changed over time—how far it has moved toward (or away from) the most efficient practices and strongest regulations in areas covered by Doing Business (figure 1.5).

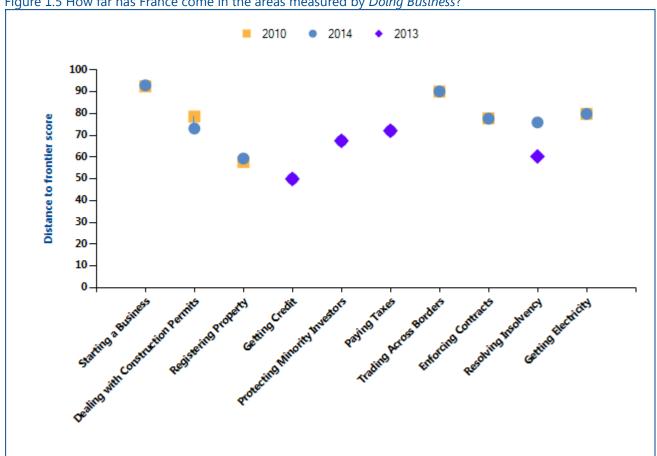


Figure 1.5 How far has France come in the areas measured by *Doing Business*?

Note: The distance to frontier score shows how far on average an economy is from the best performance achieved by any economy on each Doing Business indicator since 2010, except for getting credit, paying taxes, protecting minority investors and resolving insolvency which had methodology changes in 2014 and thus are only comparable to 2013. The measure is normalized to range between 0 and 100, with 100 representing the best performance (the frontier). See the data notes starting on page 114 of the Doing Business 2015 report for more details on the distance to frontier score.

The absolute values of the indicators tell another part of the story (table 1.1). The indicators, on their own or in comparison with the indicators of a good practice economy or those of comparator economies in the region, may reveal bottlenecks reflected in large numbers of procedures, long delays or high costs. Or they may reveal unexpected strengths in an area of business regulation—such as a regulatory process that can be completed with a small number of procedures in a few days and at a low cost. Comparison of the economy's indicators today with those in the previous year may show where substantial bottlenecks persist—and where they are diminishing.

Table 1.1 Summary of *Doing Business* indicators for France

Indicator	France DB2015	France DB2014	Belgium DB2015	Germany DB2015	Italy DB2015	Spain DB2015	Switzerland DB2015	United Kingdom DB2015	Best performer globally DB2015
Starting a Business (rank)	28	25	14	114	46	74	69	45	New Zealand (1)
Starting a Business (DTF Score)	93.00	92.49	94.42	81.38	91.22	88.08	88.42	91.23	New Zealand (99.96)
Procedures (number)	5.0	5.0	3.0	9.0	5.0	6.0	6.0	6.0	New Zealand (1.0)*
Time (days)	4.5	6.5	4.0	14.5	5.0	13.0	10.0	6.0	New Zealand (0.5)
Cost (% of income per capita)	0.9	0.9	5.0	8.8	14.1	4.6	2.0	0.3	Slovenia (0.0)
Paid-in min. capital (% of income per capita)	0.0	0.0	18.2	35.8	0.0	13.8	25.4	0.0	112 Economies (0.0)*
Dealing with Construction Permits (rank)	86	89	82	8	116	105	45	17	Hong Kong SAR, China (1)
Dealing with Construction Permits (DTF Score)	73.14	72.41	73.68	87.42	67.35	69.18	78.50	85.06	Hong Kong SAR, China (95.53)

Indicator	France DB2015	France DB2014	Belgium DB2015	Germany DB2015	Italy DB2015	Spain DB2015	Switzerland DB2015	United Kingdom DB2015	Best performer globally DB2015
Procedures (number)	8.0	8.0	10.0	8.0	10.0	7.0	11.0	9.0	Hong Kong SAR, China (5.0)
Time (days)	183.0	183.0	212.0	96.0	233.0	229.0	154.0	105.0	Singapore (26.0)
Cost (% of warehouse value)	4.7	5.1	1.1	1.1	3.7	5.2	0.7	1.2	Qatar (0.0)*
Getting Electricity (rank)	60	56	99	3	102	74	5	70	Korea, Rep. (1)
Getting Electricity (DTF Score)	79.87	79.87	72.81	98.37	72.65	78.18	96.71	78.42	Korea, Rep. (99.83)
Procedures (number)	5.0	5.0	6.0	3.0	5.0	5.0	3.0	4.0	12 Economies (3.0)*
Time (days)	79.0	79.0	88.0	28.0	124.0	85.0	39.0	126.0	Korea, Rep. (18.0)*
Cost (% of income per capita)	42.9	43.2	92.3	44.4	212.6	242.0	59.2	90.1	Japan (0.0)
Registering Property (rank)	126	118	171	89	41	66	16	68	Georgia (1)
Registering Property (DTF Score)	59.36	59.36	42.27	67.78	79.44	73.57	88.71	72.55	Georgia (99.88)
Procedures (number)	8.0	8.0	8.0	5.0	4.0	5.0	4.0	6.0	4 Economies (1.0)*
Time (days)	49.0	49.0	64.0	40.0	16.0	12.0	16.0	21.5	3 Economies (1.0)*
Cost (% of property value)	6.1	6.1	12.7	6.7	4.4	6.1	0.3	4.6	4 Economies (0.0)*
Getting Credit (rank)	71	67	89	23	89	52	52	17	New Zealand (1)
Getting Credit (DTF Score)	50.00	50.00	45.00	70.00	45.00	60.00	60.00	75.00	New Zealand (100)
Strength of legal rights index (0-12)	4	4	4	6	2	5	6	7	3 Economies (12)*

Indicator	France DB2015	France DB2014	Belgium DB2015	Germany DB2015	Italy DB2015	Spain DB2015	Switzerland DB2015	United Kingdom DB2015	Best performer globally DB2015
Depth of credit information index (0-8)	6	6	5	8	7	7	6	8	23 Economies (8)*
Credit registry coverage (% of adults)	44.5	43.6	96.4	1.3	24.6	50.0	0.0	0.0	Portugal (100.0)
Credit bureau coverage (% of adults)	0.0	0.0	0.0	100.0	100.0	15.3	26.3	100.0	23 Economies (100.0)*
Protecting Minority Investors (rank)	17	16	40	51	21	30	78	4	New Zealand (1)
Protecting Minority Investors (DTF Score)	67.50	67.50	61.67	59.17	66.67	64.17	55.00	78.33	New Zealand (81.67)
Extent of conflict of interest regulation index (0-10)	5.7	5.7	7.0	5.0	6.0	5.3	3.3	8.3	Singapore (9.3)*
Extent of shareholder governance index (0- 10)	7.8	7.8	5.3	6.8	7.3	7.5	7.7	7.3	France (7.8)*
Strength of minority investor protection index (0-10)	6.8	6.8	6.2	5.9	6.7	6.4	5.5	7.8	New Zealand (8.2)
Paying Taxes (rank)	95	93	81	68	141	76	18	16	United Arab Emirates (1)*
Paying Taxes (DTF Score)	72.12	72.12	74.18	77.02	62.13	75.25	89.05	90.52	United Arab Emirates (99.44)*
Payments (number per year)	8.0	8.0	11.0	9.0	15.0	8.0	19.0	8.0	Hong Kong SAR, China (3.0)*
Time (hours per year)	137.0	137.0	160.0	218.0	269.0	167.0	63.0	110.0	Luxembourg (55.0)
Trading Across Borders (rank)	10	11	26	18	37	30	22	15	Singapore (1)
Trading Across Borders	90.18	90.08	85.55	87.67	83.44	84.68	86.10	88.32	Singapore (96.47)

Indicator	France DB2015	France DB2014	Belgium DB2015	Germany DB2015	Italy DB2015	Spain DB2015	Switzerland DB2015	United Kingdom DB2015	Best performer globally DB2015
(DTF Score)									
Documents to export (number)	2	2	4	4	3	4	3	4	Ireland (2)*
Time to export (days)	10.0	10.0	9.0	9.0	19.0	10.0	8.0	8.0	5 Economies (6.0)*
Cost to export (US\$ per container)	1,335.0	1,335.0	1,240.0	1,015.0	1,195.0	1,310.0	1,660.0	1,005.0	Timor-Leste (410.0)
Cost to export (deflated US\$ per container)	1,335.0	1,350.2	1,240.0	1,015.0	1,195.0	1,310.0	1,660.0	1,005.0	
Documents to import (number)	2	2	4	4	3	4	4	4	Ireland (2)*
Time to import (days)	11.0	11.0	8.0	7.0	18.0	9.0	8.0	6.0	Singapore (4.0)
Cost to import (US\$ per container)	1,445.0	1,445.0	1,400.0	1,050.0	1,145.0	1,400.0	1,440.0	1,050.0	Singapore (440.0)
Cost to import (deflated US\$ per container)	1,445.0	1,461.5	1,400.0	1,050.0	1,145.0	1,400.0	1,440.0	1,050.0	
Enforcing Contracts (rank)	10	10	10	13	147	69	22	36	Singapore (1)
Enforcing Contracts (DTF Score)	77.67	77.67	77.67	76.74	45.61	62.65	72.20	68.08	Singapore (89.54)
Time (days)	395.0	395.0	505.0	394.0	1,185.0	510.0	390.0	437.0	Singapore (150.0)
Cost (% of claim)	17.4	17.4	17.7	14.4	23.1	18.5	24.0	39.9	Iceland (9.0)
Procedures (number)	29.0	29.0	26.0	31.0	37.0	40.0	32.0	29.0	Singapore (21.0)*
Resolving Insolvency (rank)	22	42	11	3	29	23	41	13	Finland (1)
Resolving Insolvency (DTF Score)	75.94	60.31	83.87	91.78	71.29	75.89	63.10	82.04	Finland (93.85)

Indicator	France DB2015	France DB2014	Belgium DB2015	Germany DB2015	Italy DB2015	Spain DB2015	Switzerland DB2015	United Kingdom DB2015	Best performer globally DB2015
Time (years)	1.9		0.9	1.2	1.8	1.5	3.0	1.0	Ireland (0.4)
Cost (% of estate)	9.0	9.0	3.5	8.0	22.0	11.0	3.5	6.0	Norway (1.0)
Outcome (0 as piecemeal sale and 1 as going concern)	1	0	1	1	1	1	0	1	
Recovery rate (cents on the dollar)	77.2	48.2	89.1	83.4	62.8	71.3	47.6	88.6	Japan (92.9)
Strength of insolvency framework index (0-16)	11.0	11.0	11.5	15.0	12.0	12.0	12.0	11.0	5 Economies (15.0)*

Note: DB2014 rankings shown are not last year's published rankings but comparable rankings for DB2014 that capture the effects of such factors as data corrections and changes to the methodology. Trading across borders deflated and non-deflated values are identical in DB2015 because it is defined as the base year for the deflator. The best performer on time for paying taxes is defined as the lowest time recorded among all economies in the DB2015 sample that levy the 3 major taxes: profit tax, labor taxes and mandatory contributions, and VAT or sales tax. If an economy has no laws or regulations covering a specific area—for example, insolvency—it receives a "no practice" mark. Similarly, an economy receives a "no practice" or "not possible" mark if regulation exists but is never used in practice or if a competing regulation prohibits such practice. Either way, a "no practice" mark puts the economy at the bottom of the ranking on the relevant indicator.

<sup>\*</sup> Two or more economies share the top ranking on this indicator. A number shown in place of an economy's name indicates the number of economies that share the top ranking on the indicator. For a list of these economies, see the *Doing Business* website (http://www.doingbusiness.org).

Formal registration of companies has many immediate benefits for the companies and for business owners and employees. Legal entities can outlive their founders. Resources are pooled as several shareholders join forces to start a company. Formally registered companies have access to services and institutions from courts to banks as well as to new markets. And their employees can benefit from protections provided by the law. An additional benefit comes with limited liability companies. These limit the financial liability of company owners to their investments, so personal assets of the owners are not put at risk. Where governments make registration easy, more entrepreneurs start businesses in the formal sector, creating more good jobs and generating more revenue for the government.

#### What do the indicators cover?

Doing Business measures the ease of starting a business in an economy by recording all procedures officially required or commonly done in practice by an entrepreneur to start up and formally operate an industrial or commercial business—as well as the time and cost required to complete these procedures. It also records the paid-in minimum capital that companies must deposit before registration (or within 3 months). The ranking of economies on the ease of starting a business is determined by sorting their distance to frontier scores for starting a business. These scores are the simple average of the distance to frontier scores for each of the component indicators.

To make the data comparable across economies, *Doing Business* uses several assumptions about the business and the procedures. It assumes that all information is readily available to the entrepreneur and that there has been no prior contact with officials. It also assumes that the entrepreneur will pay no bribes. And it assumes that the business:

- Is a limited liability company, located in the largest business city and is 100% domestically owned<sup>1</sup>.
- Has between 10 and 50 employees.
- Conducts general commercial or industrial activities.

# WHAT THE STARTING A BUSINESS INDICATORS MEASURE

## Procedures to legally start and operate a company (number)

Preregistration (for example, name verification or reservation, notarization)

Registration in the economy's largest business city<sup>1</sup>

Postregistration (for example, social security registration, company seal)

## Time required to complete each procedure (calendar days)

Does not include time spent gathering information

Each procedure starts on a separate day (2 procedures cannot start on the same day). Procedures that can be fully completed online are recorded as ½ day.

Procedure completed once final document is received

No prior contact with officials

## Cost required to complete each procedure (% of income per capita)

Official costs only, no bribes

No professional fees unless services required by law

## Paid-in minimum capital (% of income per capita)

Deposited in a bank or with a notary before registration (or within 3 months)

- Has a start-up capital of 10 times income per capita.
- Has a turnover of at least 100 times income per capita.
- Does not qualify for any special benefits.
- Does not own real estate.

<sup>&</sup>lt;sup>1</sup> For the 11 economies with a population of more than 100 million, data for a second city have been added.

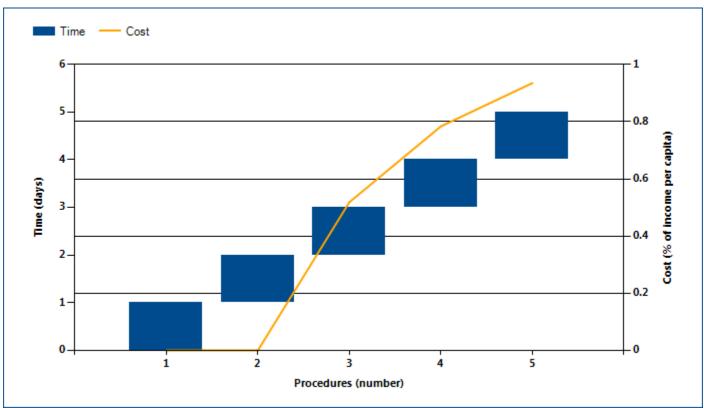
#### Where does the economy stand today?

What does it take to start a business in France? According to data collected by *Doing Business*, starting a business there requires 5.0 procedures, takes 4.5 days, costs 0.9% of income per capita and requires paid-in minimum capital of 0.0% of income per capita (figure 2.1). Most indicator sets refer to a case scenario in the

largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Figure 2.1 What it takes to start a business in France -

Paid-in minimum capital (% of income per capita): 0.0

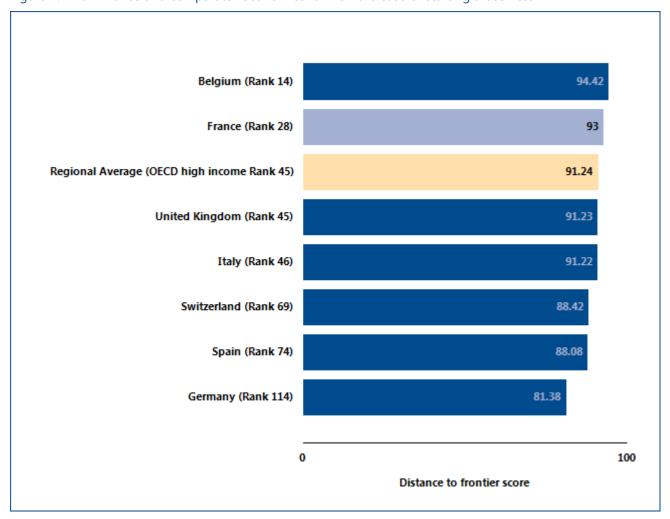


Note: Time shown in the figure above may not reflect simultaneity of procedures. Online procedures account for 0.5 days in the total time calculation. For more information on the methodology of the starting a business indicators, see the *Doing Business* website (http://www.doingbusiness.org). For details on the procedures reflected here, see the summary at the end of this chapter. *Source: Doing Business* database.

Globally, France stands at 28 in the ranking of 189 economies on the ease of starting a business (figure 2.2). The rankings for comparator economies and the regional

average ranking provide other useful information for assessing how easy it is for an entrepreneur in France to start a business.

Figure 2.2 How France and comparator economies rank on the ease of starting a business



Economies around the world have taken steps making it easier to start a business—streamlining procedures by setting up a one-stop shop, making procedures simpler or faster by introducing technology and reducing or eliminating minimum capital requirements. Many have undertaken business registration reforms in stages—and

they often are part of a larger regulatory reform program. Among the benefits have been greater firm satisfaction and savings and more registered businesses, financial resources and job opportunities.

What business registration reforms has *Doing Business* recorded in France (table 2.1)?

Table 2.1 How has France made starting a business easier—or not? By *Doing Business* report year from DB2010 to DB2015

DB year	Reform
DB2015	France made starting a business easier by reducing the time it takes to register a company at the one-stop shop (Centre de Formalités des Entreprises).

*Note:* For information on reforms in earlier years (back to DB2005), see the *Doing Business* reports for these years, available at http://www.doingbusiness.org. *Source: Doing Business* database.

#### What are the details?

Underlying the indicators shown in this chapter for France is a set of specific procedures—the bureaucratic and legal steps that an entrepreneur must complete to incorporate and register a new firm. These are identified by Doing Business through collaboration with relevant local professionals and the study of laws, regulations and publicly available information on business entry in that economy. Following is a detailed summary of those procedures, along with the associated time and cost. These procedures are those that apply to a company matching the standard assumptions "standardized company") used by Doing Business in collecting the data (see the section in this chapter on what the indicators measure).

#### STANDARDIZED COMPANY

Legal form: Société à Responsabilité Limitée (SARL) - Limited Liability Company

Paid in minimum capital requirement: EUR 1

**City: Paris** 

Start-up Capital: 10 times GNI per capita

Table 2.2 Summary of time, cost and procedures for starting a business in France -

No.	Procedure	Time to complete	Cost to complete
1	Check name for uniqueness with the Institut National de la Propriété Industrielle (INPI)  Although it is not legally mandatory to check the proposed company name for uniqueness before registering a company, this procedure is included because legal consequences may follow if this step is omitted. If the name is not checked, the company risks a lawsuit by another company. The name can be checked online. A summary check is free of charge, but fees are charged for copies of trademark filings found. For an optional search of similar trademarks, fees are EUR 40 for three classes and EUR 400 for all classes.  Agency: Institut National de la Propriété Industrielle (INPI)	Less than one day (online procedure)	no charge (unless deeper research is made, for example, by field of activity)
2	Deposit the initial capital  Within 8 days of the collection of all funds, the initial capital must be deposited with a notary public, the bank, or the Deposit and Consignment Office (Caisse des Dépôt). The initial capital is blocked during the registration period and released upon presentation of a K-bis form.  Agency: Bank	1 day	no charge

No.	Procedure	Time to complete	Cost to complete
	* Publish a notice of incorporation of the company		
3	This notice must provide the name of the company and its manager (gérant), share capital, and registered office. The founder needs only a letter from the legal journal confirming the planned publication. The publication fee is EUR 5.48 (VAT excluded) per line of 40 characters.	1 day, simultaneous with Procedure 2	EUR 5.49 per line of 40 characters (assuming 30 lines)
	Agency: Legal Journal		
	File a request for a company's registration with the Centre de Formalités des Entreprises (CFE)		
4	"The Centre de Formalités des Entreprises (CFE) handles all formalities related to the trade register in the court (RCS, Tribunal de Commerce), statistics (INSEE), tax authorities (Centre des Impôts), social security (URSSAF), labor (Direction Departemental du Travail et de L'emploi), health insurance (Caisse regionale D'assurance Maladie), unemployment insurance, pension, Employment Pole (Pole Emploi), and similar bodies. This includes the registration of the company bylaws with the tax administration. Company articles of association and bylaws, lease, attestation of receipt of funds, documents concerning the manager, ad hoc forms, evidence of publication, and so forth, must be filed in a single file. After receiving the request, the CFE must process the documents and transfer them to the respective offices and authorities. If the request is incomplete, the CFE has 15 days to return the documents for completion. The CFE automatically enters the information in the Registre Nationale des Entreprise (Répertoire SIRENE) and obtains identification numbers from the RNE: SIRENE number (Systéme Informatique pour le Répertoire des Entreprises), SIRET number (Systéme Informatique pour le Répertoire des Entreprises), SIRET number (Systéme Informatique pour le Répertoire des Etablissements), and NAF number (Nomenclature des Activitees Francaises). The SIRET is used, among other things, by the tax authorities.	1 day on average	EUR 84.24 paid to the trade register in the Commercial court
	receipt for company creation (récepissé de creation d'entreprise) as soon as they have received the documents, so that the company can start operations without having to wait for its RCS number.		
	The principle of electronic company registration was enacted by Law 2003-721 (August 1, 2003) and implemented under Decree No. 2005-77 (February 1, 2005). However, a hard copy file is still required. As of Decree No. 2006-679 of June 9, 2006, the founder has the option to file either with the CFE or directly with the Companies Registry (greffe),		

No.	Procedure	Time to complete	Cost to complete
	which subsequently files the documents with the CFE on the company's behalf. This option is slightly less costly because the CFE service fees are excluded. However, the founder must register the company's bylaws with the tax administration in person. "		
	Agency: Centre de Formalités des Entreprises (CFE)		
	* Buy company books (minute books, inventory books, ledgers).  Have company books stamped and initialed by the clerk of the commercial court		
5	Special accounting company books must be bought from the court or specialized stores. The books have numbered pages or numbered sheets, both of which must be certified by the Commercial Court). If a book with numbered pages is used, the certification is made only once (when the company is incorporated). If numbered sheets are used, the certification must be made for the minutes of shareholders' meeting. If an accounting book is used, the certification must be made once each fiscal year. Therefore, for practical reasons books are often used. In theory, it is possible to have an electronic minute book provided that the procedure to draft the document is secured (to avoid document modification once it is drafted). Such a solution is rarely used because a secured procedure has not been clearly defined and the commercial court certification is more complicated in that case. It is possible for the company to acquire the book later, after it starts operation.	1 day, simultaneous with Procedure 4	EUR 45 for three books (EUR 15 per book) + EUR 3.12 stamping fee
	Agency: Court		

<sup>\*</sup> Takes place simultaneously with another procedure.

Note: Online procedures account for 0.5 days in the total time calculation.

Regulation of construction is critical to protect the public. But it needs to be efficient, to avoid excessive constraints on a sector that plays an important part in every economy. Where complying with building regulations is excessively costly in time and money, many builders opt out. They may pay bribes to pass inspections or simply build illegally, leading to hazardous construction that puts public safety at risk. Where compliance is simple, straightforward and inexpensive, everyone is better off.

#### What do the indicators cover?

Doing Business records the procedures, time and cost for a business in the construction industry to obtain all the necessary approvals to build a warehouse in the economy's largest business city, connect it to basic utilities and register the warehouse so that it can be used as collateral or transferred to another entity.

The ranking of economies on the ease of dealing with construction permits is determined by sorting their distance to frontier scores for dealing with construction permits. These scores are the simple average of the distance to frontier scores for each of the component indicators.

To make the data comparable across economies, *Doing Business* uses several assumptions about the business and the warehouse, including the utility connections.

#### The business:

- Is a limited liability company operating in the construction business and located in the largest business city. For the 11 economies with a population of more than 100 million, data for a second city have been added. Is domestically owned and operated.
- Has 60 builders and other employees.

#### The warehouse:

- Is valued at 50 times income per capita.
- Is a new construction (there was no previous construction on the land).

## WHAT THE DEALING WITH CONSTRUCTION PERMITS INDICATORS MEASURE

## Procedures to legally build a warehouse (number)

Submitting all relevant documents and obtaining all necessary clearances, licenses, permits and certificates

Submitting all required notifications and receiving all necessary inspections

Obtaining utility connections for water and sewerage

Registering the warehouse after its completion (if required for use as collateral or for transfer of the warehouse)

## Time required to complete each procedure (calendar days)

Does not include time spent gathering information

Each procedure starts on a separate day. Procedures that can be fully completed online are recorded as ½ day.

Procedure considered completed once final document is received

No prior contact with officials

## Cost required to complete each procedure (% of warehouse value)

Official costs only, no bribes

- Will have complete architectural and technical plans prepared by a licensed architect or engineer.
- Will be connected to water and sewerage (sewage system, septic tank or their equivalent). The connection to each utility network will be 150 meters (492 feet) long.
- Will be used for general storage, such as of books or stationery (not for goods requiring special conditions).
- Will take 30 weeks to construct (excluding all delays due to administrative and regulatory requirements).

#### Where does the economy stand today?

What does it take to comply with the formalities to build a warehouse in France? According to data collected by *Doing Business*, dealing with construction permits there requires 8.0 procedures, takes 183.0 days and costs 4.7% of the warehouse value (figure 3.1). Most indicator sets refer to a case scenario in the largest business city of an

economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

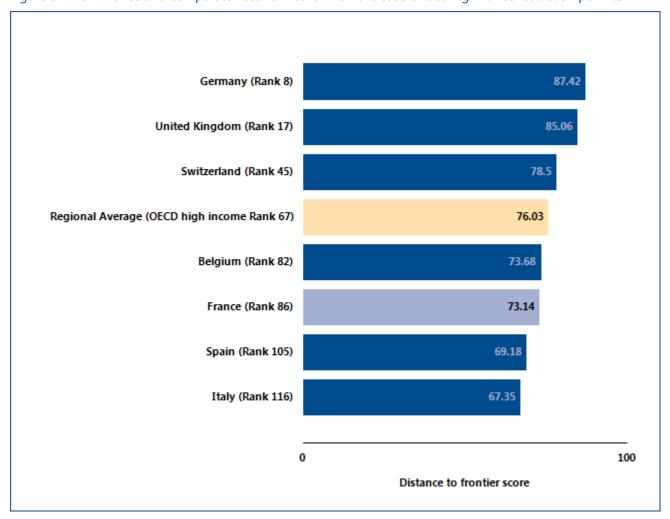
Figure 3.1 What it takes to comply with formalities to build a warehouse in France -

*Note*: Time shown in the figure above may not reflect simultaneity of procedures. Online procedures account for 0.5 days in the total time calculation. For more information on the methodology of the dealing with construction permits indicators, see the *Doing Business* website (http://www.doingbusiness.org). For details on the procedures reflected here, see the summary at the end of this chapter.

Globally, France stands at 86 in the ranking of 189 economies on the ease of dealing with construction permits (figure 3.2). The rankings for comparator

economies and the regional average ranking provide other useful information for assessing how easy it is for an entrepreneur in France to legally build a warehouse.

Figure 3.2 How France and comparator economies rank on the ease of dealing with construction permits



#### What are the details?

The indicators reported here for France are based on a set of specific procedures—the steps that a company must complete to legally build a warehouse—identified by *Doing Business* through information collected from experts in construction licensing, including architects, civil engineers, construction lawyers, construction firms, utility service providers and public officials who deal with building regulations. These procedures are those that apply to a company and structure matching the standard assumptions used by *Doing Business* in collecting the data (see the section in this chapter on what the indicators cover).

# Estimated cost of construction : EUR 1,588,171 City : Paris

The procedures, along with the associated time and cost, are summarized below.

Table 3.2 Summary of time, cost and procedures for dealing with construction permits in France -

No.	Procedure	Time to complete	Cost to complete
1	Obtain an urbanism certificate  There are two types of an urbanism certificate:  • Form A informative The informative form is a request to only establish the existing planning state of a building.  • Form B operational The second is an operational planning certificate. In addition to information provided by the informative planning certificate, this certificate indicates if the land can be used for a project and the existing or planned state of public utilities (channels and networks) to serve or serve this land.  A planning certificate is valid for 18 months and can be renewed 2 months prior to its expiration. The request for a planning certificate must be submitted at the City Hall where the lot is located using a form Cerfa N° 13410*01. The average time to process the operational planning certificate is 2 months. If no answer is given within these 2 months, the silent-is-consent rule applies.  Agency: City Hall (Mairie)	60 days	no charge
2	Obtain building permit  To obtain a building permit, BuildCo must submit the following:  • Location plan (orientation, access roads) and overall plan of the construction or renovation (dimensions, elevations, connections, access), drawn up on grounds of the Land Registry–based map, representing the plot  • Front elevations  • Views, cross sections, layout  • Document with a detailed description of the project impact on the existing landscape to prove that it is environmentally friendly  • Survey photographs (both near- and long-range), allowing for the easy identification of the site in relation to the surrounding areas  To prepare this documentation, BuildCo must obtain the building	90 days	EUR 70,113

No.	Procedure	Time to complete	Cost to complete
	permit forms from City Hall or on the Internet through the Booth for Forms (Guichet des formulaires) of the Equipment, Transport, and Housing Ministry (Ministère de l' Equipment, des Transports et du Logement) (www.equipement.gouv.fr/). Four copies of the application are filed at City Hall and a receipt is given in person or it may be sent by registered mail with acknowledgement of receipt. If one document is missing, claims must be made within 14 days after registration. Where the application is accompanied by all the required documents, the contractor will receive acknowledgment of receipt, indicating the date and registration number and the time needed for title investigation.  The building permit will be issued within 3 months after registration of the application (except where the plot is a classified site). The contractor shall deem the permit tacitly granted if no reply is received within the 3 month period. The building permit is valid for 2 years. The contractor must begin work (or apply for an extension) within that time; otherwise, the permit expires. Moreover, if the contractor halts work for over a year, the validity of the permit expires, even if the 2-year statutory period has not yet elapsed. The permit must be displayed at the construction site and must include all the requisite information: mandatory dimensions, building permit number and date of issue, name of permit holder, nature of the work, and the address of City Hall where construction documents are open to public scrutiny.  A copy of the building permit must be available in City Hall for 2 months to enable any aggrieved third parties (i.e., adjacent property owners) to challenge it.	Complete	
3	* Apply for water connection  The water utility connection is typically a lengthy process. Thus, it is advisable to request it prior to beginning construction work.  Agency: Eaux de Paris  Receive site visit by Eaux de Paris to prepare a cost estimate (devis) for water connection	0.5 days 1 day	no charge
	Agency: Eaux de Paris		_
5	* File a declaration of the worksite opening  The declaration of the opening of construction site is a key step. This declaration can be done either by completing a form (Cerfa 46.0394) obtainable either at City Hall or on the Internet through the (Guichet des formulaires), located at the Equipment, Transport and Housing Ministry (Ministère de l' Equipment, des Transports et du Logement) Web site (www.equipement.gouv.fr/) or online.	1 day	no charge

No.	Procedure	Time to complete	Cost to complete
	If the applicant chooses to mail the form, then the completed forms must be sent to City Hall by registered mail with acknowledgement of receipt.		
	Agency: City Hall (Mairie)		
	Declare completion of construction		
6	Within 30 days of work completion, the contractor must send City Hall a notice by registered mail with acknowledgement of receipt, through a letter signed by the contractor's company, or by the firms that worked on the project in which the architect declares the completion of the construction. That document must be included in the building permit application file. Three copies of the forms must be completed.  **Agency: City Hall (Mairie)*	1 day	no charge
7	Receive visit by building inspectors and obtain compliance certificate  The compliance certificate attests that the completed project meets the building permit specifications. Once the declaration of completion is filed, an official from City Hall or the Equipment Departmental Directorate (Direction Départementale de l'Équipement, DDE) then visits the site to verify whether the structure conforms to building permit specifications. The compliance certificate is issued within 3 months of the application if the specifications are met.  Agency: City Hall or Equipement Departmental Directorate	1 day	no charge
8	* <b>Obtain water connection</b> Agency: Eaux de Paris	30 days	EUR 4,000
	rigericy. Luan de l'ulis		

<sup>\*</sup> Takes place simultaneously with another procedure.

 $\it Note$ : Online procedures account for 0.5 days in the total time calculation.

Access to reliable and affordable electricity is vital for businesses. To counter weak electricity supply, many firms in developing economies have to rely on self-supply, often at a prohibitively high cost. Whether electricity is reliably available or not, the first step for a customer is always to gain access by obtaining a connection.

#### What do the indicators cover?

Doing Business records all procedures required for a local business to obtain a permanent electricity connection and supply for a standardized warehouse, as well as the time and cost to complete them. These procedures include applications and contracts with electricity utilities, clearances from other agencies and the external and final connection works. The ranking of economies on the ease of getting electricity is determined by sorting their distance to frontier scores for getting electricity. These scores are the simple average of the distance to frontier scores for each of the component indicators. To make the data comparable across economies, several assumptions are used.

#### The warehouse:

- Is owned by a local entrepreneur, located in the economy's largest business city, in an area where other warehouses are located. For the 11 economies with a population of more than 100 million, data for a second city have been added.
- Is not in a special economic zone where the connection would be eligible for subsidization or faster service.
- Is located in an area with no physical constraints (ie. property not near a railway).
- Is a new construction being connected to electricity for the first time.
- Is 2 stories, both above ground, with a total surface of about 1,300.6 square meters (14,000 square feet), is built on a plot of 929 square meters (10,000 square feet), is used for storage of refrigerated goods

#### The electricity connection:

 Is 150 meters long and is a 3-phase, 4-wire Y, 140-kilovolt-ampere (kVA) (subscribed capacity) connection.

## WHAT THE GETTING ELECTRICITY INDICATORS MEASURE

## Procedures to obtain an electricity connection (number)

Submitting all relevant documents and obtaining all necessary clearances and permits

Completing all required notifications and receiving all necessary inspections

Obtaining external installation works and possibly purchasing material for these works

Concluding any necessary supply contract and obtaining final supply

## Time required to complete each procedure (calendar days)

Is at least 1 calendar day

Each procedure starts on a separate day

Does not include time spent gathering information

Reflects the time spent in practice, with little follow-up and no prior contact with officials

## Cost required to complete each procedure (% of income per capita)

Official costs only, no bribes

Excludes value added tax

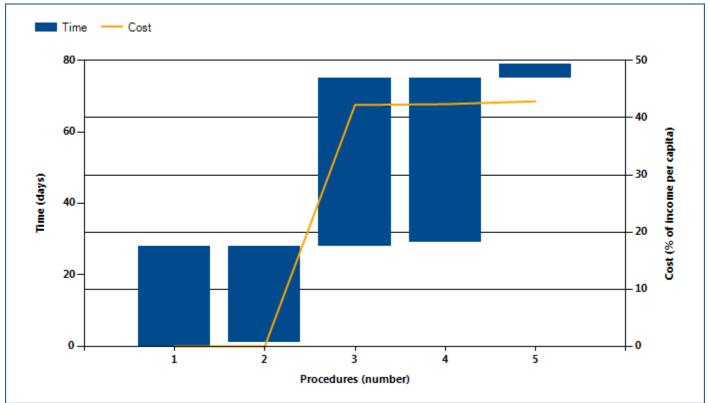
- Is to either the low-voltage or the mediumvoltage distribution network and either overhead or underground, whichever is more common in the area where the warehouse is located. Included only negligible length in the customer's private domain.
- Requires crossing of a 10-meter road but all the works are carried out in a public land, so there is no crossing into other people's private property.
- Involves installing one electricity meter. The monthly electricity consumption will be 26880 kilowatt hour (kWh). The internal electrical wiring has been completed.

#### Where does the economy stand today?

What does it take to obtain a new electricity connection in France? According to data collected by *Doing Business*, getting electricity there requires 5.0 procedures, takes 79.0 days and costs 42.9% of income per capita (figure 4.1).

Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Figure 4.1 What it takes to obtain an electricity connection in France -

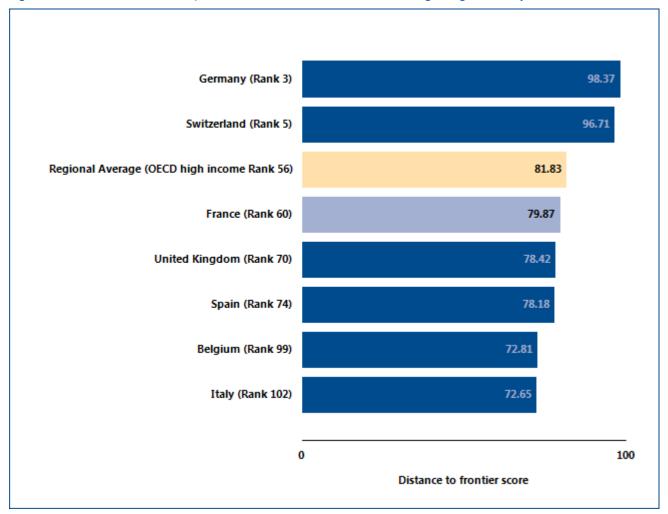


*Note*: Time shown in the figure above may not reflect simultaneity of procedures. For more information on the methodology of the getting electricity indicators, see the *Doing Business* website (http://www.doingbusiness.org). For details on the procedures reflected here, see the summary at the end of this chapter.

Globally, France stands at 60 in the ranking of 189 economies on the ease of getting electricity (figure 4.2). The rankings for comparator economies and the regional

average ranking provide another perspective in assessing how easy it is for an entrepreneur in France to connect a warehouse to electricity.

Figure 4.2 How France and comparator economies rank on the ease of getting electricity



#### What are the details?

The indicators reported here for France are based on a set of specific procedures—the steps that an entrepreneur must complete to get a warehouse connected to electricity by the local distribution utility identified by Doing Business. Data are collected from the distribution utility, then completed and verified by electricity regulatory agencies and independent professionals such as electrical engineers, electrical contractors and construction companies. The electricity distribution utility surveyed is the one serving the area (or areas) in which warehouses are located. If there is a choice of distribution utilities, the one serving the largest number of customers selected.

OBTAINING AN ELECTRICITY CONNECTION		
Name of utility:	Electricité Réseau Distribution France (ERDF)	
City:	Paris	

The procedures are those that apply to a warehouse and electricity connection matching the standard assumptions used by *Doing Business* in collecting the data (see the section in this chapter on what the indicators cover). The procedures, along with the associated time and cost, are summarized below.

Table 4.2 Summary of time, cost and procedures for getting electricity in France -

No.	Procedure	Time to complete	Cost to complete
1	The client applies for electricity connection and awaits estimate of connection fees from Electricité Réseau Distribution France (ERDF)  Along with the application, the client needs to submit the following documents:  • information about the company, the site, and the project contact people  • the client's needed capacity; capacities have to be provided in kVA for Low-Voltage (LV) connections and in kW for Medium-Voltage (MV) connections.  • a list of the client's electrical equipment so Electricité Réseau Distribution France (ERDF) can determine the potential disruptions on their network.  • a ground-plan (« plan de masse ») and an establishing shot (« plan de situation ») to identify the future point of supply  • copy of the planning permission  • the client's date of final connection (energization)  • a connection authorization (« mandat de raccordement ») (optional)  Agency: Electricité Réseau Distribution France (ERDF)	28 calendar days	EUR O
2	* The client obtains external inspection by Electricité Réseau Distribution France (ERDF)  After receiving the application, Electricité Réseau Distribution France (ERDF) inspects the site to determine the material needed for the external works and final connection, and will send the client either an estimate of the connection fees or the requirements for the connection,	1 calendar day	EUR 0

No.	Procedure	Time to complete	Cost to complete
	both technical and financial.  Agency: Electricité Réseau Distribution France (ERDF)		
3	The client obtains external works by Electricité Réseau Distribution France (ERDF)  For the works to start, the client needs to pay at least 50% of the estimate of fees.  Electricité Réseau Distribution France then generates an identification number that will be used in all its future communications with the client, and especially when the client will request final connection (energization) from their electricity supplier.  Electricité Réseau Distribution France will also indicate an expected for the end of the external works, a date after which the service can be energized.  As soon as the client has received this information, they can contact their electricity supplier to prepare the supply contract required for final connection.  The connection process might also require works in public or private domain. In this case Electricité Réseau Distribution France takes care of any necessary administrative permits.  These procedures might cause additional delays in the process, but are taken into account in the schedule estimates provided by the utility along with the connection requirements.  Upon receiving the client's confirmation and payment, Electricité Réseau Distribution France sends the client a mail confirming the date of completion of external works.  Once the works are completed, the client's private electrical installation or site is connected to the public distribution network. The client should not wait for the external works to end in order to undertake the necessary procedures needed to obtain a conformity certificate (of internal installation) or a supply contract.  In the case where the requested capacity is more than 120 kVA connection consists of a direct connection from a MV/LV substation. Therefore, an extension is carried out until the Main Individual Circuit Breaker. Moreover, aero-underground connections are possible only for capacities below 120 kVA.  Beyond 250 kVA a unit substation is necessary.	47 calendar days	EUR 13,413.3
	Agency: Electricité Réseau Distribution France (ERDF)		

No.	Procedure	Time to complete	Cost to complete
4	* The client obtains inspection of internal installation and conformity certificate by CONSUEL  The customer can choose any private electrician for the internal wiring. At the end of the works, they will need to request a conformity certificate from a control body, such as CONSUEL, that will check the entire internal installation to make sure it is conforming to the regulation NF C 15-100. The type of Consuel certificate needed in this case is an "Attestation de conformité "VERTE" ("Locaux à réglementations particulières").  In order to obtain a copy of the form to fill out, the client will need to write to CONSUEL (http://www.consuel.com/visa.htm#1). The client will need to attach the establishing shot (« plan de situation ») to the application  After the inspection by CONSUEL, the latter either issues a certificate or indicates the changes needed to be made to the installation. Electricité Réseau Distribution France will check the certificate when carrying out the final connection.  Agency: CONSUEL	20 calendar days	EUR 43.59
5	The client signs a supply contract and obtains meter installation and final connection by Electricité Réseau Distribution France (ERDF)  Once the customer has signed a supply contract with an electricity supplier, the latter will request meter installation and final connection from Electricité Réseau Distribution France on the client's behalf. In order to obtain final connection all of the following conditions need to be satisfied:  • all the fees have been settled  • the internal installation is conforming with the regulations  • the client has completed all the works potentially required from them and checked they are conforming with the regulations  Agency: Electricité Réseau Distribution France (ERDF)	4 calendar days	EUR 155.3

<sup>\*</sup> Takes place simultaneously with another procedure.

#### REGISTERING PROPERTY

Ensuring formal property rights is fundamental. Effective administration of land is part of that. If formal property transfer is too costly or complicated, formal titles might go informal again. And where property is informal or poorly administered, it has little chance of being accepted as collateral for loans—limiting access to finance.

#### What do the indicators cover?

Doing Business records the full sequence of procedures necessary for a business to purchase property from another business and transfer the property title to the buyer's name. The transaction is considered complete when it is opposable to third parties and when the buyer can use the property, use it as collateral for a bank loan or resell it. The ranking of economies on the ease of registering property is determined by sorting their distance to frontier scores for registering property. These scores are the simple average of the distance to frontier scores for each of the component indicators. To make the data comparable across economies, several assumptions about the parties to the transaction, the property and the procedures are used.

The parties (buyer and seller):

- Are limited liability companies, 100% domestically and privately owned and perform general commercial activities.
- Are located in the economy's largest business city<sup>2</sup>.
- Have 50 employees each, all of whom are nationals.

The property (fully owned by the seller):

- Has a value of 50 times income per capita.
   The sale price equals the value.
- Is registered in the land registry or cadastre, or both, and is free of title disputes.
- Property will be transferred in its entirety.

#### WHAT THE REGISTERING PROPERTY

#### INDICATORS MEASURE

## Procedures to legally transfer title on immovable property (number)

Preregistration (for example, checking for liens, notarizing sales agreement, paying property transfer taxes)

Registration in the economy's largest business city<sup>2</sup>

Postregistration (for example, filing title with the municipality)

## Time required to complete each procedure (calendar days)

Does not include time spent gathering information

Each procedure starts on a separate day. Procedures that can be fully completed online are recorded as ½ day.

Procedure considered completed once final document is received

No prior contact with officials

## Cost required to complete each procedure (% of property value)

Official costs only, no bribes

No value added or capital gains taxes included

- Is located in a periurban commercial zone, and no rezoning is required.
- Has no mortgages attached, has been under the same ownership for the past 10 years.
- Consists of 557.4 square meters (6,000 square feet) of land and a 10-year-old, 2-story warehouse of 929 square meters (10,000 square feet). The warehouse is in good condition and complies with all safety standards, building codes and legal requirements. There is no heating system.

<sup>&</sup>lt;sup>2</sup> For the 11 economies with a population of more than 100 million, data for a second city have been added.

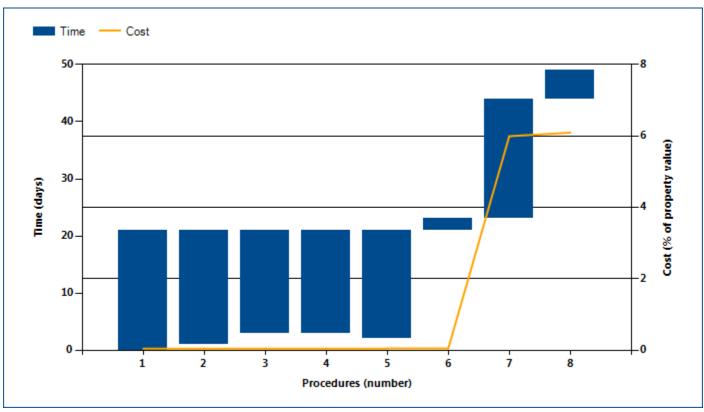
#### REGISTERING PROPERTY

#### Where does the economy stand today?

What does it take to complete a property transfer in France? According to data collected by *Doing Business*, registering property there requires 8.0 procedures, takes 49.0 days and costs 6.1% of the property value (figure 5.1).

Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Figure 5.1 What it takes to register property in France -



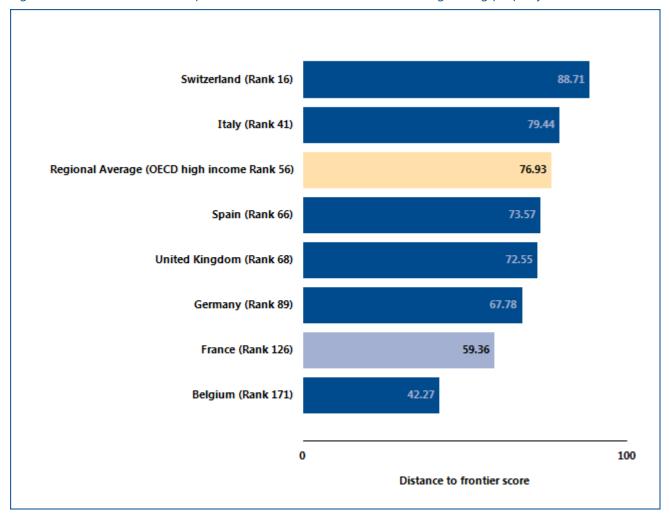
Note: Time shown in the figure above may not reflect simultaneity of procedures. Online procedures account for 0.5 days in the total time calculation. For more information on the methodology of the registering property indicators, see the *Doing Business* website (http://www.doingbusiness.org). For details on the procedures reflected here, see the summary at the end of this chapter. *Source: Doing Business* database.

### REGISTERING PROPERTY

Globally, France stands at 126 in the ranking of 189 economies on the ease of registering property (figure 5.2). The rankings for comparator economies and the

regional average ranking provide other useful information for assessing how easy it is for an entrepreneur in France to transfer property.

Figure 5.2 How France and comparator economies rank on the ease of registering property



### REGISTERING PROPERTY

Economies worldwide have been making it easier for entrepreneurs to register and transfer property—such as by computerizing land registries, introducing time limits for procedures and setting low fixed fees. Many have cut

the time required substantially—enabling buyers to use or mortgage their property earlier. What property registration reforms has *Doing Business* recorded in France (table 5.1)?

Table 5.1 How has France made registering property easier—or not? By *Doing Business* report year from DB2010 to DB2015

DB year	Reform
DB2010	France made transferring property easier and less time consuming by more fully implementing an online system that enables notaries to obtain encumbrance and ownership documents from the land registry electronically.
DB2014	France made transferring property easier by speeding up the registration of the deed of sale at the land registry.

*Note:* For information on reforms in earlier years (back to DB2005), see the *Doing Business* reports for these years, available at http://www.doingbusiness.org. *Source: Doing Business* database.

# **REGISTERING PROPERTY**

# What are the details?

The indicators reported here are based on a set of specific procedures—the steps that a buyer and seller must complete to transfer the property to the buyer's name—identified by *Doing Business* through information collected from local property lawyers, notaries and property registries. These procedures are those that apply to a transaction matching the standard assumptions used by *Doing Business* in collecting the data (see the section in this chapter on what the indicators cover).

STANDARD PROPERTY TRANSFER			
Property value:	EUR 1,588,171		
City: Paris			

The procedures, along with the associated time and cost, are summarized below.

Table 5.2 Summary of time, cost and procedures for registering property in France

No.	Procedure	Time to complete	Cost to complete
1	The Seller obtains mandatory environmental reports (3 in total) mentioning the presence or absence of termites and asbestos. Without these reports the seller would remain liable towards the purchaser if termites or asbestos were found in the future. Termites Certificate was made mandatory by the Law 99-471 du 8 juin 1999, decrét 2000-613 du 3 juillet 2000, arreté du 10 aout 2000). Asbestos certificate is mandatory by décret 96-97 du 7 février 1996 modifié et appliqueé depuis le 1er janvier 2002) and the certificate for natural disaster and technological risks. The obligation to submit the "Etat des risques naturels et technologiques" (ERNT) is stated in article R. 125-26 of the "Code de l'environnement". It has to be presented on Cerfa and completed by the seller. In Paris it is obtained online by the seller's notary. As a result of the implementation of the Power Performance Diagnostic ("Diagnostic de performance énergétique", loi du 12 juillet 2010), it is only for information, and can be obtained online in Paris. According to the "Loi Grenelle", passed on July 12, 2010, under article 1 which modifies the code de la construction et de l'habitation, the DPE becomes mandatory for any property sold after January 1st, 2011. The seller can be held liable later if he does not submit these diagnostics. Additionally, for companies, notaries will request the Extrait RCS (Kbis) online in Paris at www.Infogreffe.fr. The Kbis will include the articles of association and accounts of the company. It costs either EUR3.11 for the summary (extrait RCS Kbis) or EUR70.44 for the complete version which contains: Extrait RCS (Kbis), état d'endettement (privilèges et nantissements), historique des modifications au RCS, derniers statuts à jour, résultat de recherche en matière de procédure de sauvegarde, redressement ou liquidation judiciaire.	15 - 30 days (simultaneous with Procedures 2, 3, 4, and 5)	About EUR 800

No.	Procedure	Time to complete	Cost to complete
2	* Obtain the waiver of preemption rights from the Municipality  The notary writes to the city mayor to obtain the waiver of the city's preemption rights on the property. The notary informs about the transaction and the conditions agreed among the parties. It is common that many properties are subject to these requirements, since the Municipality may have the right to buy the property at the same price that it was agreed on the sale agreement. If the city does not answer in 2 months, then the preemption rights have been waived. It may be the case that the city informs the notary before the 2 months. There are some exemptions: if the building has been completed in the last 10 years or if the lot sold (used for residential purpose) is in a building where the co-ownership rules have been published at the land registry more than 10 years ago. Properties when the whole lot and building are sold will need the waiver for preemption rights. In practice it takes around 3 weeks on average to obtain this waiver.  Agency: Municipality (Mairie de Paris)		no cost
3	* Obtain planning certificates ("document d'urbanisme")  The notary obtains planning certificate from the Municipality. The request can be fulfilled on the Internet in some cities like Paris in the website:  https://teleservices.paris.fr/ru/jsp/site/RunStandaloneApp.jsp?page=ru&action=accueil  Agency: Municipality (Mairie de Paris, www.paris.fr)	Less than a day (online procedure), simultaneous with procedures 1, 2, 4 and 5	no cost (internet) [or 120 € when the demand is made by a surveyor]
4	* Obtain a cadastral certificate ("plan catastral - Modèle 1")  The notary obtains a cadastral certificate showing the reference of the property at the Cadastral Registry. This certificate is obtained by the notary immediately on the internet for all of France since January 2008 in the website www.cadastre.gouv.fr.  The document called "Modèle 1" is accessible on the internet but only for the Notaries; only this document is mandatory and is obtained immediately.  Agency: Cadastral Registry (www.cadastre.gouv.fr; Ministère du Budget – Direction Générale des Finances Publiques)	Less than a day (online procedure), simultaneous with Procedures 1, 2, 3, and 5	no cost
5	* Obtain from the relevant Land Registry a non-encumbrance certificate ("Demande hors Formalité") and a 30-year search on the property  The notary obtains from the relevant Land Registry a non-encumbrance certificate and a 30-year search on the property at the Real Estate Office	10-15 days (simultaneous with Procedures 1, 2, 3, and 4)	€12 per demand for up to 5 plots of land + €2 for each supplementary plot of land (hors

No.	Procedure	Time to complete	Cost to complete
	(one document) (hereafter the "Land Registry Search") using the Tele@ctes system. In 2009, notaries make the request electronically for around 80% of transactions. The payment is made on-line through the notary's bank account "Caisse des depots" at the Banque de France. The Land Registry Search must be obtained before completion of the transaction. It is valid only for a set period and then it has to be updated. The Land Registry Search contains the following information: all transfers of ownership, mortgages, charges, and easements, on the property registered since 1956. The Land registry delivers 50 years of information, but only 30 are used by notaries.  **Agency: Land Registry (Service de Publicite Fonciere)**		formalite) after the 5th plot + € 2 for postage
6	Notaries prepare the draft of the deed of sale  By law, notaries are charged with administering nearly all aspects of the transaction: preparation, signing and execution of the final deed. The purchaser's notary with the assistance of the vendor's notary prepares the draft of the deed of sale. The deed of sale contains two parts:  The first part is a standardized one and is the one sent to the Land Registry. It contains all relevant information for registration purposes. The manner in which this part is drafted is compulsory, failing which the Land Registry refuses registration of the deed of sale.  The first part of the deed of sale contains the following information:  • Details (full name, address, extrait CABIS) of the vendor and of the purchaser  • Description of the property which must refer to the cadastral reference  • Origin of title (provided by the seller)  • Sale price  • Taxes payable upon the sale: stamp duty normally due by the purchaser and capital gains tax due by the vendor  The second part of the deed can be freely drafted and contains basically a summary of the information/documents collected during the due diligence phase described previously:  • Information, representation, warranties on legal, technical, regulatory, planning, existing contracts relating to the property, environmental aspects of the property;  • Conditions of the sale;  • Information on the title to the property, i.e. a description of the transfer of title over the 30-year period;  • Information on easements.  Although some of the information described in the 2nd part of the transfer deed is not compulsory for the Real Estate Registry it is compulsory under other legislation failing which the purchaser could	2 days	Fees are due at the signing of the deed in Procedure 7
	seek termination of the sale after it has been completed, for misinformation.  The notary of the vendor collects and provides the notary of the purchaser with the following documents:  • Land Registry Search (obtained in Procedure 1)		

No.	Procedure	Time to complete	Cost to complete
	<ul> <li>Cadastral certificate showing the reference of the property at the Cadastral Registry (obtained in Procedure 2)</li> <li>Planning certificates (obtained in Procedure 3)</li> <li>Environmental reports (obtained in Procedure 4)</li> <li>Waiver of Municipality's preemption rights (obtained in Procedure 5)</li> <li>The buyer and seller both have to provide the notary with personal information such as their name, occupation, date and place of birth, address and marital status.</li> </ul> Agency: Notary		
7	The deed of sale is executed by a notary  Once the notary has completed the necessary searches and inspections, acquired the necessary information from the local authorities and the bank (if there's to be a mortgage), and prepares the final deed of sale, the parties meet once again with him for the execution of the deed of sale.  The deed of sale must be executed before a notary, failing which it cannot be registered at the relevant Land Registry. The notary is required to read the deed through completely, aloud, to both the seller and buyer and make any relevant amendments, and assure that they both understand the terms. Registration fees and notaries' fees are payable up-front.  The buyer has full ownership of the property immediately after the deed of sale has been signed before the notary. He can dispose of the property as he wishes by selling, leasing, mortgaging it, etc. though in practice, only after publication at the Land registry the sale is opposable to third parties and will a third party be willing to buy it and a bank grant a loan based on it.  According to law no. 2011-1117 du 19 septembre 2011, art. 1er (V), the notary must apply for registration of the deed of sale at the relevant Land Registry within 1 month of the date of execution of the deed of sale. In practice, in 2012, the median time for submission between the moment the deed is signed and the moment it is submitted to the land registry is 21 days, as shown by the statistics for the 12 land registries in Paris (Services de Publicite Fonciere) (source, 'Direction générale des Finances publiques').  Agency: Notary	21 days	0.825% of purchase price (notary's fees) + 5.09% of purchase price (Registration Fee)
8	Apply for publication of the deed of sale at the relevant Land Registry  The notary can send the documents to the Land Registry immediately after the signature of the deed, personally or electronically through Tele@ctes. Simultaneously, the notary pays to the Land Registry the publicity tax and the salary of the registrar on behalf of the purchaser	5 days	0.1% of purchase price

No.	Procedure	Time to complete	Cost to complete
	(the value added tax is paid by the company directly). The original deed of sale (called the "minutes") remains with the notary for 75 years. The Land Registry will verify the transaction (name and date of birth of person should coincide with the Conservation's records; parcel & section catastrale). The transfer of property is opposable to third parties after publication of the deed by the land registry office.  On completion the vendor's creditors if any, must execute a deed of discharge or release of the existing mortgages benefiting to them.  In June 2009, 28% of all transfer publication requests in France are made electronically (for publication of the "acte authetique de vente" in order to make it opposable to third parties). This rate has been increasing consistently during 2009. This makes the system faster and reduces the chances for errors, because the Conservation employees do not have to input information manually into the system. Data is inserted electronically into the Fiji system automatically from Teleactes. Land registries are proactively inviting notaries to participate in the electronic system, with a positive response from notaries.  At this point, First the notary prepares the acte de vente with its own software, prints and has it signed by the parties. Then he inputs the information again in a separate screen of Teleactes to submit it to the Service de Publicite Fonciere for publication.  Agency: Land Registry (Service de Publicite Fonciere)		

<sup>\*</sup> Takes place simultaneously with another procedure.

*Note*: Online procedures account for 0.5 days in the total time calculation.

Two types of frameworks can facilitate access to credit and improve its allocation: credit information systems and borrowers and lenders in collateral and bankruptcy laws. Credit information systems enable lenders' rights to view a potential borrower's financial history (positive or negative)—valuable information to consider when assessing risk. And they permit borrowers to establish a good credit history that will allow easier access to credit. Sound collateral laws enable businesses to use their assets, especially movable property, as security to generate capital—while strong creditors' rights have been associated with higher ratios of private sector credit to GDP.

#### What do the indicators cover?

Doing Business assesses the sharing of credit information and the legal rights of borrowers and lenders with respect to secured transactions through 2 sets of indicators. The depth of credit information index measures rules and practices affecting the coverage, scope and accessibility of credit information available through a credit registry or a credit bureau. The strength of legal rights index measures whether certain features that facilitate lending exist within the applicable collateral and bankruptcy laws. Doing Business uses two case scenarios, Case A and Case B, to determine the scope of the secured transactions system, involving a secured borrower and a secured lender and examining legal restrictions on the use of movable collateral (for more details on each case, see the Data Notes section of the *Doing Business 2015* report). These scenarios assume that the borrower:

- Is a private limited liability company.
- Has its headquarters and only base of operations in the largest business city. For the 11 economies with a population of more than 100 million, data for a second city have been added.

# WHAT THE GETTING CREDIT INDICATORS MEASURE

# Strength of legal rights index (0-12)<sup>3</sup>

Rights of borrowers and lenders through collateral laws

Protection of secured creditors' rights through bankruptcy laws

### Depth of credit information index (0-8)<sup>4</sup>

Scope and accessibility of credit information distributed by credit bureaus and credit registries

#### **Credit bureau coverage (% of adults)**

Number of individuals and firms listed in largest credit bureau as percentage of adult population

#### **Credit registry coverage (% of adults)**

Number of individuals and firms listed in credit registry as percentage of adult population

- Has up to 50 employees.
- Is 100% domestically owned, as is the lender.

The ranking of economies on the ease of getting credit is determined by sorting their distance to frontier scores for getting credit. These scores are the distance to frontier score for the strength of legal rights index and the depth of credit information index.

<sup>&</sup>lt;sup>3</sup> For the legal rights index, 2 new points are added in *Doing Business 2015* for new data collected to assess the overall legal framework for secured transactions and the functioning of the collateral registry.

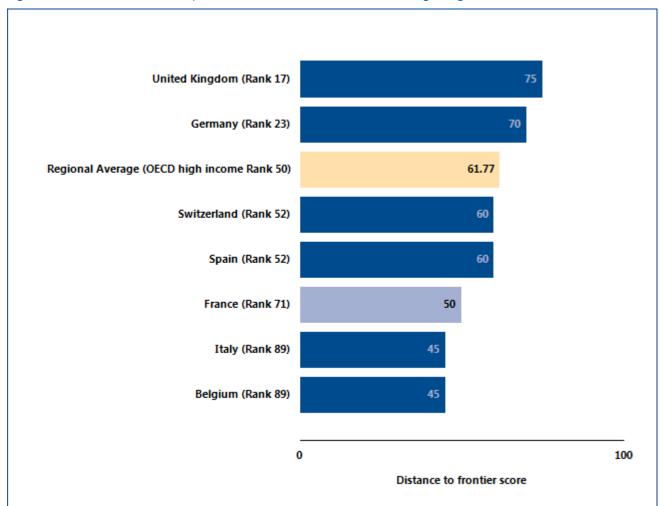
<sup>&</sup>lt;sup>4</sup> For the credit information index, 2 new points are added in *Doing Business 2015* for new data collected on accessing borrowers' credit information online and availability of credit scores.

# Where does the economy stand today?

How well do the credit information system and collateral and bankruptcy laws in France facilitate access to credit? The economy has a score of 6 on the depth of credit information index and a score of 4 on the strength of legal rights index (see the summary of scoring at the end of this chapter for details). Higher scores indicate more credit information and stronger legal rights for borrowers and lenders.

Globally, France stands at 71 in the ranking of 189 economies on the ease of getting credit (figure 6.1). The rankings for comparator economies and the regional average ranking provide other useful information for assessing how well regulations and institutions in France support lending and borrowing.

Figure 6.1 How France and comparator economies rank on the ease of getting credit

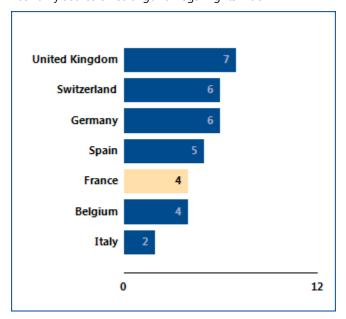


One way to put an economy's score on the getting credit indicators into context is to see where the economy stands in the distribution of scores across economies. Figure 6.2 highlights the score on the strength of legal

rights index for France and shows the scores for comparator economies as well as the regional average score. Figure 6.3 shows the same for the depth of credit information index.

Figure 6.2 How strong are legal rights for borrowers and lenders?

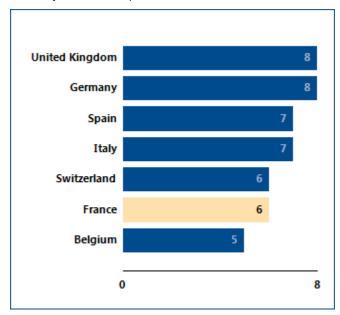
Economy scores on strength of legal rights index



Note: Higher scores indicate that collateral and bankruptcy laws are better designed to facilitate access to credit. Source: Doing Business database.

Figure 6.3 How much credit information is shared—and how widely?

Economy scores on depth of credit information index



Note: Higher scores indicate the availability of more credit information, from either a credit registry or a credit bureau, to facilitate lending decisions. If the credit bureau or registry is not operational or covers less than 5% of the adult population, the total score on the depth of credit information index is 0.

### What are the details?

The getting credit indicators reported here for France are based on detailed information collected in that economy. The data on credit information sharing are collected through a survey of a credit registry and/or credit bureau (if one exists). To construct the depth of credit information index, a score of 1 is assigned for each of 8 features of the credit registry or credit bureau (see summary of scoring below).

The data on the legal rights of borrowers and lenders are gathered through a survey of financial lawyers and verified through analysis of laws and regulations as well as public sources of information on collateral and bankruptcy laws. For the strength of legal rights index, a score of 1 is assigned for each of 10 aspects related to legal rights in collateral law and 2 aspects in bankruptcy law.

Strength of legal rights index (0–12)	Index score: 4
Does an integrated or unified legal framework for secured transactions that extends to the creation, publicity and enforcement of functional equivalents to security interests in movable assets exist in the economy?	No
Does the law allow businesses to grant a non possessory security right in a single category of movable assets, without requiring a specific description of collateral?	No
Does the law allow businesses to grant a non possessory security right in substantially all of its assets, without requiring a specific description of collateral?	Yes
May a security right extend to future or after-acquired assets, and may it extend automatically to the products, proceeds or replacements of the original assets?	No
Is a general description of debts and obligations permitted in collateral agreements; can all types of debts and obligations be secured between parties; and can the collateral agreement include a maximum amount for which the assets are encumbered?	Yes
Is a collateral registry in operation for both incorporated and non-incorporated entities, that is unified geographically and by asset type, with an electronic database indexed by debtor's name?	Yes
Does a notice-based collateral registry exist in which all functional equivalents can be registered?	No
Does a modern collateral registry exist in which registrations, amendments, cancellations and searches can be performed online by any interested third party?	No
Are secured creditors paid first (i.e. before tax claims and employee claims) when a debtor defaults outside an insolvency procedure?	No
Are secured creditors paid first (i.e. before tax claims and employee claims) when a business is liquidated?	No
Are secured creditors subject to an automatic stay on enforcement when a debtor enters a court-supervised reorganization procedure? Does the law protect secured creditors' rights by providing clear grounds for relief from the stay and/or sets a time limit for it?	No

Strength of legal rights index (0–12)	Index score: 4
Does the law allow parties to agree on out of court enforcement at the time a security interest is created? Does the law allow the secured creditor to sell the collateral through public auction and private tender, as well as, for the secured creditor to keep the asset in satisfaction of the debt?	Yes

Depth of credit information index (0–8)	Credit bureau	Credit registry	Index score: 6
Are data on both firms and individuals distributed?	No	Yes	1
Are both positive and negative credit data distributed?	No	No	0
Are data from retailers or utility companies - in addition to data from banks and financial institutions - distributed?	No	No	0
Are at least 2 years of historical data distributed? (Credit bureaus and registries that distribute more than 10 years of negative data or erase data on defaults as soon as they are repaid obtain a score of 0 for this component.)	No	Yes	1
Are data on loan amounts below 1% of income per capita distributed?	No	Yes	1
By law, do borrowers have the right to access their data in the credit bureau or credit registry?	No	Yes	1
Can banks and financial institutions access borrowers' credit information online (for example, through an online platform, a system-to-system connection or both)?	No	Yes	1
Are bureau or registry credit scores offered as a value- added service to help banks and financial institutions assess the creditworthiness of borrowers?	No	Yes	1

*Note*: Prior to *Doing Business 2015*, the depth of credit information index covered only the first 6 features listed above. An economy receives a score of 1 if there is a "yes" to either bureau or registry. If the credit bureau or registry is not operational or covers less than 5% of the adult population, the total score on the depth of credit information index is 0.

Coverage	Credit bureau (% of adults)	Credit registry (% of adults)
Number of firms	0	8,397,414
Number of individuals	0	10,365,685
Percent of total	0.0	44.5

Protecting minority investors matters for the ability of companies to raise the capital they need to grow, innovate, diversify and compete. Effective regulations define related-party transactions precisely, promote clear and efficient disclosure requirements, require shareholder participation in major decisions of the company and set detailed standards of accountability for company insiders.

#### What do the indicators cover?

Doing Business measures the protection of minority investors from conflicts of interest through one set of indicators and shareholders' rights in corporate governance through another. The ranking of economies on the strength of minority investor protections is determined by sorting their distance to frontier scores for protecting minority investors. These scores are the simple average of the distance to frontier scores for the extent of conflict of interest regulation index and the extent of shareholder governance index. To make the data comparable across economies, a case study uses several assumptions about the business and the transaction.

#### The business (Buyer):

- Is a publicly traded corporation listed on the economy's most important stock exchange (or at least a large private company with multiple shareholders).
- Has a board of directors and a chief executive officer (CEO) who may legally act on behalf of Buyer where permitted, even if this is not specifically required by law.

#### The transaction involves the following details:

- Mr. James, a director and the majority shareholder of the company, proposes that the company purchase used trucks from another company he owns.
- The price is higher than the going price for used trucks, but the transaction goes forward.
- All required approvals are obtained, and all required disclosures made, though the transaction is prejudicial to Buyer.
- Shareholders sue the interested parties and the members of the board of directors.

# WHAT THE PROTECTING MINORITY INVESTORS INDICATORS MEASURE

#### Extent of disclosure index (0-10)

Review and approval requirements for related-party transactions; Disclosure requirements for related-party transactions

#### Extent of director liability index (0-10)

Ability of minority shareholders to sue and hold interested directors liable for prejudicial related-party transactions; Available legal remedies (damages, disgorgement of profits, fines, imprisonment, rescission of the transaction)

#### Ease of shareholder suits index (0-10)

Access to internal corporate documents; Evidence obtainable during trial and allocation of legal expenses

# Extent of conflict of interest regulation index (0–10)

Sum of the extent of disclosure, extent of director liability and ease of shareholder indices, divided by 3

#### **Extent of shareholder rights index (0-10.5)**

Shareholders' rights and role in major corporate decisions

# Strength of governance structure index (0-10.5)

Governance safeguards protecting shareholders from undue board control and entrenchment

#### **Extent of corporate transparency index (0-9)**

Corporate transparency on ownership stakes, compensation, audits and financial prospects

# Extent of shareholder governance index (0–10)

Sum of the extent of shareholders rights, strength of governance structure and extent of corporate transparency indices, divided by 3

#### Strength of investor protection index (0-10)

Simple average of the extent of conflict of interest regulation and extent of shareholder governance indices

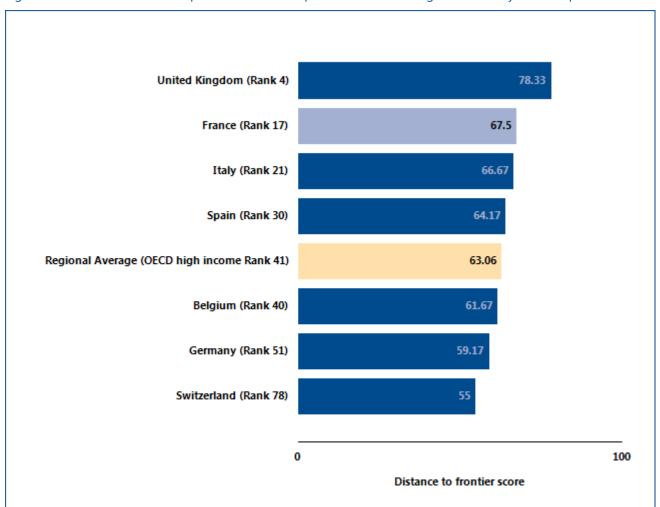
# Where does the economy stand today?

How strong are minority investor protections against self-dealing in France? The economy has a score of 6.8 on the strength of minority investor protection index, with a higher score indicating stronger protections.

Globally, France stands at 17 in the ranking of 189 economies on the strength of minority investor

protection index (figure 7.1). While the indicator does not measure all aspects related to the protection of minority investors, a higher ranking does indicate that an economy's regulations offer stronger minority investor protections against self-dealing in the areas measured.

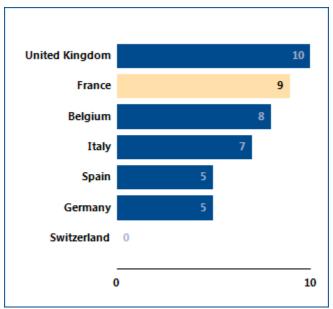
Figure 7.1 How France and comparator economies perform on the strength of minority investor protection index



One way to put an economy's scores on the protecting minority investors indicators into context is to see where the economy stands in the distribution of scores across comparator economies. Figures 7.2 through 7.7 highlight the scores on the various minority investor protection

Figure 7.2 How extensive are disclosure requirements?

#### Extent of disclosure index (0-10)



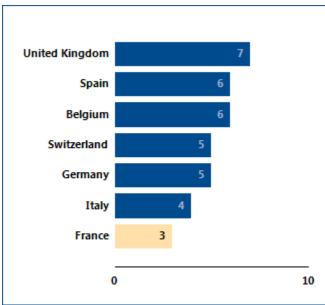
Note: Higher scores indicate greater disclosure.

Source: Doing Business database.

indices for France in 2014. A summary of scoring for the protecting minority investors indicators at the end of this chapter provides details on how the indices were calculated.

Figure 7.3 How extensive is the liability regime for directors?

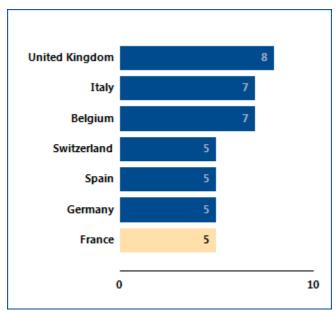
#### Extent of director liability index (0-10)



Note: Higher scores indicate greater liability of directors.

Figure 7.4 How easy is accessing internal corporate documents?

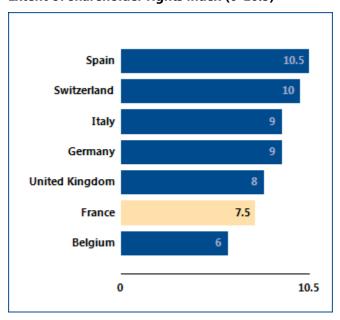
### Ease of shareholder suits index (0-10)



*Note*: Higher scores indicate greater minority shareholder access to evidence before and during trial.

Figure 7.5 How extensive are shareholder rights?

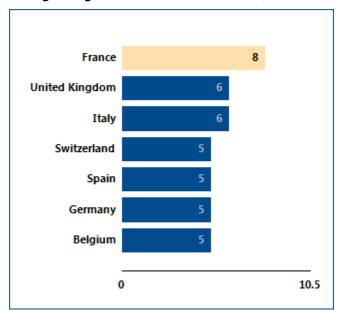
#### Extent of shareholder rights index (0-10.5)



*Note*: The higher the score, the stronger the protections. *Source: Doing Business* database.

Figure 7.6 How strong is the governance structure?

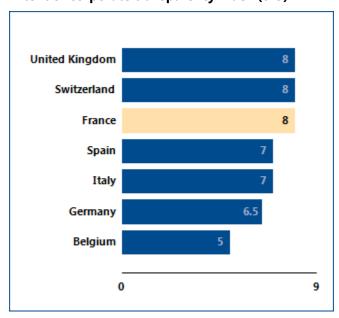
#### Strength of governance structure index (0-10.5)



*Note*: Higher scores indicate more stringent governance structure requirements.

Figure 7.7 How extensive is corporate transparency?

# Extent of corporate transparency index (0-9)



*Note:* Higher scores indicate greater transparency. *Source: Doing Business* database.

### What are the details?

The protecting minority investors indicators reported here for France are based on detailed information collected through a survey of corporate and securities lawyers about securities regulations, company laws and court rules of evidence and procedure. To construct the six indicators on minority investor protection, scores are assigned to each based on a range of conditions relating

to disclosure, director liability, shareholder suits, shareholder rights, governance structure and corporate transparency in a standard case study (for more details, see the Data Notes section of the *Doing Business 2015* report). The summary below shows the details underlying the scores for France.

Table 7.2 Summary of scoring for the protecting minority investors indicators in France

	Answer	Score
Extent of disclosure index (0-10)		9.0
Which corporate body can provide legally sufficient approval for the Buyer-Seller transaction? (0-3)	Shareholders excluding interested parties	3
Is disclosure by the interested director to the board of directors required? (0-2)	Existence of a conflict without any specifics	1
Is disclosure of the transaction in published periodic filings (annual reports) required? (0-2)	Disclosure on the transaction and on the conflict of interest	2
Is immediate disclosure of the transaction to the public and/or shareholders required? (0-2)	Disclosure on the transaction and on the conflict of interest	2
Must an external body review the terms of the transaction before it takes place? (0-1)	Yes	1
Extent of director liability index (0-10)		3.0
Can shareholders sue directly or derivatively for the damage caused by the Buyer-Seller transaction to the company? (0-1)	Yes	1
Can shareholders hold the interested director liable for the damage caused by the transaction to the company? (0-2)	Liable if negligent	1
Can shareholders hold members of the approving body liable for the damage cause by the transaction to the company? (0-2)	Not liable	0
Must the interested director pay damages for the harm caused to the company upon a successful claim by a shareholder plaintiff? (0-1)	Yes	1
Must the interested director repay profits made from the transaction upon a successful claim by a shareholder plaintiff? (0-1)	No	0
Can both fines and imprisonment be applied against the interested indrector? (0-1)	No	0
Can a court void the transaction upon a successful claim by a shareholder plaintiff? (0-2)	Only in case of fraud or bad faith	0
Ease of shareholder suits index (0-10)		5.0
Before filing suit, can shareholders owning 10% of the company's share capital inspect the transaction documents? (0-1)	Yes	1
Can the plaintiff obtain any documents from the defendant	Any relevant document	3

and witnesses during trial? (0.2)		<u> </u>
and witnesses during trial? (0-3)		
Can the plaintiff request categories of documents from the	No	0
defendant without identifying specific ones? (0-1)		
Can the plaintiff directly question the defendant and	No	0
witnesses during trial? (0-2)		
Is the level of proof required for civil suits lower than that of	Yes	1
criminal cases? (0-1)		
Can shareholder plaintiffs recover their legal expenses from	At the discretion of the court	0
the company? (0-2)		6.0
Strength of minority investor protection index (0-10)		6.8
Extent of conflict of interest regulation index (0-10)		5.7
Extent of shareholder rights index (0-10.5)		7.5
Can shareholders amend company bylaws or statutes with a	No	0
simple majority?		-
Can shareholders owning 10% of the company's share	No	0
capital call for an extraordinary meeting of shareholders?	<u>-</u>	-
Can shareholders remove members of the board of	Yes	1.5
directors before the end of their term.		
Must a company obtain its shareholders' approval every	Yes	1.5
time it issues new shares?		
Are shareholders automatically granted subscription rights	Yes	1.5
on new shares?		
Must shareholders approve the election and dismissal of the	Yes	1.5
external auditor?		
Can shareholders freely trade shares prior to a major	Yes	1.5
COLOGIAL ACTION OF MERTING OF CHARANOLOGIC		The state of the s
corporate action or meeting of shareholders?		0.0
Strength of governance structure index (0-10.5)		8.0
Strength of governance structure index (0-10.5) Is the CEO barred from also serving as chair of the board of	Yes	8.0 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?	Yes	
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board	Yes	
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?	Yes	1.5 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?		1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of	Yes Yes for listed companies	1.5 1.5 1
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected	Yes	1.5 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?	Yes Yes for listed companies Yes	1.5 1.5 1
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all	Yes Yes for listed companies	1.5 1.5 1
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?	Yes Yes for listed companies Yes	1.5 1.5 1 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies	Yes Yes for listed companies Yes	1.5 1.5 1 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?	Yes Yes for listed companies Yes Yes for listed companies	1.5 1.5 1 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its	Yes Yes for listed companies Yes Yes for listed companies	1.5 1.5 1 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?	Yes Yes for listed companies Yes Yes for listed companies Yes	1.5 1.5 1 1.5 1 1.5 0
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?  Extent of corporate transparency index (0-9)	Yes Yes for listed companies Yes Yes for listed companies Yes No	1.5 1.5 1 1.5 1 1.5 0 8.0
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?  Extent of corporate transparency index (0-9)  Must ownership stakes representing 10% be disclosed?	Yes Yes for listed companies Yes Yes for listed companies Yes	1.5 1.5 1 1.5 1 1.5 0
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?  Extent of corporate transparency index (0-9)  Must ownership stakes representing 10% be disclosed?  Must information about board members' other directorships	Yes Yes for listed companies Yes Yes for listed companies Yes No Yes for listed companies	1.5 1.5 1 1.5 1 1.5 0 8.0 1
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?  Extent of corporate transparency index (0-9)  Must ownership stakes representing 10% be disclosed?  Must information about board members' other directorships as well as basic information on their primary employment	Yes Yes for listed companies Yes Yes for listed companies Yes No	1.5 1.5 1 1.5 1 1.5 0 8.0
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?  Extent of corporate transparency index (0-9)  Must ownership stakes representing 10% be disclosed?  Must information about board members' other directorships as well as basic information on their primary employment be disclosed?	Yes Yes for listed companies Yes Yes for listed companies Yes No Yes for listed companies	1.5 1.5 1 1.5 1 1.5 0 8.0 1 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?  Extent of corporate transparency index (0-9)  Must ownership stakes representing 10% be disclosed?  Must information about board members' other directorships as well as basic information on their primary employment be disclosed?  Must the compensation of individual managers be	Yes Yes for listed companies Yes Yes for listed companies Yes No Yes for listed companies	1.5 1.5 1 1.5 1 1.5 0 8.0 1
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?  Extent of corporate transparency index (0-9)  Must ownership stakes representing 10% be disclosed?  Must information about board members' other directorships as well as basic information on their primary employment be disclosed?  Must the compensation of individual managers be disclosed?	Yes Yes for listed companies Yes Yes for listed companies Yes No Yes for listed companies Yes	1.5 1.5 1 1.5 1 1.5 0 8.0 1 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?  Extent of corporate transparency index (0-9)  Must ownership stakes representing 10% be disclosed?  Must information about board members' other directorships as well as basic information on their primary employment be disclosed?  Must the compensation of individual managers be disclosed?  Must financial statements contain explanatory notes on	Yes Yes for listed companies Yes Yes for listed companies Yes No Yes for listed companies Yes Yes Yes	1.5 1.5 1 1.5 1 1.5 0 8.0 1 1.5 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?  Extent of corporate transparency index (0-9)  Must ownership stakes representing 10% be disclosed?  Must information about board members' other directorships as well as basic information on their primary employment be disclosed?  Must the compensation of individual managers be disclosed?  Must financial statements contain explanatory notes on significant accounting policies, trends, risks, uncertainties	Yes Yes for listed companies Yes Yes for listed companies Yes No Yes for listed companies Yes	1.5 1.5 1 1.5 1 1.5 0 8.0 1 1.5
Strength of governance structure index (0-10.5)  Is the CEO barred from also serving as chair of the board of directors?  Must the board of directors include independent board members?  Must a company have a separate audit committee?  Must changes to the voting rights of a series or class of shares be approved only by the holders of the affected shares?  Must a potential acquirer make a tender offer to all shareholders upon acquiring 50% of a company?  Is cross-shareholding between 2 independent companies limited to 10% of outstanding shares?  Is a subsidiary barred from acquiring shares issued by its parent company?  Extent of corporate transparency index (0-9)  Must ownership stakes representing 10% be disclosed?  Must information about board members' other directorships as well as basic information on their primary employment be disclosed?  Must the compensation of individual managers be disclosed?  Must financial statements contain explanatory notes on	Yes Yes for listed companies Yes Yes for listed companies Yes No Yes for listed companies Yes Yes Yes	1.5 1.5 1 1.5 1 1.5 0 8.0 1 1.5 1.5

auditor?		
Must audit reports be disclosed to the public?	Yes for listed companies	1
Extent of shareholder governance index (0-10)		7.8

Source: Doing Business database.

# **PAYING TAXES**

Taxes are essential. The level of tax rates needs to be carefully chosen—and needless complexity in tax rules avoided. Firms in economies that rank better on the ease of paying taxes in the *Doing Business* study tend to perceive both tax rates and tax administration as less of an obstacle to business according to the World Bank Enterprise Survey research.

#### What do the indicators cover?

Using a case scenario, Doing Business measures the taxes and mandatory contributions that a mediumsize company must pay in a given year as well as the administrative burden of paying taxes and contributions. This case scenario uses a set of financial statements and assumptions about transactions made over the year. Information is also compiled on the frequency of filing and payments as well as time taken to comply with tax laws. The ranking of economies on the ease of paying taxes is determined by sorting their distance to frontier scores on the ease of paying taxes. These scores are the simple average of the distance to frontier scores for each of the component indicators, with a threshold and a nonlinear transformation applied to one of the component indicators, the total tax rate<sup>5</sup>. The financial statement variables have been updated to be proportional to 2012 income per capita; previously they were proportional to 2005 income per capita. To make the data comparable across economies, several assumptions are used.

- TaxpayerCo is a medium-size business that started operations on January 1, 2012.
- The business starts from the same financial

# WHAT THE PAYING TAXES INDICATORS MEASURE

# Tax payments for a manufacturing company in 2013 (number per year adjusted for electronic and joint filing and payment)

Total number of taxes and contributions paid, including consumption taxes (value added tax, sales tax or goods and service tax)

Method and frequency of filing and payment

# Time required to comply with 3 major taxes (hours per year)

Collecting information and computing the tax payable

Completing tax return forms, filing with proper agencies

Arranging payment or withholding

Preparing separate tax accounting books, if required

#### **Total tax rate (% of profit before all taxes)**

Profit or corporate income tax

Social contributions and labor taxes paid by the employer

Property and property transfer taxes

Dividend, capital gains and financial transactions taxes

Waste collection, vehicle, road and other taxes

 Taxes and mandatory contributions include corporate income tax, turnover tax and all

The nonlinear distance to frontier for the total tax rate is equal to the distance that write a sequel to the distance that write and a sequel that write a sequel to the distance that write and write

### **PAYING TAXES**

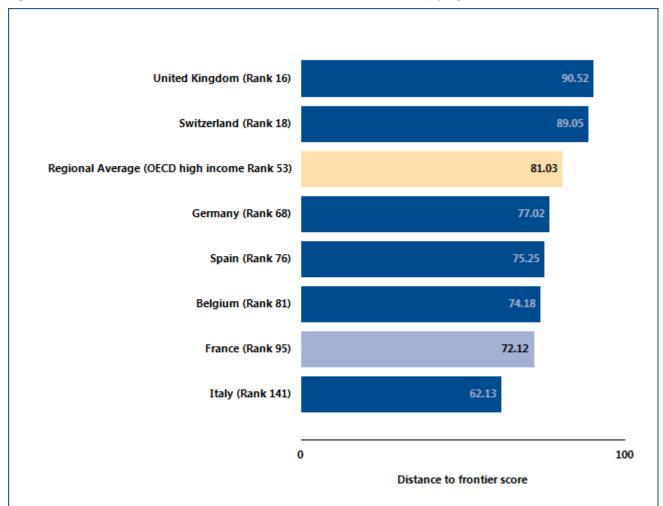
# Where does the economy stand today?

What is the administrative burden of complying with taxes in France—and how much do firms pay in taxes? On average, firms make 8.0 tax payments a year, spend 137.0 hours a year filing, preparing and paying taxes and pay total taxes amounting to 66.6% of profit (see the summary at the end of this chapter for details). Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the

2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Globally, France stands at 95 in the ranking of 189 economies on the ease of paying taxes (figure 8.1). The rankings for comparator economies and the regional average ranking provide other useful information for assessing the tax compliance burden for businesses in France.

Figure 8.1 How France and comparator economies rank on the ease of paying taxes



### **PAYING TAXES**

### What are the details?

The indicators reported here for France are based on the taxes and contributions that would be paid by a standardized case study company used by *Doing Business* in collecting the data (see the section in this chapter on what the indicators cover). Tax practitioners are asked to review a set of financial statements as well as a standardized list of assumptions and transactions that the company completed during its 2nd year of operation. Respondents are asked how much taxes and mandatory contributions the business must pay and how these taxes are filed and paid.

#### **LOCATION OF STANDARDIZED COMPANY**

#### **City: Paris**

The taxes and contributions paid are listed in the summary below, along with the associated number of payments, time and tax rate.

Table 8.2 Summary of tax rates and administration

Tax or mandatory contribution	Payments (number)	Notes on payments	Time (hours)	Statutory tax rate	Tax base	Total tax rate (% of profit)	Notes on total tax rate
Employer paid - Social security contributions	1	online filing	80	various rates	gross salaries	45.6	
Corporate income tax	1	online filing	26	33.33%	taxable profits	7.4	
Employer paid - Payroll tax	1	online filing	0	5.45%	gross salaries	6.1	
Territorial economic contribution (CET)	1	online filing	0	various rates	rental value of fixed business assets for CFE and added value for CVAE	5.6	
Real Estate tax - Paris	1	online filing	0	various rates	square meters	1.9	
Value added tax (VAT)	1	online filing	31	19.6%	value added	0	not included
Fuel tax	1		0	0.4245 Euro	per liter	0	small amount

Tax or mandatory contribution	Payments (number)	Notes on payments	Time (hours)	Statutory tax rate	Tax base	Total tax rate (% of profit)	
Stamp duty	1		0			0	small amount
Employee paid - Social security contributions	0	paid jointly	0	various rates	gross salaries	0	withheld
Totals	8.0		137.0			66.6	

# TRADING ACROSS BORDERS

In today's globalized world, making trade between economies easier is increasingly important for business. Excessive document requirements, burdensome customs procedures, inefficient port operations and inadequate infrastructure all lead to extra costs and delays for exporters and importers, stifling trade potential. Research shows that exporters in developing countries gain more from a 10% drop in their trading costs than from a similar reduction in the tariffs applied to their products in global markets.

#### What do the indicators cover?

Doing Business measures the time and cost (excluding tariffs and the time and cost for sea transport) associated with exporting and importing a standard shipment of goods by sea transport, and the number of documents necessary to complete the transaction. The indicators cover predefined stages such as documentation requirements and procedures at customs and other regulatory agencies as well as at the port. They also cover trade logistics, including the time and cost of inland transport to the largest business city. The ranking of economies on the ease of trading across borders is determined by sorting their distance to frontier scores for trading across borders. These scores are the simple average of the distance to frontier scores for each of the component indicators. To make the data comparable across economies, Doing Business uses several assumptions about the business and the traded goods.

#### The business:

- Is located in the economy's largest business city. For the 11 economies with a population of more than 100 million, data for a second city have been added.
- Is a private, limited liability company, domestically owned and does not operate with special export or import privileges.
- Conducts export and import activities, but does not have any special accreditation such as an authorized economic operator status.

# WHAT THE TRADING ACROSS BORDERS INDICATORS MEASURE

# **Documents required to export and import** (number)

Bank documents

Customs clearance documents

Port and terminal handling documents

Transport documents

#### Time required to export and import (days)

Obtaining, filling out and submitting all the documents

Inland transport and handling

Customs clearance and inspections

Port and terminal handling

Does not include sea transport time

# Cost required to export and import (US\$ per container)

All documentation

Inland transport and handling

Customs clearance and inspections

Port and terminal handling

Official costs only, no bribes

#### The traded product:

- Is not hazardous nor includes military items.
- Does not require refrigeration or any other special environment.
- Do not require any special phytosanitary or environmental safety standards other than accepted international standards.
- Is one of the economy's leading export or import products.
- Is transported in a dry-cargo, 20-foot full container load.

#### TRADING ACROSS BORDERS

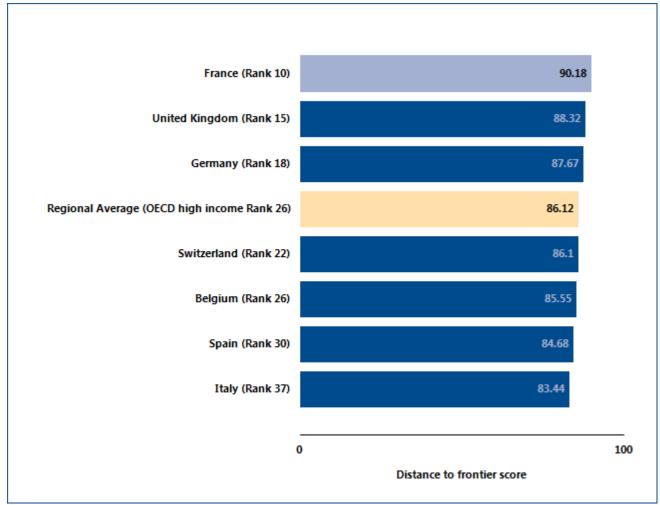
# Where does the economy stand today?

What does it take to export or import in France? According to data collected by *Doing Business*, exporting a standard container of goods requires 2 documents, takes 10.0 days and costs \$1335.0. Importing the same container of goods requires 2 documents, takes 11.0 days and costs \$1445.0 (see the summary of four predefined stages and documents at the end of this chapter for details). Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a

population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Globally, France stands at 10 in the ranking of 189 economies on the ease of trading across borders (figure 9.1). The rankings for comparator economies and the regional average ranking provide other useful information for assessing how easy it is for a business in France to export and import goods.

Figure 9.1 How France and comparator economies rank on the ease of trading across borders



# TRADING ACROSS BORDERS

### What are the details?

The indicators reported here for France are based on a set of specific predefined stages for trading a standard shipment of goods by ocean transport (see the section in this chapter on what the indicators cover). Information on the required documents and the time and cost to complete export and import is collected from local freight forwarders, shipping lines, customs brokers, port officials and banks.

#### **LOCATION OF STANDARDIZED COMPANY**

**Port Name: Le Havre** 

City: Paris

The predefined stages, and the associated time and cost, for exporting and importing a standard shipment of goods are listed in the summary below, along with the required documents.

Table 9.2 Summary of predefined stages and documents for trading across borders in France

Stages to export	Time (days)	Cost (US\$)
Customs clearance and inspections	1	80
Documents preparation	4	310
Inland transportation and handling	2	630
Ports and terminal handling	3	315
Totals	10	1,335

Stages to import	Time (days)	Cost (US\$)
Customs clearance and inspections	1	150
Documents preparation	5	300
Inland transportation and handling	2	680
Ports and terminal handling	3	315
Totals	11	1,445

# **Documents to export**

Bill of lading

Customs export declaration

# **Documents to import**

Bill of lading

Customs import declaration

# **ENFORCING CONTRACTS**

Effective commercial dispute resolution has many benefits. Courts are essential for entrepreneurs because they interpret the rules of the market and protect economic rights. Efficient and transparent courts encourage new business relationships because businesses know they can rely on the courts if a new customer fails to pay. Speedy trials are essential for small enterprises, which may lack the resources to stay in business while awaiting the outcome of a long court dispute.

#### What do the indicators cover?

Doing Business measures the efficiency of the judicial system in resolving a commercial dispute before local courts. Following the step-by-step evolution of a standardized case study, it collects data relating to the time, cost and procedural complexity of resolving a commercial lawsuit. The ranking on the ease of enforcing contracts is the simple average of the percentile rankings on its component indicators: procedures, time and cost.

The dispute in the case study involves the breach of a sales contract between 2 domestic businesses. The case study assumes that the court hears an expert on the quality of the goods in dispute. This distinguishes the case from simple debt enforcement. To make the data comparable across economies, *Doing Business* uses several assumptions about the case:

- The seller and buyer are located in the economy's largest business city. For the 11 economies with a population of more than 100 million, data for a second city have been added.
- The buyer orders custom-made goods, then fails to pay.
- The seller sues the buyer before a competent court.
- The value of the claim is 200% of the income per capita or the equivalent in local currency of USD 5,000, whichever is greater.

# WHAT THE ENFORCING CONTRACTS INDICATORS MEASURE

# Procedures to enforce a contract through the courts (number)

Steps to file and serve the case Steps for trial and judgment Steps to enforce the judgment

# Time required to complete procedures (calendar days)

Time to file and serve the case

Time for trial and obtaining judgment

Time to enforce the judgment

# Cost required to complete procedures (% of claim)

Average attorney fees
Court costs

**Enforcement costs** 

- The seller requests a pretrial attachment to secure the claim.
- The dispute on the quality of the goods requires an expert opinion.
- The judge decides in favor of the seller; there is no appeal.
- The seller enforces the judgment through a public sale of the buyer's movable assets.

#### **ENFORCING CONTRACTS**

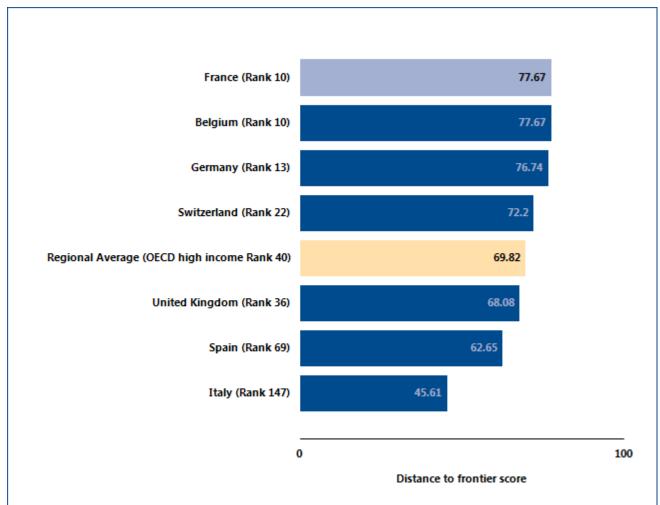
# Where does the economy stand today?

How efficient is the process of resolving a commercial dispute through the courts in France? According to data collected by *Doing Business*, contract enforcement takes 395.0 days, costs 17.4% of the value of the claim and requires 29.0 procedures (see the summary at the end of this chapter for details). Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business

cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

Globally, France stands at 10 in the ranking of 189 economies on the ease of enforcing contracts (figure 10.1). The rankings for comparator economies and the regional average ranking provide other useful benchmarks for assessing the efficiency of contract enforcement in France.

Figure 10.1 How France and comparator economies rank on the ease of enforcing contracts



# **ENFORCING CONTRACTS**

# What are the details?

The indicators reported here for France are based on a set of specific procedural steps required to resolve a standardized commercial dispute through the courts (see the section in this chapter on what the indicators cover). These procedures, and the time and cost of completing them, are identified through study of the codes of civil procedure and other court regulations, as well as through questionnaires completed by local litigation lawyers (and, in a quarter of the economies covered by *Doing Business*, by judges as well).

COURT NAME	
Claim value:	EUR 62,930
Court name:	Paris Commercial Court
City:	Paris

Table 10.2 Summary of time, cost and procedures for enforcing a contract in France

Indicator	France	OECD high income average
Time (days)	395	540
Filing and service	10	
Trial and judgment	325	
Enforcement of judgment	60	
Cost (% of claim)	17.4	21.4
Attorney cost (% of claim)	10.7	
Court cost (% of claim)	2.7	
Enforcement Cost (% of claim)	4.0	
Procedures (number)	29	32
Number of procedures (without bonus points)	30	
Specialized commercial courts	-1	
Total number of procedures (including bonus points)	29	

No.	Procedures
	Filing and service:
1	Plaintiff requests payment: Plaintiff or his lawyer asks Defendant orally or in writing to comply with the contract.
2	Plaintiff hires a lawyer: Plaintiff hires a lawyer.
*	Plaintiff files a summons and complaint: Plaintiff files a summons and complaint with the court (orally or in writing).
*	Plaintiff pays court fees: Plaintiff pays court fees (e.g. court duties, stamp duties, or any other type of court fees). Answer 'yes' even if Plaintiff recovers these costs.
3	Registration of court case: Registration of court case by the court administration (this can include assigning a reference number to the case).
*	Assignment of court case to a judge: Assignment of court case to a judge (through a random procedure, automated system, ruling of an administrative judge, court officer, etc).
*	Arrangements for physical delivery of summons and complaint: Plaintiff takes the necessary steps to arrange for physical service of process on Defendant (e.g. instructing a court officer or a private bailiff).
4	Attempt at physical delivery: An attempt to physically deliver summons and complaint to Defendant is made.
*	Application for pre-judgment attachment: Plaintiff submits an application in writing for the attachment of Defendant's property prior to judgment.
*	Decision on pre-judgment attachment: Judge decides whether to grant Plaintiff's request for pre-judgment attachment of Defendant's property and notifies Plaintiff and Defendant of the decision.
5	Pre-judgment attachment order: Defendant's property is attached prior to judgment. Attachment order either involves physical attachment, or is achieved by freezing, registering, marking, or otherwise separating and restricting Defendant's movement of specific moveable assets.
6	Hearing on pre-judgment attachment: A hearing takes place as a matter of law or standard practice to resolve the question of whether Defendant's assets can be attached prior to judgment. This process may include the submission of separate summons and petitions.
	Trial and judgment:
7	Defendant files an answer to Plaintiff's claim: Defendant files a written pleading which includes his answer or defense on the merits of the case (see assumption 4).
8	Deadline for Plaintiff to reply to Defendant's defense or answer: Judge sets a deadline for Plaintiff's submission of a reply to the Defendant's defense or answer.
9	Plaintiff's written reply to Defendant's answer: Plaintiff responds to Defendant's answer with a written pleading, which may or may not include witness statements or expert (witness) statements.

No.	Procedures
10	Filing of written submissions: Plaintiff and Defendant file written pleadings and submissions with the court and transmit copies of the written pleadings or submissions to one another. The pleadings may or may not include witness statements or expert (witness) statements.
11	Adjournments: Court procedure is delayed because one or both parties request and obtain an adjournment to submit written pleadings. Check as 'yes' if this commonly happens.
*	Court appointment of independent expert: Judge appoints, either at the parties' request or at his own initiative, an independent expert to decide whether the quality of the goods Plaintiff delivered to Defendant is adequate. (see assumption 5-b).
12	Notification of court-appointment of independent expert: The court notifies both parties that the court is appointing an independent expert (see assumption 5-b).
*	Delivery of expert report by court-appointed expert: The independent expert, appointed by the court, delivers his or her expert report to the court (see assumption 5-b).
*	Setting of date(s) for oral hearing or trial: Judge sets the date(s) for the oral hearing or trial.
13	Oral hearing (prevalent in civil law): The parties argue the merits of the case at an oral hearing before the judge. Witnesses and a court-appointed independent expert may be heard and questioned at the oral hearing.
14	Judgment date: The judge sets a date for delivery of the judgment.
15	Notification of judgment in court: The parties are notified of the judgment at a court hearing.
16	Writing of judgment: The judge produces a written copy of the judgment.
17	Registration of judgment: The court office registers the judgment after receiving a written copy of the judgment.
18	Court notification of availability of the written judgment: The court notifies the parties that the written judgment is available at the courthouse.
19	Plaintiff receives a copy of the judgment: Plaintiff receives a copy of the written judgment which is 100% in favor of Plaintiff (see assumption 6).
20	Defendant is formally notified of the judgment: Plaintiff or court formally notifies the Defendant of the judgment. The appeal period starts to run from the day the Defendant is formally notified of the judgment.
21	Appeal period: By law Defendant has the opportunity to appeal the judgment during a specified period. Defendant decides not to appeal. Seller decides to start enforcing the judgment when the appeal period ends (see assumption 8).
22	Order for reimbursement by Defendant of Plaintiff's court fees: The judgment orders Defendant to reimburse Plaintiff for the court fees Plaintiff has advanced, because Defendant has lost the case.
	Enforcement of judgment:
*	Plaintiff hires a lawyer: Plaintiff hires a lawyer to enforce the judgment or continues to be represented by a lawyer during the enforcement of judgment phase.

No.	Procedures
23	Plaintiff retains an enforcement agent to enforce the judgment.: Plaintiff retains the services of a court enforcement officer such as a court bailiff or sheriff, or a private bailiff.
24	Plaintiff advances enforcement fees: Plaintiff pays the fees related to the enforcement of the judgment.
*	Delivery of enforcement order: The court's enforcement order is delivered to a court enforcement officer or a private bailiff.
25	Request to Defendant to comply voluntarily with judgment: Plaintiff, a court enforcement officer or a private bailiff requests Defendant to voluntarily comply with the judgment.
26	Identification of Defendant's assets by court official or Defendant for purposes of enforcement: The judge, a court enforcement officer, a private bailiff or the Defendant himself identifies Defendant's movable assets for the purposes of enforcing the judgment through a sale of Defendant's assets.
27	Attachment: Defendant's movable goods are attached (physically or by registering, marking or separating assets).
28	Enforcement disputes before court: The enforcement of the judgment is delayed because Defendant opposes aspects of the enforcement process before the judge.
29	Sale through public auction: The Defendant's movable property is sold at public auction.
30	Reimbursement of Plaintiff's enforcement fees: Defendant reimburses Plaintiff's enforcement fees which Plaintiff had advanced previously.

<sup>\*</sup> Not counted in the total number of procedures.

### RESOLVING INSOLVENCY

A robust bankruptcy system functions as a filter, ensuring the survival of economically efficient companies and reallocating the resources of inefficient ones. Fast and cheap insolvency proceedings result in the speedy return of businesses to normal operation and increase returns to creditors. By improving the expectations of creditors and debtors about the outcome of insolvency proceedings, well-functioning insolvency systems can facilitate access to finance, save more viable businesses and thereby improve growth and sustainability in the economy overall.

#### What do the indicators cover?

Doing Business studies the time, cost and outcome of insolvency proceedings involving domestic legal entities. These variables are used to calculate the recovery rate, which is recorded as cents on the dollar recouped by secured creditors through reorganization, liquidation or debt enforcement (foreclosure) proceedings. To determine the present value of the amount recovered by creditors, Doing Business uses the lending rates from the International Monetary Fund, supplemented with data from central banks and the Economist Intelligence Unit.

In addition, *Doing Business* evaluates the adequacy and integrity of the existing legal framework applicable to liquidation and reorganization proceedings through the strength of insolvency framework index. The index tests whether economies adopted internationally accepted good practices in four areas: commencement of proceedings, management of debtor's assets, reorganization proceedings and creditor participation.

The ranking of the Resolving Insolvency indicator is based on the recovery rate and the total score of the strength of insolvency framework index. The Resolving Insolvency indicator does not measure insolvency proceedings of individuals and financial institutions. The data are derived from survey responses by local insolvency practitioners and verified through a study of laws and regulations as well as public information on bankruptcy systems.

# WHAT THE RESOLVING INSOLVENCY INDICATORS MEASURE

#### Time required to recover debt (years)

Measured in calendar years

Appeals and requests for extension are included

# Cost required to recover debt (% of debtor's estate)

Measured as percentage of estate value

Court fees

Fees of insolvency administrators

Lawyers' fees

Assessors' and auctioneers' fees

Other related fees

#### **Outcome**

Whether business continues operating as a going concern or business assets are sold piecemeal

# **Recovery rate for creditors**

Measures the cents on the dollar recovered by secured creditors

Outcome for the business (survival or not) determines the maximum value that can be recovered

Official costs of the insolvency proceedings are deducted

Depreciation of furniture is taken into account

Present value of debt recovered

# Strength of insolvency framework index (0-16)

Sum of the scores of four component indices:

Commencement of proceedings index (0-3)

Management of debtor's assets index (0-6)

Reorganization proceedings index (0-3)

Creditor participation index (0-4)

## **RESOLVING INSOLVENCY**

# Where does the economy stand today?

Combination of quality regulations and efficient practice characterize the top-performing economies. How efficient are insolvency proceedings in France? According to data collected by *Doing Business*, resolving insolvency takes 1.9 years on average and costs 9.0% of the debtor's estate, with the most likely outcome being that the company will be sold as going concern. The average recovery rate is 77.2 cents on the dollar. Most indicator sets refer to a case scenario in the largest business city of an economy, except for 11 economies for which the data are a population-weighted average of the 2 largest business cities. See the chapter on distance to frontier and ease of doing business ranking at the end of this profile for more details.

According to data collected by *Doing Business*, France scores 3.0 out of 3 points on the commencement of proceedings index, 6.0 out of 6 points on the management of debtor's assets index, 1.0 out of 3 points on the reorganization proceedings index, and 1.0 out of 4 points on the creditor participation index. France's total score on the strength of insolvency framework index is 11.0 out of 16.

Globally, France stands at 22 in the ranking of 189 economies on the ease of resolving insolvency (figure 11.1). The rankings for comparator economies and the regional average ranking provide other useful benchmarks for assessing the efficiency of insolvency proceedings in France.

Figure 11.1 How France and comparator economies rank on the ease of resolving insolvency

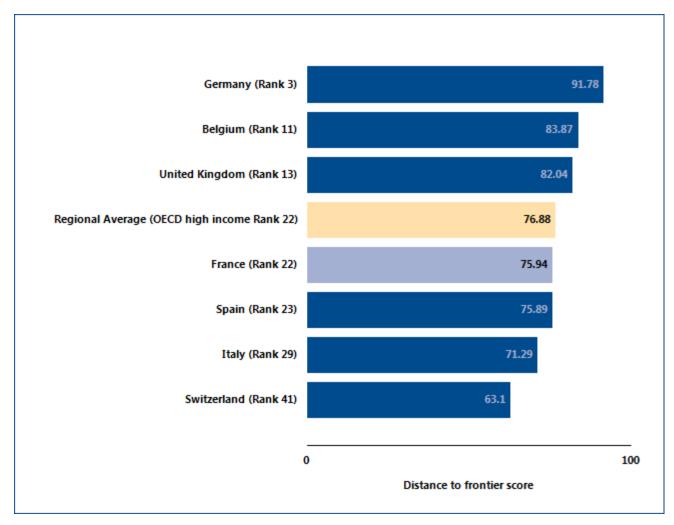
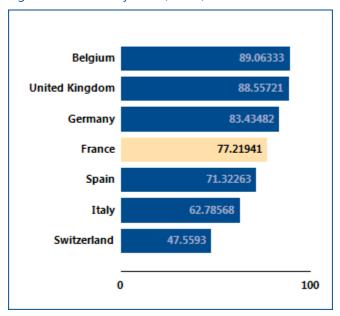
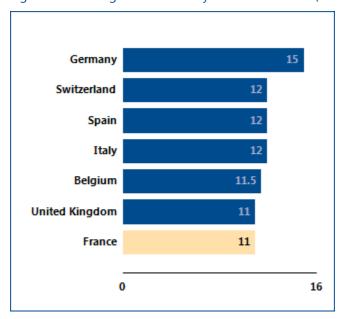


Figure 11.2 Recovery Rate (0-100) - France



Source: Doing Business database.

Figure 11.3 Strength of insolvency framework index (0-16) - France



## **RESOLVING INSOLVENCY**

A well-balanced bankruptcy system distinguishes companies that are financially distressed but economically viable from inefficient companies that should be liquidated. But in some insolvency systems even viable businesses are liquidated. This is starting to

change. Many recent reforms of bankruptcy laws have been aimed at helping more of the viable businesses survive. What insolvency reforms has *Doing Business* recorded in France (table 11.1)?

Table 11.1 How has France made resolving insolvency easier—or not?

By Doing Business report year from DB2010 to DB2015

DB year	Reform
DB2010	France enhanced its insolvency process by encouraging preinsolvency workouts and eliminating the requirement that a public auctioneer provide the estimation of the debtor's assets.
DB2012	France passed a law that enables debtors to implement a restructuring plan with financial creditors only, without affecting trade creditors.

Note: For information on reforms in earlier years (back to DB2005), see the *Doing Business* reports for these years, available at http://www.doingbusiness.org.

Doing Business measures flexibility in the regulation of employment, specifically as it affects the hiring and redundancy of workers and the rigidity of working hours. This year, for the first time, the indicators measuring flexibility in labor market regulations focus on those affecting the food retail industry, using a standardized case study of a cashier in a supermarket. Also new is that Doing Business collects data on regulations applying to employees hired through temporary-work agencies as well as on those applying to permanent employees or employees hired on fixed-term contracts. The indicators also cover additional areas of labor market regulation, including social protection schemes and benefits as well as labor disputes.

Over the period from 2007 to 2011 improvements were made to align the methodology for the labor market regulation indicators (formerly the employing workers indicators) with the letter and spirit of the International Labour Organization (ILO) conventions. Only 6 of the 188 ILO conventions cover areas measured by Doing Business: employee termination, weekend work, holiday with pay, night work, protection against unemployment and medical care and sickness benefits. The Doing Business methodology is fully consistent with these 6 conventions. The ILO conventions covering areas related to the labor market regulation indicators do not include the ILO core labor standards—8 conventions covering the right to collective bargaining, the elimination of forced labor, the abolition of child labor and equitable treatment in employment practices.

Between 2009 and 2011 the World Bank Group worked with a consultative group—including labor lawyers, employer and employee representatives, and experts from the ILO, the Organisation for Economic Cooperation and Development (OECD), civil society and the private sector—to review the methodology for the labor market regulation indicators and explore future areas of research.

A full report with the conclusions of the consultative group is available at:

http://www.doingbusiness.org/methodology/employing-workers.

Doing Business 2015 presents the data for the labor market regulation indicators in an annex. The report does not present rankings of economies on these indicators nor include the topic in the aggregate distance to frontier score or ranking on the ease of doing business. Detailed data collected on labor market regulations are available on the Doing Business website (http://www.doingbusiness.org). The data on labor market regulations are based on a detailed survey of employment regulations that is completed by local lawyers and public officials. Employment laws and regulations as well as secondary sources are reviewed to ensure accuracy. To make the data comparable across economies, several assumptions about the worker and the business are used.

### The worker:

- Is a cashier in a supermarket or a grocery store
- Is a full-time employee
- Is not a member of the labor union, unless membership is mandatory

### The business:

- Is a limited liability company (or the equivalent in the economy) with 60 employees.
- Operates a supermarket or grocery store in the economy's largest business city. For 11 economies the data are also collected for the second largest business city.
- Is subject to collective bargaining agreements if such agreements cover more than 50% of the food retail sector and they apply even to firms that are not party to them.
- Abides by every law and regulation but does not grant workers more benefits than those mandated by law, regulation or (if applicable) collective bargaining agreements.

Employment laws are needed to protect workers from arbitrary or unfair treatment and to ensure efficient contracting between employers and workers. Many economies that changed their labor market regulation in the past 5 years did so in ways that increased labor market flexibility. What changes did France adopt that affected the *Doing Business* indicators on labor market regulation (table 12.1)?

Table 12.1 What changes did France make in terms of labor market regulation?

DB year	Reform
DB2015	France substantially amended its labor market regulations, including the provisions dealing with large-scale collective redundancy processes.

# What are the details?

The data reported here for France are based on a detailed survey of labor market regulation that is completed by local lawyers and public officials.

Employment laws and regulations as well as secondary sources are reviewed to ensure accuracy.

## Difficulty of hiring index

Difficulty of hiring covers 4 areas: (i) whether fixed-term contracts are prohibited for permanent tasks; (ii) the maximum cumulative duration of fixed-term contracts; (iii) the minimum wage for a cashier, age 19, with 1 year of work experience; and (iv) the ratio of the minimum

wage to the average value added per worker. The average value added per worker is the ratio of an economy's GNI per capita to the working-age population as a percentage of the total population.

Difficulty of hiring index	Data	
Fixed-term contracts prohibited for permanent tasks?	Yes	
Maximum length of a single fixed-term contract (months)	18 months; can be extended to 24 months for work abroad or in certain other specific circumstances listed at article L.1242-8 of the Labor Code	
Maximum length of fixed-term contracts, including renewals (months)	18	
Minimum wage applicable to the worker assumed in the case study (US\$/month)	1922.57	
Ratio of minimum wage to value added per worker	0.35	

# Rigidity of hours index

Rigidity of hours covers 7 areas: (i) whether the workweek can extend to 50 hours or more (including overtime) for 2 months in a year to respond to a seasonal increase in workload; (ii) the maximum number of days allowed in the workweek; (iii) the premium for night work (as a percentage of hourly pay); (iv) the

premium for work on a weekly rest day (as a percentage of hourly pay); (v) whether there are restrictions on night work; (vi) whether there are restrictions on weekly holiday work; and (vii) the average paid annual leave for workers with 1 year of tenure, 5 years of tenure and 10 years

of tenure.

Rigidity of hours index	Data
50-hour workweek allowed for 2 months a year in case of a seasonal increase in workload?	No
Maximum working days per week	6.0
Premium for night work (% of hourly pay)	20%
Premium for work on weekly rest day (% of hourly pay)	20%
Major restrictions on night work?	Yes
Major restrictions on weekly holiday?	Yes
Paid annual leave for a worker with 1 year of tenure (in working days)	30.0
Paid annual leave for a worker with 5 years of tenure (in working days)	30.0
Paid annual leave for a worker with 10 years of tenure (in working days)	30.0
Paid annual leave (average for workers with 1, 5 and 10 years of tenure, in working days)	30.0

## Difficulty of redundancy index

Difficulty of redundancy index looks at 9 questions: (i) what the length is in months of the maximum probationary period; (ii) whether redundancy is disallowed as a basis for terminating workers; (iii) whether the employer needs to notify a third party (such as a government agency) to terminate 1 redundant worker; (iv) whether the employer needs to notify a third party to terminate a group of 9 redundant workers; (v)

whether the employer needs approval from a third party to terminate 1 redundant worker; (vi) whether the employer needs approval from a third party to terminate a group of 9 redundant workers; (vii) whether the law requires the employer to reassign or retrain a worker before making the worker redundant; (viii) whether priority rules apply for redundancies; and (ix) whether priority rules apply for reemployment.

Difficulty of redundancy index	Data
Maximum length of probationary period (months)	4.0
Dismissal due to redundancy allowed by law?	Yes
Third-party notification if 1 worker is dismissed?	No
Third-party approval if 1 worker is dismissed?	No
Third-party notification if 9 workers are dismissed?	Yes
Third-party approval if 9 workers are dismissed?	No
Retraining or reassignment obligation before redundancy?	Yes
Priority rules for redundancies?	Yes
Priority rules for reemployment?	Yes

### Redundancy cost

Redundancy cost measures the cost of advance notice requirements, severance payments and penalties due when terminating a redundant worker, expressed in weeks of salary. The average value of notice

requirements and severance payments applicable to a worker with 1 year of tenure, a worker with 5 years and a worker with 10 years is considered. One month is recorded as 4 and 1/3 weeks.

Redundancy cost indicator (in salary weeks)	Data
Notice period for redundancy dismissal for a worker with 1 year of tenure	4.3
Notice period for redundancy dismissal for a worker with 5 years of tenure	8.7
Notice period for redundancy dismissal for a worker with 10 years of tenure	8.7
Notice period for redundancy dismissal (average for workers with 1, 5 and 10 years of tenure)	7.2
Severance pay for redundancy dismissal for a worker with 1 year of tenure	0.9
Severance pay for redundancy dismissal for a worker with 5 years of tenure	4.3
Severance pay for redundancy dismissal for a worker with 10 years of tenure	8.7
Severance pay for redundancy dismissal (average for workers with 1, 5 and 10 years of tenure)	4.6

Source: Doing Business database.

## Social protection schemes and benefits & Labor disputes

Doing Business collects data on the existence of unemployment protection schemes as well as data on whether employers are legally required to provide health insurance for employees with permanent contracts.

Doing Business also assesses the mechanisms available to resolve labor disputes. More specifically, it collects data on what courts would be competent to hear labor disputes and whether the competent court is specialized in resolving labor disputes.

Social protection schemes and benefits & Labor disputes indicator	Data
Availability of unemployment protection scheme?	Yes
Health insurance existing for permanent employees?	Yes
Availability of courts or court sections specializing in labor disputes?	Yes

# DISTANCE TO FRONTIER AND EASE OF DOING BUSINESS RANKING

This year's report presents results for 2 aggregate measures: the distance to frontier score and the ease of doing business ranking, which for the first time this year is based on the distance to frontier score. The ease of doing business ranking compares economies with one another; the distance to frontier score benchmarks economies with respect to regulatory best practice, showing the absolute distance to the best performance on each *Doing Business* indicator. When compared across years, the distance to frontier score shows how much the regulatory environment for local entrepreneurs in an economy has changed over time in absolute terms, while the ease of doing business ranking can show only how much the regulatory environment has changed relative to that in other economies.

## Distance to Frontier

The distance to frontier score captures the gap between an economy's performance and a measure of best practice across the entire sample of 31 indicators for 10 *Doing Business* topics (the labor market regulation indicators are excluded). For starting a business, for example, Canada and New Zealand have the smallest number of procedures required (1), and New Zealand the shortest time to fulfill them (0.5 days). Slovenia has the lowest cost (0.0), and Australia, Colombia and 110 other economies have no paid-in minimum capital requirement (table 15.1 in the *Doing Business 2015* report).

### Calculation of the distance to frontier score

Calculating the distance to frontier score for each economy involves 2 main steps. First, individual component indicators are normalized to a common unit where each of the 31 component indicators y (except for the total tax rate) is rescaled using the linear transformation (worst – y)/(worst – frontier). In this formulation the frontier represents the best performance on the indicator across all economies since 2005 or the third year after data for the indicator were collected for the first time. For legal indicators such as those on getting credit or protecting minority investors, the frontier is set at the highest possible value. For the total tax rate, consistent with the use of a threshold in calculating the rankings on this indicator, the frontier is

defined as the total tax rate at the 15th percentile of the overall distribution for all years included in the analysis. For the time to pay taxes the frontier is defined as the lowest time recorded among all economies that levy the 3 major taxes: profit tax, labor taxes and mandatory contributions, and value added tax (VAT) or sales tax. In addition, the cost to export and cost to import for each year are divided by the GDP deflator, to take the general price level into account when benchmarking these absolute-cost indicators across economies with different inflation trends. The base year for the deflator is 2013 for all economies.

In the same formulation, to mitigate the effects of extreme outliers in the distributions of the rescaled data for most component indicators (very few economies need 700 days to complete the procedures to start a business, but many need 9 days), the worst performance is calculated after the removal of outliers. The definition of outliers is based on the distribution for each component indicator. To simplify the process, 2 rules were defined: the 95th percentile is used for the indicators with the most dispersed distributions (including time, cost, minimum capital and number of payments to pay taxes), and the 99th percentile is used for number of procedures and number of documents to trade. No outlier was removed for component indicators bound by definition or construction, including legal index scores (such as the depth of credit information index, extent of conflict of interest regulation index and strength of insolvency framework index) and the recovery rate (figure 15.1 in the Doing Business 2015 report).

Second, for each economy the scores obtained for individual indicators are aggregated through simple averaging into one distance to frontier score, first for each topic and then across all 10 topics: starting a business, dealing with construction permits, getting electricity, registering property, getting credit, protecting minority investors, paying taxes, trading across borders, enforcing contracts and resolving insolvency. More complex aggregation methods—such as principal components and unobserved components—yield a ranking nearly identical to the simple average used by *Doing Business*<sup>6</sup>. Thus *Doing Business* uses the simplest

<sup>&</sup>lt;sup>6</sup> See Djankov, Manraj and others (2005). Principal components and unobserved components methods yield a ranking nearly identical to

method: weighting all topics equally and, within each topic, giving equal weight to each of the topic components<sup>7</sup>.

An economy's distance to frontier score is indicated on a scale from 0 to 100, where 0 represents the worst performance and 100 the frontier. All distance to frontier calculations are based on a maximum of 5 decimals. However, indicator ranking calculations and the ease of doing business ranking calculations are based on 2 decimals. The difference between an economy's distance to frontier score in any previous year and its score in 2014 illustrates the extent to which the economy has closed the gap to the regulatory frontier over time. And in any given year the score measures how far an economy is from the best performance at that time.

### Treatment of the total tax rate

This year, for the first time, the total tax rate component of the paying taxes indicator set enters the distance to frontier calculation in a different way than any other indicator. The distance to frontier score obtained for the total tax rate is transformed in a nonlinear fashion before it enters the distance to frontier score for paying taxes. As a result of the nonlinear transformation, an increase in the total tax rate has a smaller impact on the distance to frontier score for the total tax rate—and therefore on the distance to frontier score for paying taxes—for economies with a below-average total tax rate than it would have in the calculation done in previous years (line B is smaller than line A in figure 15.2 of the Doing Business 2015 report). And for economies with an extreme total tax rate (a rate that is very high relative to the average), an increase has a greater impact on both these distance to frontier scores than before (line D is bigger than line C in figure 15.2 of the Doing Business 2015 report).

The nonlinear transformation is not based on any economic theory of an "optimal tax rate" that minimizes distortions or maximizes efficiency in an economy's

that from the simple average method because both these methods assign roughly equal weights to the topics, since the pairwise correlations among indicators do not differ much. An alternative to the simple average method is to give different weights to the topics, depending on which are considered of more or less importance in the context of a specific economy.

overall tax system. Instead, it is mainly empirical in nature. The nonlinear transformation along with the threshold reduces the bias in the indicator toward economies that do not need to levy significant taxes on companies like the *Doing Business* standardized case study company because they raise public revenue in other ways—for example, through taxes on foreign companies, through taxes on sectors other than manufacturing or from natural resources (all of which are outside the scope of the methodology). In addition, it acknowledges the need of economies to collect taxes from firms.

# Calculation of scores for economies with 2 cities covered

For each of the 11 economies for which a second city was added in this year's report, the distance to frontier score is calculated as the population-weighted average of the distance to frontier scores for the 2 cities covered (table 12.1). This is done for the aggregate score, the scores for each topic and the scores for all the component indicators for each topic.

Table 12.1 Weights used in calculating the distance to frontier scores for economies with 2 cities covered

Economy	City	Weight (%)
Panaladach	Dhaka	78
Bangladesh	Chittagong	22
Brazil	São Paulo	61
Diazii	Rio de Janeiro	39
China	Shanghai	55
Cilila	Beijing	45
India	Mumbai	47
India	Delhi	53
Indonesia	Jakarta	78
indonesia	Surabaya	22
lanan	Tokyo	65
Japan	Osaka	35
Mexico	Mexico City	83
Iviexico	Monterrey	17
Nigoria	Lagos	77
Nigeria	Kano	23
Pakistan	Karachi	65
Pakistan	Lahore	35
Russian Federation	Moscow	70
Russian rederation	St. Petersburg	30
United States	New York	60
United States	Los Angeles	40

Source: United Nations, Department of Economic and Social Affairs, Population Division, World Urbanization Prospects, 2014 Revision. http://esa.un.org/unpd/wup/CD-ROM/Default.aspx.

<sup>&</sup>lt;sup>7</sup> For getting credit, indicators are weighted proportionally, according to their contribution to the total score, with a weight of 60% assigned to the strength of legal rights index and 40% to the depth of credit information index. Indicators for all other topics are assigned equal weights

# Economies that improved the most across 3 or more *Doing Business* topics in 2013/14

Doing Business 2015 uses a simple method to calculate which economies improved the ease of doing business the most. First, it selects the economies that in 2013/14 implemented regulatory reforms making it easier to do business in 3 or more of the 10 topics included in this year's aggregate distance to frontier score. Twenty-one economies meet this criterion: Azerbaijan; Benin; the Democratic Republic of Congo; Côte d'Ivoire; the Czech Republic; Greece; India; Ireland; Kazakhstan; Lithuania; the former Yugoslav Republic of Macedonia; Poland; Senegal; the Seychelles; Spain; Switzerland; Taiwan, China; Tajikistan; Togo; Trinidad and Tobago; and the United Arab Emirates. Second, Doing Business sorts these economies on the increase in their distance to frontier score from the previous year using comparable data.

Selecting the economies that implemented regulatory reforms in at least 3 topics and had the biggest improvements in their distance to frontier scores is intended to highlight economies with ongoing, broadbased reform programs. The improvement in the distance to frontier score is used to identify the top improvers because this allows a focus on the absolute improvement—in contrast with the relative improvement shown by a change in rankings—that economies have made in their regulatory environment for business.

# Ease of *Doing Business* ranking

The ease of doing business ranking ranges from 1 to 189. The ranking of economies is determined by sorting the aggregate distance to frontier scores, rounded to 2 decimals.

# RESOURCES ON THE DOING BUSINESS WEBSITE

### **Current features**

News on the *Doing Business* project http://www.doingbusiness.org

### **Rankings**

How economies rank—from 1 to 189 http://www.doingbusiness.org/rankings

### **Data**

All the data for 189 economies—topic rankings, indicator values, lists of regulatory procedures and details underlying indicators <a href="http://www.doingbusiness.org/data">http://www.doingbusiness.org/data</a>

## **Reports**

Access to *Doing Business* reports as well as subnational and regional reports, reform case studies and customized economy and regional profiles

http://www.doingbusiness.org/reports

### Methodology

The methodologies and research papers underlying *Doing Business* 

http://www.doingbusiness.org/methodology

### Research

Abstracts of papers on *Doing Business* topics and related policy issues

http://www.doingbusiness.org/research

### **Doing Business reforms**

Short summaries of DB2015 business regulation reforms, lists of reforms since DB2008 and a ranking simulation tool

http://www.doingbusiness.org/reforms

### **Historical data**

Customized data sets since DB2004 http://www.doingbusiness.org/custom-query

### Law library

Online collection of business laws and regulations relating to business http://www.doingbusiness.org/law-library

### **Contributors**

More than 10,700 specialists in 189 economies who participate in *Doing Business*http://www.doingbusiness.org/contributors/doing-business

## **Entrepreneurship data**

Data on business density (number of newly registered companies per 1,000 working-age people) for 139 economies http://www.doinabusiness.org/data/exploretopics/en

http://www.doingbusiness.org/data/exploretopics/ent repreneurship

#### Distance to frontier

frontier

Data benchmarking 189 economies to the frontier in regulatory practice http://www.doingbusiness.org/data/distance-to-

### Information on good practices

Showing where the many good practices identified by *Doing Business* have been adopted <a href="http://www.doingbusiness.org/data/good-practice">http://www.doingbusiness.org/data/good-practice</a>

## **Doing Business iPhone App**

Doing Business at a Glance—presenting the full report, rankings and highlights for each topic for the iPhone, iPad and iPod touch http://www.doingbusiness.org/specialfeatures/iphone



























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