Gabon

Making a Difference for Entrepreneurs





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Doing Business 2011 Business Reforms



Doing Business 2011: Making a Difference for Entrepreneurs is the eighth in a series of annual reports investigating regulations that enhance business activity and those that constrain it. Doing Business presents quantitative indicators on business regulations and the protection of property rights that can be compared across 183 economies, from Afghanistan to Zimbabwe, over time.

A set of regulations affecting 9 stages of a business's life are measured: starting a business, dealing with construction permits, registering property, getting credit, protecting investors, paying taxes, trading across borders, enforcing contracts and closing a business. Data in *Doing Business 2011* are current as of June 1, 2010\*. The indicators are used to analyze economic outcomes and identify what reforms have worked, where, and why.

The Doing Business methodology has limitations. Other areas important to business such as an economy's proximity to large markets, the quality of its infrastructure services (other than those related to trading across borders), the security of property from theft and looting, the transparency of government procurement, macroeconomic conditions or the underlying strength of institutions, are not studied directly by Doing Business. To make the data comparable across economies, the indicators refer to a specific type of business, generally a local limited liability company operating in the largest business city. Because standard assumptions are used in the data collection, comparisons and benchmarks are valid across economies. The data not only highlight the extent of obstacles to doing business; they also help identify the source of those obstacles, supporting policymakers in designing reform.

The data set covers 183 economies: 46 in Sub-Saharan Africa, 32 in Latin America and the Caribbean, 25 in Eastern Europe and Central Asia, 24 in East Asia and Pacific, 18 in the Middle East and North Africa and 8 in South Asia, as well as 30 OECD high-income economies.

The following pages present the summary Doing Business indicators for Gabon. The data used for this economy profile come from the Doing Business database and are summarized in graphs. These graphs allow a comparison of the economies in each region not only with one another but also with the "good practice" economy for each indicator.

The good-practice economies are identified by their position in each indicator as well as their overall ranking and by their capacity to provide good examples of business regulation to other countries. These good-practice economies do not necessarily rank number 1 in the topic or indicator, but they are in the top 10.

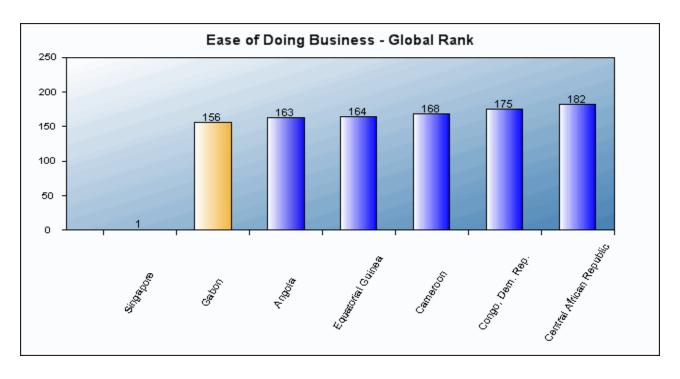
More information is available in the full report. *Doing Business 2011: Making a Difference for Entrepreneurs* presents the indicators, analyzes their relationship with economic outcomes and recommends reforms. The data, along with information on ordering the report, are available on the Doing Business website (www.doingbusiness.org).

Note: 2008-2010 Doing Business data and rankings have been recalculated to reflect changes to the methodology and the addition of new economies (in the case of the rankings).

<sup>\*</sup> Except for the Paying Taxes indicator that refers to the period January to December of 2009.

Gabon is ranked 156 out of 183 economies. Singapore is the top ranked economy in the Ease of Doing Business.

Gabon - Compared to global good practice economy as well as selected economies:



# Gabon's ranking in Doing Business 2011

Rank	Doing Business 2011
Ease of Doing Business	156
Starting a Business	153
Dealing with Construction Permits	67
Registering Property	132
Getting Credit	138
Protecting Investors	154
Paying Taxes	140
Trading Across Borders	134
Enforcing Contracts	148
Closing a Business	139

Starting a Business	Procedures (number)	9
	Time (days)	58
	Cost (% of income per capita)	21.9
	Min. capital (% of income per capita)	32.7
<b>Dealing with Construction Permits</b>	Procedures (number)	16
	Time (days)	210
	Cost (% of income per capita)	42.9
Registering Property	Procedures (number)	7
	Time (days)	39
	Cost (% of property value)	10.5
Getting Credit	Strength of legal rights index (0-10)	3
	Depth of credit information index (0-6)	2
	Public registry coverage (% of adults)	22.5
	Private bureau coverage (% of adults)	0.0
<b>Protecting Investors</b>	Extent of disclosure index (0-10)	6
	Extent of director liability index (0-10)	1
	Ease of shareholder suits index (0-10)	3
	Strength of investor protection index (0-10)	3.3
Paying Taxes	Payments (number per year)	26
	Time (hours per year)	488
	Profit tax (%)	18.4
	Labor tax and contributions (%)	22.7
	Other taxes (%)	2.3
	Total tax rate (% profit)	43.5
Trading Across Borders	Documents to export (number)	7
	Time to export (days)	20
	Cost to export (US\$ per container)	1945
	Documents to import (number)	8
	Time to import (days)	22
	Cost to import (US\$ per container)	1955

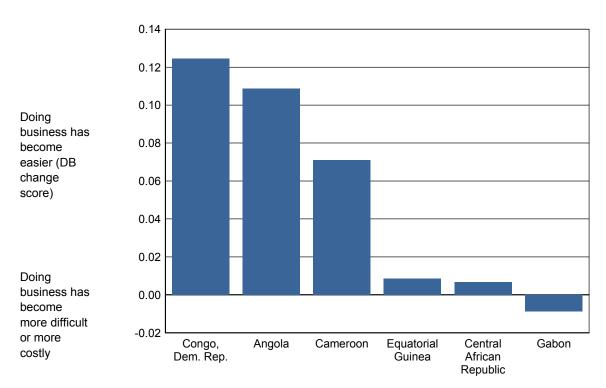
<b>Enforcing Contracts</b>	Procedures (number)	38
	Time (days)	1070
	Cost (% of claim)	34.3
losing a Business Recovery rate (cents on the dollar)		15.2
	Time (years)	5.0
	Cost (% of estate)	15



The 5 year measure of cumulative change illustrates how the business regulatory environment has changed in 174 economies from *Doing Business 2006* to *Doing Business 2011*. Instead of highlighting which countries currently have the most business friendly environment, this new approach shows the extent to which an economy's regulatory environment for business has changed compared with 5 years ago.

This snapshot reflects all cumulative changes in an economy's business regulation as measured by the Doing Business indicators-such as a reduction in the time to start a business thanks to a one-stop shop or an increase in the strength of investor protection index thanks to new stock exchange rules that tighten disclosure requirements for related-party transactions.

This figure shows the distribution of cumulative change across the 9 indicators and time between *Doing Business 2006* and *Doing Business 2011* 





# Starting a Business

Many economies have undertaken reforms to smooth the starting a business process in stages—and often as part of a larger regulatory reform program. A number of studies have shown that among the benefits of streamlining the process to start a business have been greater firm satisfaction and savings and more registered businesses, financial resources and job opportunities. Economies with higher entry costs are associated with a larger informal sector and a smaller number of legally registered firms.

#### Some reform outcomes

In Egypt reductions of the minimum capital requirement in 2007 and 2008 led to an increase of more than 30% in the number of limited liability companies.

In Portugal creation of One-Stop Shop in 2006 and 2007 resulted in a reduction of time to start a business from 54 days to 5. In 2007 and 2008 new business registrations were up by 60% compared with 2006.

In Malaysia reduction of registration fees in 2008 led to an increase in registrations by 16% in 2009.

# What does Starting a Business measure?

# Procedures to legally start and operate a company (number)

- Preregistration (for example, name verification or reservation, notarization)
- Registration
- Post registration (for example, social security registration, company seal)

# Time required to complete each procedure (calendar days)

- · Does not include time spent gathering information
- Each procedure starts on a separate day
- · Procedure completed once final document is received
- · No prior contact with officials

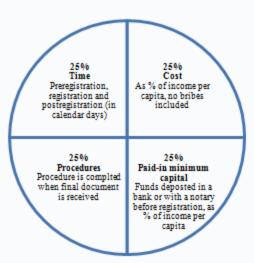
# Cost required to complete each procedure (% of income per capita)

- Official costs only, no bribes
- No professional fees unless services required by law

# Paid-in minimum capital (% of income per capita)

. Deposited in a bank or with a notary prior to registration begins

Starting a Business: getting a local limited liability company up and running Rankings are based on 4 subindicators



# Case Study Assumptions

- Doing Business records all procedures that are officially required for an entrepreneur to start up and formally
  operate an industrial or commercial business.
- Any required information is readily available and that all agencies involved in the start-up process function without corruption.

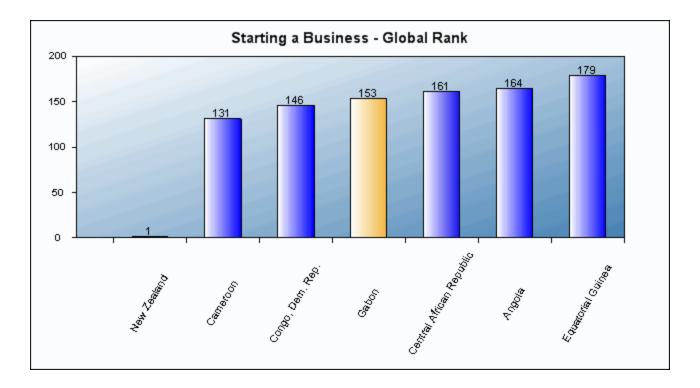
#### The business:

- is a limited liability company, located in the largest business city
- conducts general commercial activities
- is 100% domestically owned
- has a start-up capital of 10 times income per capita
- has a tumover of at least 100 times income per capita
- has at least 10 and up to 50 employees
- does not qualify for investment incentives or any special benefits
- leases the commercial plant and offices and is not a proprietor of real estate

# 1. Benchmarking Starting a Business Regulations:

Gabon is ranked 153 overall for Starting a Business.

Ranking of Gabon in Starting a Business - Compared to good practice and selected economies:



The following table shows Starting a Business data for Gabon compared to good practice and comparator economies:

Good Practice Economies	Procedures (number)	Time (days)	Cost (% of income per capita)	Min. capital (% of income per capita)
Denmark*			0.0	
New Zealand*	1	1		0.0

Selected Economy				
Gabon	9	58	21.9	32.7

Comparator Economies				
Angola	8	68	163.0	28.7
Cameroon	6	19	51.2	191.8
Central African Republic	8	22	228.4	468.6
Congo, Dem. Rep.	10	84	735.1	0.0
Equatorial Guinea	20	136	104.3	21.3

<sup>\*</sup> The following economies are also good practice economies for :

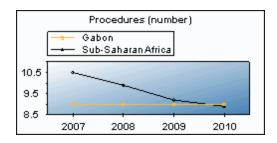
Procedures (number): Canada

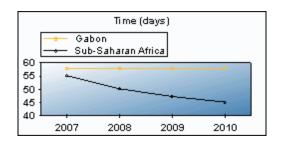
Cost (% of income per capita): Slovenia

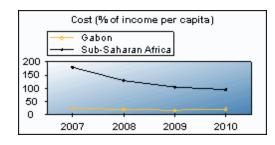
# 2. Historical data: Starting a Business in Gabon

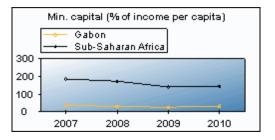
Starting a Business data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			150	153
Procedures (number)	9	9	9	9
Time (days)	58	58	58	58
Cost (% of income per capita)	25.6	20.3	17.8	21.9
Min. capital (% of income per capita)	38.2	30.2	26.5	32.7

# 3. The following graphs illustrate the Starting a Business sub indicators in Gabon over the past 4 years:









# What are the time, cost, paid-in minimum capital and number of procedures to get a local, limited liability company up and running? COST (% of income per capita) **Formal** operation NUMBER OF **PROCEDURES** Paid-in minimum capital -Entrepreneur $\rightarrow$ TIME (days) Registration,

incorporation

Postincorporation

This table summarizes the procedures and costs associated with setting up a business in Gabon.

Preincorporation

## STANDARDIZED COMPANY

Legal Form: Société à Responsabilité Limitée (SARL) -

Limited Liability Company

City: Libreville

# **Registration Requirements:**

No:	Procedure	Time to complete	Cost to complete
1	Deposit the legally required capital in a bank and obtain the deposit evidence	2	no charge
2	Verify and reserve the company name	1	XAF 25,000
3	Obtain extracts of criminal record of the company manager	7	XAF 3,000
4	Deposit and register the company's articles of association with the public notary	14	XAF 375,000
5	Deposit documents with the Investment Promotion Agency (Agence de Promotion d'Investissement)	30	XAF 235,000
6 *	Pay fees and obtain receipt	1	no charge
7	Publish the notice of company formation in a legal journal (Hebdo-informations)	2	XAF 32,000

8	Notify the Ministry of Labor the commence of operation	1	no charge
9	Register the employees with the Social Security Authorities	1	no charge

<sup>\*</sup> Takes place simultaneously with another procedure.

# Starting a Business Details - Gabon

**Comment:** 

authorizations.

Procedure 1	Deposit the legally required capital in a bank and obtain the deposit evidence
Time to complete:	2
Cost to complete:	no charge
Comment:	Either the founder or the notary public deposits the initial capital in a bank and obtains the deposit evidence.
Procedure 2	Verify and reserve the company name
Time to complete:	1
Cost to complete:	XAF 25,000
Comment:	To avoid future lawsuits, the founders must pick a name not already in use.
Procedure 3	Obtain extracts of criminal record of the company manager
Time to complete:	7
Cost to complete:	XAF 3,000
Comment:	
Procedure 4	Deposit and register the company's articles of association with the public notary
Time to complete:	14
Cost to complete:	XAF 375,000
Comment:	The notary public issues a certificate of payment of the initial capital. APIP just issued guideline requiring people to use lawyer to draft statutes.
Procedure 5	Deposit documents with the Investment Promotion Agency (Agence de Promotion d'Investissement)
Time to complete:	30
Cost to complete:	XAF 235,000

Agence de Promotion des Investissements Privés (APIP) registers the company statutes with the Ministry of Finance (Administration de Domaines), completes the company registration with the court clerk (greffier du tribunal) at the Ministry of Justice (registration number and k-bis), and obtains the tax identification number. To complete these registrations, APIP must forward the documents to the relevant agencies. In principle, the Direction des Impots, the Greffe de la Court and should have a representation at the Guichet Unique of the APIP, but since its inception the relevant administrations have not been able to place a representative at the Guichet Unique. Instead the representatives of the APIP request the relevant documents from the relevant authorities on behalf of the applicant. Alternatively, notaire/lawyer take care of relevant

The following fees and timelines apply:

- Domain service (service de domains): XAF 35,000 (registration fee) plus XAF 30,000 (stamps)—2 days.
- Commercial Registry: XAF 25,000 (registration fee) plus XAF 50,000 (stamps)—4–30 days.
- Tax registration: No charge—2 days.

Procedure 6 Pay fees and obtain receipt

Time to complete: 1

Cost to complete: no charge

**Comment:** After depositing the documents, the founder pays the fees at the cashier and obtains a receipt.

Procedure 7 Publish the notice of company formation in a legal journal (Hebdo-informations)

Time to complete: 2

Cost to complete: XAF 32,000

**Comment:** 

**Procedure** 8 Notify the Ministry of Labor the commence of operation

Time to complete: 1

Cost to complete: no charge

**Comment:** This procedure is often not completed in practice.

**Procedure** 9 Register the employees with the Social Security Authorities

Time to complete: 1

Cost to complete: no charge

**Comment:** This procedure is often not completed in practice.



# **Dealing with Construction Permits**

In many economies, especially developing ones, complying with building regulations is so costly in time and money that many builders opt out. Builders may pay bribes to pass inspections or simply build illegally, leading to hazardous construction. Where the regulatory burden is large, entrepreneurs may tend to move their activity into the informal economy. There they operate with less concern for safety, leaving everyone worse off. In other economies compliance is simple, straightforward and inexpensive, yielding better results.

## Some reform outcomes

In Burkina Faso, a one-stop shop for construction permits, "Centre de Facilitation des Actes de Construire", was opened in May 2008. The new regulation merged 32 procedures into 15, reduced the time required from 226 days to 122 and cut the cost by 40%. From May 2009 to May 2010 611 building permits were granted in Ouagadougou, up from an average of about 150 a year in 2002-06.

Toronto, Canada revamped its construction permitting process in 2005 by introducing time limits for different stages of the process and presenting a unique basic list of requirements for each project. Later it provided for electronic information and risk-based approvals with fast-track procedures. Between 2005 and 2008 the number of commercial building permits increased by 17%, the construction value of new commercial buildings by 84%.

# What does the Dealing with Construction Permits indicator measure?

# Procedures to legally build a warehouse (number)

- Submitting all relevant documents and obtaining all necessary clearances, licenses, permits and certificates
- Completing all required notifications and receiving all necessary inspections
- Obtaining utility connections for electricity, water, sewerage and a land telephone line
- Registering the warehouse after its completion (if required for use as collateral or for transfer of warehouse)

### Time required to complete each procedure (calendar days)

- · Does not include time spent gathering information
- Each procedure starts on a separate day
- Procedure completed once final document is received.
- · No prior contact with officials

# Cost required to complete each procedure (% of income per capita)

Official costs only, no bribes

#### Case Study Assumptions

#### The business:

- is a small to medium-size limited liability company in the construction industry, located in the economy's largest business city
- is 100% domestically and privately owned and operated
- has 60 builders and other employees
- has at least one employee who is a licensed architect and registered with the local association of architects

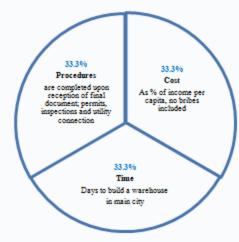
# The warehouse:

- is a new construction (there was no previous construction on the land)
- has 2 stories, both above ground, with a total surface of approximately 1,300.6 sq. meters (14,000 sq. feet)
- · has complete architectural and technical plans prepared by a licensed architect
- will be connected to electricity, water, sewerage (sewage system, septic tank or their equivalent) and a land telephone line
- · will be used for general storage of non-hazardous goods, such as books
- will take 30 weeks to construct (excluding all delays due to administrative and regulatory requirements)

# Dealing with Construction Permits:

Building a warehouse

Rankings are based on 3 subindicators



# 1. Benchmarking Dealing with Construction Permits Regulations:

Gabon is ranked 67 overall for Dealing with Construction Permits.

Ranking of Gabon in Dealing with Construction Permits - Compared to good practice and selected economies:



The following table shows Dealing with Construction Permits data for Gabon compared to good practice and comparator economies:

Good Practice Economies	Procedures (number)	Time (days)	Cost (% of income per capita)
Denmark	6		
Qatar			0.8
Singapore		25	

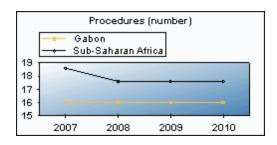
Selected Economy			
Gabon	16	210	42.9

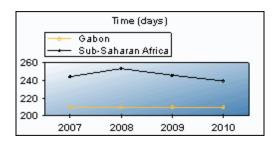
Comparator Economies			
Angola	12	328	694.3
Cameroon	14	213	1235.8
Central African Republic	21	239	259.5
Congo, Dem. Rep.	14	128	2692.2
Equatorial Guinea	18	201	220.7

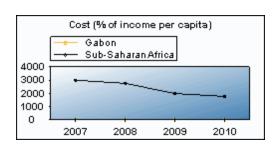
# 2. Historical data: Dealing with Construction Permits in Gabon

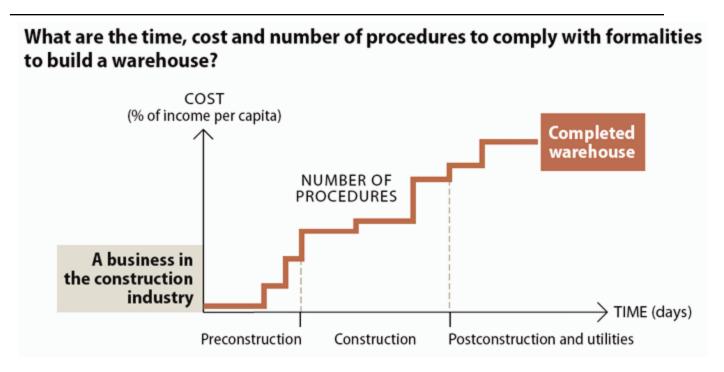
Dealing with Construction Permits data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			64	67
Procedures (number)	16	16	16	16
Time (days)	210	210	210	210
Cost (% of income per capita)	49.8	39.4	34.5	42.9

# 3. The following graphs illustrate the Dealing with Construction Permits sub indicators in Gabon over the past 4 years:









The table below summarizes the procedures, time, and costs to build a warehouse in Gabon.

BUILDING A WAREHOUSE

City: Libreville

# **Registration Requirements:**

No:	Procedure	Time to complete	Cost to complete
1	Buy 2 municipal stamps from City Hall to attach to building permit application	1 day	XAF 2,000
2	Submit building permit to the Direction General d'Urbanisme and obtain preliminary approval by the Building Commission	5 days	XAF 20,000
3	Pay the fees at the cadastre for site inspection and wait for inspection	14 days	XAF 40,000
4	Receive inspection from the topographer of the cadastre to	1 day	no charge
5	Obtain clearance from the City Hall (Mairie) and obtain final building permit	75 days	no charge
6	Receive random inspection by city brigade	1 day	no charge
7	Receive random inspection by city brigade	1 day	no charge

8	Receive inspection after construction is completed by a representative of the Direction Generale de l'urbanisme	1 day	no charge
9	Obtain certificate of conformity from the Cadastre	10 days	no charge
10 *	Obtain fixed telephone line	101 days	XAF 250,000
11 *	Apply for electricity connection	1 day	XAF 500,000
12 *	Receive electricity inspection	1 day	no charge
13 *	Obtain electricity connection	30 days	no charge
14 *	Apply for water connection	1 day	XAF 500,000
15 *	Receive water inspection	1 day	no charge
16 *	Obtain water connection	30 days	no charge

<sup>\*</sup> Takes place simultaneously with another procedure.

# **Dealing with Construction Permits Details - Gabon**

Procedure 1 Buy 2 municipal stamps from City Hall to attach to building permit application

Time to complete: 1 day

Cost to complete: XAF 2,000

Agency: City Hall (Mairie)

**Comment:** Once BuildCo is ready to submit it's building permit application, it must go to City Hall

(Mairie) to purchase 2 municipal stamps (timbres fiscaux). These stamps cost XAF 1,000

each and will be used to legalize the building permit.

Procedure

Submit building permit to the Direction General d'Urbanisme and obtain preliminary

approval by the Building Commission

**Time to complete:** 5 days

Cost to complete: XAF 20,000

**Agency:** Directorate General of Urban Planning (Direction Générale de l'Urbanisme)

**Comment:** The appl

The application form costs CFA 20,000. The dossier has to contain: 5 copies of the building plan, 1 copy of the title deed, and other supporting documents. The application has to include either a property title (title foncier), a decret provisoire (issued for two years during which the applicant has to build something otherwise it never gets translated into a titre foncier) or an attestation from the tax authorities (Direction d'impots) that the company is currently in the process of getting a property title with the cadastre Simple copies suffice. The application also has to contain a number of technical documents such as a construction plan, location plan and a lot plan (plan de bornage). The cadastre will later verify that BuildCo really constructed in line with the lot plan. The building permit application is reviewed by a Building Commission consisting of 14 representatives and chaired by the Mayor. The Commission meets every Wednesday and usually considers 10 dossiers at a time. On average, the commission receives 15 applications a week. So if BuildCo applies on Monday and is among the first 10 applicants its application will be reviewed that week. Otherwise it would be considered the following week. Thus BuildCo can calculate between 3-10 days for getting the application approved by the Commission. Amongst other things, the Commission will check that the plans have been conceived by an architect who is either part of the Order of Architects of Gabon (l'ordre des architects) or has graduated from one of the reputable universities in the region. If the application has been approved, the Chef de Service will send a "soit transmis" on to the cadastre to ask them to carry out the inspection (implantation). The topographer from the cadastre will go out to the site of the proposed construction and mark out the location of the building on the lot to ensure the plans follow the lot plan (plan de bornage) that was submitted. If he sends the "soit transmis" Thursday it usually arrives on Friday. Then the cadastre has to send a bill for the implantation to the builder. One thing that takes more and more time during the evaluation process of the Commission is zoning. There is no separate zoning process, but applicants have to indicate in their application whether the building is going to be for residential, commercial or industrial use and they will check against the master plan of the city.

Procedure 3 Pay the fees at the cadastre for site inspection and wait for inspection

Time to complete: 14 days

Cost to complete: XAF 40,000

Agency: Cadastre

**Comment:** They will only come and do the actual work after once BuildCo has paid. The cost for

these procedures is arbitrarily set but the average fees are around CFA 10,000 are per the number of corners of the building. This can take a long tif if BuildCo doesn't go directly and ask them. That is why the Chef de Service now sends applicants who have received a preliminary approval from the Commission a notice to let them know that they should go to cadastre and follow up on their application. He sends those letters at the same time as the "soit transmis." Once BuildCo pays the fee at the Cadastre, it can receive the lot inspection (implantation). Although it is possible for the inspection to occur right away, there is only one topograph in the cadastre so it takes an average of 2 weeks to receive the

inspection.

Procedure 4 Receive inspection from the topographer of the cadastre to

Time to complete: 1 day

Cost to complete: no charge

Agency: Cadastre

Comment:

Procedure 5 Obtain clearance from the City Hall (Mairie) and obtain final building permit

Time to complete: 75 days

Cost to complete: no charge

**Agency:** City Hall (Mairie)

**Comment:** Once the Cadastre has inspected the plot, BuildCo must return to City Hall (Mairie) to

obtain clearance from the Mayor and obtain the final building permit. This procedure can

take anywhere between 2 weeks and 4 months.

Procedure 6 Receive random inspection by city brigade

Time to complete: 1 day

Cost to complete: no charge

**Agency:** City Brigade

**Comment:** In addition to the checks done by the Direction General de l'urbanisme, 2 city brigades

(one located in the south and one in the north of the city) who check randomly companies are building legally. A project like this will likely receive 2 such random inspections.

Procedure 7 Receive random inspection by city brigade

Time to complete: 1 day

Cost to complete: no charge

Agency: City Brigade

**Comment:** In addition to the checks done by the Direction General de l'urbanisme, 2 city brigades

(one located in the south and one in the north of the city) who check randomly companies are building legally. A project like this will likely receive 2 such random inspections.

Procedure 8 Receive inspection after construction is completed by a representative of the Direction

Generale de l'urbanisme

Time to complete: 1 day

Cost to complete: no charge

Agency: Directorate General of Urban Planning (Direction Générale de l'Urbanisme)

**Comment:** 

Procedure 9 Obtain certificate of conformity from the Cadastre

Time to complete: 10 days

Cost to complete: no charge

Agency: Cadastre

Comment: Without the certificate of conformity, BuildCo cannot start using the building. It is issued

by the cadastre.

Procedure 10 Obtain fixed telephone line

**Time to complete:** 101 days

Cost to complete: XAF 250,000

Agency: Gabon Telecom

**Comment:** 

Procedure 11 Apply for electricity connection

Time to complete: 1 day

Cost to complete: XAF 500,000

Agency: Société d'Electricité et d'Eaux du Gabon (SEEG)

**Comment:** 

Procedure 12 Receive electricity inspection

Time to complete: 1 day

Cost to complete: no charge

Agency: Société d'Electricité et d'Eaux du Gabon (SEEG)

#### **Comment:**

Procedure 13 Obtain electricity connection

Time to complete: 30 days

Cost to complete: no charge

Agency: Société d'Electricité et d'Eaux du Gabon (SEEG)

**Comment:** 

Procedure 14 Apply for water connection

**Time to complete:** 1 day

Cost to complete: XAF 500,000

Agency: Société d'Electricité et d'Eaux du Gabon (SEEG)

**Comment:** 

Procedure 15 Receive water inspection

Time to complete: 1 day

Cost to complete: no charge

Agency: Société d'Electricité et d'Eaux du Gabon (SEEG)

**Comment:** 

Procedure 16 Obtain water connection

**Time to complete:** 30 days

Cost to complete: no charge

Agency: Société d'Electricité et d'Eaux du Gabon (SEEG)

**Comment:** 



# **Registering Property**

Ensuring formal property rights is fundamental. Effective administration of land is part of that. If formal property transfer is too costly or complicated, formal titles might go informal again. *Doing Business* records the full sequence of procedures necessary for a business to purchase a property from another business and transfer the property title to the buyer's name. In the past 6 years 105 economies undertook 146 reforms making it easier to transfer property. Globally, the time to transfer property fell by 38% and the cost by 10% over this time. The most popular feature of property registration reform in these 6 years, implemented in 52 economies, was lowering transfer taxes and government fees.

## Some reform outcomes

**Georgia** now allows property transfers to be completed through 500 authorized users, notably banks. This saves time for entrepreneurs. A third of people transferring property in 2009 chose authorized users, up from 7% in 2007. Also, Georgia's new electronic registry managed 68,000 sales in 2007, twice as many as in 2003.

**Belarus**'s unified and computerized registry was able to cope with the addition of 1.2 million new units over 3 years. The registry issued 1 million electronic property certificates in 2009.

# What does the Registering Property indicator measure?

# Procedures to legally transfer title on immovable property (number)

- Preregistration (for example, checking for liens, notarizing sales agreement, paying property transfer taxes)
- · Registration in the economy's largest business city
- Post registration (for example, transactions with the local authority, tax authority or cadastre)

# Time required to complete each procedure (calendar days)

- · Does not include time spent gathering information
- Each procedure starts on a separate day
- Procedure completed once final document is received
- · No prior personal contact with officials

# Cost required to complete each procedure (% of property value)

- · Official costs only, no bribes
- No value added or capital gains taxes included

## Case Study Assumptions

#### The parties (buyer and seller):

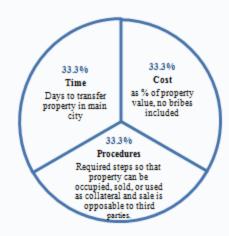
- Are limited liability companies, 100% domestically and privately owned.
- Are located in the periurban area of the economy's largest business city.
- Have 50 employees each, all of whom are nationals.
- Perform general commercial activities.

# The property (fully owned by the seller):

- Has a value of 50 times income per capita. The sale price equals the value.
- Has no mortgages attached and has been under the same ownership for the past 10 years.
- Is registered in the land registry or cadastre, or both, and is free of title disputes.
- Is located in a periurban commercial zone, and no rezoning is required.
- Consists of a 557.4 square meters (6,000 square feet) land and 10 years old 2-story warehouse of 929 square meters (10,000 square feet) located on the land. The warehouse is in good condition and complies with all safety standards, building codes and legal requirements. The property will be transferred in its entirety.

# <u>Registering Property</u>: transfer of property between 2 local companies

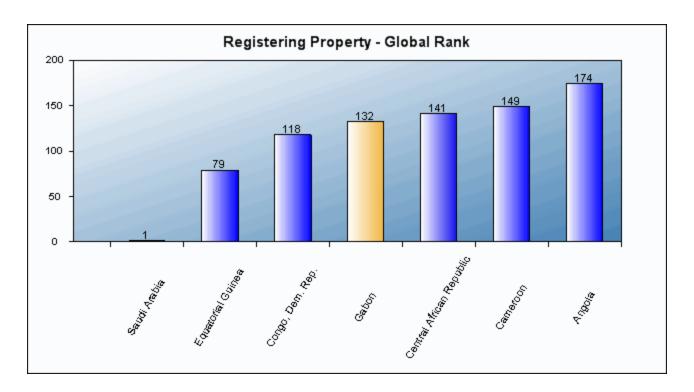
Rankings are based on 3 subindicators



# 1. Benchmarking Registering Property Regulations:

Gabon is ranked 132 overall for Registering Property.

Ranking of Gabon in Registering Property - Compared to good practice and selected economies:



The following table shows Registering Property data for Gabon compared to good practice and comparator economies:

Good Practice Economies	Procedures (number)	Time (days)	Cost (% of property value)
New Zealand*		2	
Norway*	1		
Saudi Arabia			0.0

Selected Economy			
Gabon	7	39	10.5

Comparator Economies			
Angola	7	184	11.5
Cameroon	5	93	19.3
Central African Republic	5	75	18.5
Congo, Dem. Rep.	6	54	7.0
Equatorial Guinea	6	23	6.3

st The following economies are also good practice economies for :

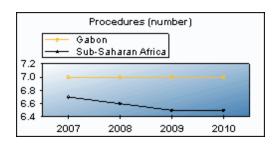
**Procedures (number): United Arab Emirates** 

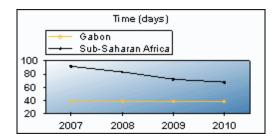
Time (days): Saudi Arabia, Thailand, United Arab Emirates

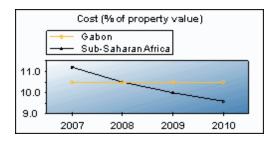
# 2. Historical data: Registering Property in Gabon

Registering Property data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			134	132
Procedures (number)	7	7	7	7
Time (days)	39	39	39	39
Cost (% of property value)	10.5	10.5	10.5	10.5

# 3. The following graphs illustrate the Registering Property sub indicators in Gabon over the past 4 years:







# What are the time, cost and number of procedures required to transfer a property between 2 local companies? COST (% of property value) PROCEDURES Buyer can use the property, resell it or use it as collateral TIME

Registration

This topic examines the steps, time, and cost involved in registering property in Gabon.

Preregistration

# STANDARDIZED PROPERTY

Property Value: 152,869,875.46

City: Libreville

# **Registration Requirements:**

No:	Procedure	Time to complete	Cost to complete
1	Buyer and seller contract the notary	1 day	10.5% property value (notary fees plus other taxes and fees)
2	Search the title at the property registry (Conservation Fonciere)	7 - 14 days	(included in procedure 1)
3	Check for unpaid utilities bills at the SEEG (Service de l'Eau et de l'Electricite de Gabon)	1 day	no cost
4	Notary drafts and parties execute the sale-purchase agreement	1 day	(included in procedure 1)
5	Register the sale purchase agreement at the land administration (Service des Domaines)	10 days	8% of the property value (paid in procedure 1)
6	Register the sale-purchase agreement at the property registry (Conservation Fonciere)	14 days	0.6% property value (registration fees–included in procedure 1)
7	Collect the new title from the property registry (Conservation Fonciere)	1 day	(included in procedure 1)

(days)

Postregistration

# **Registering Property Details - Gabon**

Procedure 1	Buyer and seller contract the notary
Time to complete:	1 day
Cost to complete:	10.5% property value (notary fees plus other taxes and fees)
Comment:	It is standard practice for the buyer and the seller, as companies, to contract a notary to conduct all procedures. They pay his fees and the transfer taxes/fees to be incurred at the time of contracting him.
Procedure 2	Search the title at the property registry (Conservation Fonciere)
Time to complete:	7 - 14 days
Cost to complete:	(included in procedure 1)
Agency:	Property Registry (Conservation Fonciere)
Comment:	One obtains an official copy of the title from the registry. The title includes all relevant information on the property, such as its history of ownership, delimitations of the property and the building.
Procedure 3	Check for unpaid utilities bills at the SEEG (Service de l'Eau et de l'Electricite de Gabon)
Time to complete:	1 day
Cost to complete:	no cost
Agency:	Utility company (SEEG, Service de l'Eau et de l'Electricite de Gabon)
Comment:	It is standard practice to check for any unpaid utilities bills associated with the property prior to the transfer. The parties or the notary can do this.
Procedure 4	Notary drafts and parties execute the sale-purchase agreement
Time to complete:	l day
Cost to complete:	(included in procedure 1)
Comment:	It is standard for the notary to draft the sale-purchase agreement for the parties, which they then sign. The notary then notarizes the signed agreement.
Procedure 5	Register the sale purchase agreement at the land administration (Service des Domaines)
Time to complete:	10 days
Cost to complete:	8% of the property value (paid in procedure 1)

Agency: Land administration (Service des Domaines)

**Comment:** The sale purchase agreement is registered at the Service de l'enregistrement, or the

administrative authority that keeps the technical records on lands. The notary draws a check equivalent to 8% of the property value to the order of the Service de l'enregistrement. A receipt is obtained as proof of payment. The notary will the prepare all the necessary documents to request a change of name on the property title at the Conservation Foncière. Note: If there is a mortgage on the property, there is an additional 0.3% property value fee.

**Procedure** 6 Register the sale-purchase agreement at the property registry (Conservation Fonciere)

**Time to complete:** 14 days

**Cost to complete:** 0.6% property value (registration fees–included in procedure 1)

Agency: Direction générale des Domaines, de l'enregistrement et du timbre

**Comment:** The registrar transcribes the transfer and publishes it in the registry books under the name of

the new owner.

**Procedure** 7 Collect the new title from the property registry (Conservation Fonciere)

**Time to complete:** 1 day

Cost to complete: (included in procedure 1)

**Agency:** Property Registry (Conservation Fonciere)

**Comment:** The registrar issues the buyer a copy of the land title. After publication, the land title is

prepared and issued to the new owner in his name.



# **Getting Credit**

Through two sets of indicators, *Doing Business* assesses the legal rights of borrowers and lenders with respect to secured transactions and the sharing of credit information. The depth of credit information index measures rules and practices affecting the coverage, scope and accessibility of credit information available through either a public credit registry or a private credit bureau. Credit information systems mitigate the 'information asymmetry' in lending and enable lenders to view a borrower's financial history (positive or negative), providing them with valuable information to consider when assessing risk. Credit information systems benefit borrowers as well, allowing good borrowers to establish a reputable credit history which will enable them to access credit more easily. The Legal Rights Index measures the degree to which collateral and bankruptcy laws protect the rights of borrowers and lenders and thus facilitate lending. Sound collateral laws will enable businesses to use their assets, especially movable property, as security to generate capital while having strong creditor's rights has been associated with higher ratios of private sector credit to GDP.

#### Some reform outcomes

After Vietnam's new Civil Code was enacted in 2005, a decree further clarified the provisions governing secured transactions. Since the inclusion of the new provisions, the number of registrations increased from 43,000 (2005) to 120,000 (end of 2008).

In 2008, when **Zambia** established a private credit bureau, its database initially covered about 25,000 borrowers. Thanks to a strong communication campaign and a central bank directive, coverage has grown 10-fold in the past 2 years, exceeding 200,000 by the beginning of 2010.

# What do the Getting Credit indicators measure?

# Strength of legal rights index (0-10)

- Protection of rights of borrowers and lenders through collateral laws
- Protection of secured creditors' rights through bankruptcy laws

# Depth of credit information index (0-6)

 Scope and accessibility of credit information distributed by public credit registries and private credit bureaus

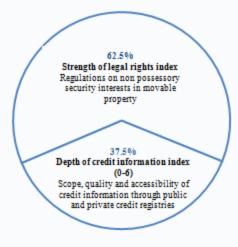
## Public credit registry coverage (% of adults)

 Number of individuals and firms listed in public credit registry as percentage of a dult population

## Private credit bureau coverage (% of adults)

 Number of individuals and firms listed in largest private credit bureau as percentage of a dult population

## Getting Credit: collateral rules and credit information



Note: Private bureau coverage and public credit registry coverage are measured but do not count for the rankings.

# Case Study Assumptions (applying to the Legal Rights Index only)

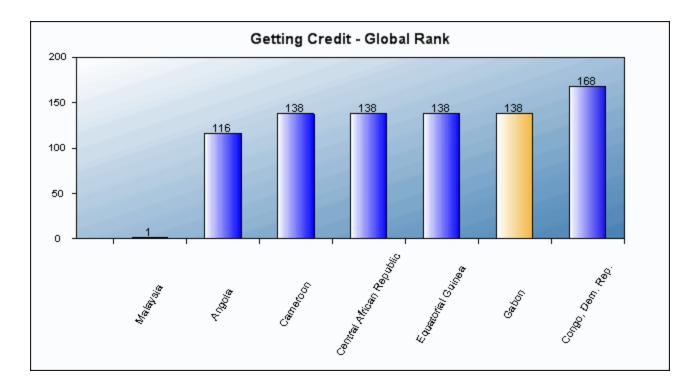
## The Debtor

- is a Private Limited Liability Company
- has its Headquarters and only base of operations in the largest business city
- obtains a loan from a local bank (the Creditor) for an amount up to 10 times income (GNI) per capita
- Both creditor and debtor are 100% domestically owned.

# 1. Benchmarking Getting Credit Regulations:

Gabon is ranked 138 overall for Getting Credit.

Ranking of Gabon in Getting Credit - Compared to good practice and selected economies:



The following table shows Getting Credit data for Gabon compared to good practice and comparator economies:

Good Practice Economies	Strength of legal rights index (0-10)	Depth of credit information index (0-6)	Public registry coverage (% of adults)	Private bureau coverage (% of adults)
New Zealand*				100.0
Portugal			67.1	
Singapore*	10			
United Kingdom		6		

Selected Economy				
Gabon	3	2	22.5	0.0

Comparator Economies				
Angola	4	3	2.4	0.0
Cameroon	3	2	2.9	0.0
Central African Republic	3	2	2.0	0.0
Congo, Dem. Rep.	3	0	0.0	0.0
Equatorial Guinea	3	2	2.5	0.0

<sup>\*</sup> The following economies are also good practice economies for :

Strength of legal rights index (0-10): Hong Kong, China, Kenya, Kyrgyz Republic, Malaysia

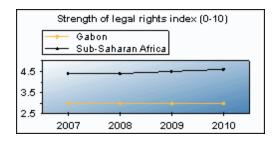
Private bureau coverage (% of adults): Argentina, Australia, Canada, Iceland, Ireland, Norway, Sweden, United Kingdom, United States

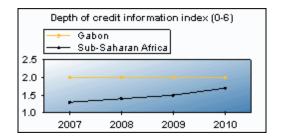
27 countries have the highest credit information index.

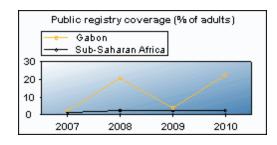
#### 2. Historical data: Getting Credit in Gabon

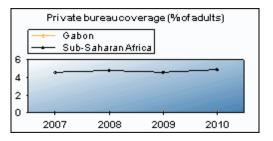
Getting Credit data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			135	138
Strength of legal rights index (0-10)	3	3	3	3
Depth of credit information index (0-6)	2	2	2	2
Private bureau coverage (% of adults)	0.0	0.0	0.0	0.0
Public registry coverage (% of adults)	2.4	20.7	3.9	22.5

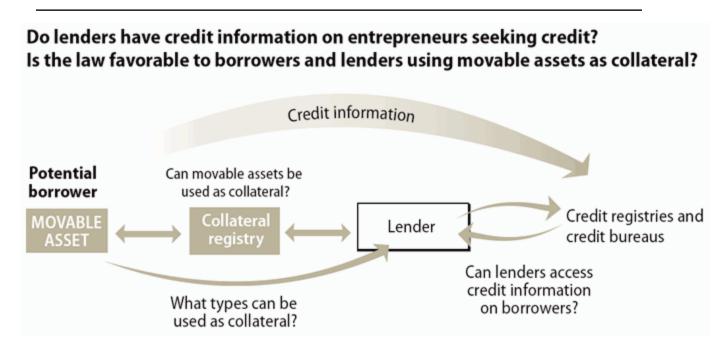
#### 3. The following graphs illustrate the Getting Credit sub indicators in Gabon over the past 4 years:











The following table summarize legal rights of borrowers and lenders, and the availability and legal framework of credit registries in Gabon.

Getting Credit Indicators (2010)			Indicator
Private bureau coverage (% of adults)	Private credit bureau	Public credit registry	2
Are data on both firms and individuals distributed?	No	Yes	1
Are both positive and negative data distributed?	No	No	0
Does the registry distribute credit information from retailers, trade creditors or utility companies as well as financial institutions?	No	No	0
Are more than 2 years of historical credit information distributed?	No	No	0
Is data on all loans below 1% of income per capita distributed?	No	Yes	1
Is it guaranteed by law that borrowers can inspect their data in the largest credit registry?	No	No	0
Coverage	0.0	22.5	
Number of individuals		0	201,078
Number of firms		0	8,578

Strength of legal rights index (0-10)	3
Can any business use movable assets as collateral while keeping possession of the assets; and any financial institution accept such assets as collateral?	Yes
Does the law allow businesses to grant a non possessory security right in a single category of movable assets, without requiring a specific description of collateral?	No
Does the law allow businesses to grant a non possessory security right in substantially all of its assets, without requiring a specific description of collateral?	Yes
May a security right extend to future or after-acquired assets, and may it extend automatically to the products, proceeds or replacements of the original assets?	No
Is a general description of debts and obligations permitted in collateral agreements, so that all types of obligations and debts can be secured by stating a maximum amount rather than a specific amount between the parties?	Yes
Is a collateral registry in operation, that is unified geographically and by asset type, as well as indexed by the grantor's name of a security right?	No
Do secured creditors have absolute priority to their collateral outside bankruptcy procedures?	No
Do secured creditors have absolute priority to their collateral in bankruptcy procedures?	No
During reorganization, are secured creditors' claims exempt from an automatic stay on enforcement?	No
Does the law authorize parties to agree on out of court enforcement?	No



## **Protecting Investors**

Stronger investor protections matter for the ability of companies to raise the capital needed to grow, innovate, diversify and compete. This is all the more crucial in times of financial crisis when entrepreneurs must navigate through defiant environments to finance their activities. Using 3 indices of investor protection, *Doing Business* measures how economies regulate a standard case of self-dealing, use of corporate assets for personal gains. Since 2005, 51 economies have strengthened investor protections as measured by *Doing Business*.

#### Some reform outcomes

In Indonesia, an economy that consistently improved its laws regulating investor protections, the number of firms listed on the Indonesia Stock Exchange increased from 331 to 396 between 2004 and 2009. Meanwhile, market capitalization grew from 680 trillion rupiah (\$75 billion) to 1,077 trillion rupiah (\$119 billion).

After Thailand amended its laws in 2006 and 2008, more than 85 transactions that failed to comply with the disclosure standards were suspended. Thirteen were deemed prejudicial and were therefore canceled, thus preventing damage to the companies involved and preserving their value. Companies were not deterred either, as more than 30 new companies joined the stock exchange since 2005 bringing the number of listed companies to 523.

## What do the Protecting Investors indicators measure?

#### Extent of disclosure index (0-10)

- · Who can approve related-party transactions
- Requirements for external and internal disclosure in case of related-party transactions

#### Extent of director liability index (0-10)

- Ability of shareholders to hold the interested party and the approving body liable in case of a prejudicial related-party transaction
- Available legal remedies (damages, repayment of profits, fines, imprisonment and rescission of the transaction)
- Ability of shareholders to sue directly or derivatively

#### Ease of shareholder suits index (0-10)

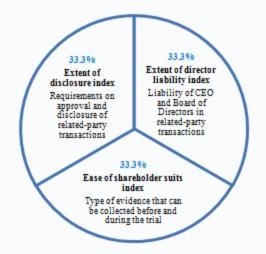
- Documents and information available during trial
- Access to internal corporate documents (directly or through a government inspector)

#### Strength of investor protection index (0-10)

 Simple average of the extent of disclosure, extent of director liability and ease of shareholder suits indices

#### <u>Protecting Investors</u>: minority shareholder rights in related-party transactions

Rankings are based on 3 subindicators



#### Case Study Assumptions

#### The business (Buyer):

- Is a publicly traded corporation listed on the economy's most important stock exchange (or at least a large private company with multiple shareholders).
- Has a board of directors and a chief executive officer (CEO) who may legally act on behalf of Buyer where permitted, even if this is not specifically required by law.

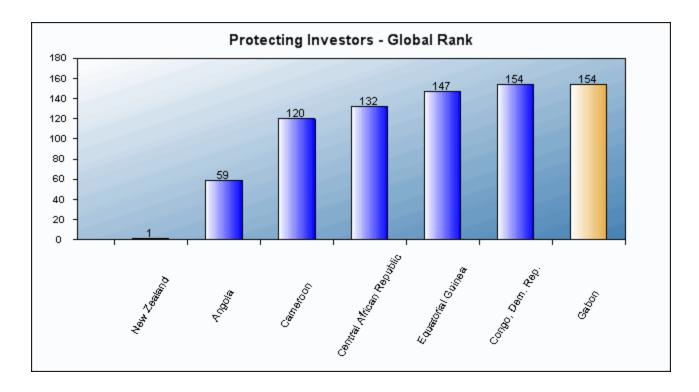
#### The transaction

- Mr. James, a director and the majority shareholder of the company, proposes that the company purchase used trucks from another company he owns.
- The price is higher than the going price for used trucks, but the transaction goes forward.
- All required approvals are obtained, and all required disclosures made, though the transaction is prejudicial to the purchasing company.
- Shareholders sue the interested parties and the members of the board of directors.

#### 1. Benchmarking Protecting Investors Regulations:

Gabon is ranked 154 overall for Protecting Investors.

Ranking of Gabon in Protecting Investors - Compared to good practice and selected economies:



The following table shows Protecting Investors data for Gabon compared to good practice and comparator economies:

Good Practice Economies	Strength of investor protection index (0-10)
New Zealand	9.7

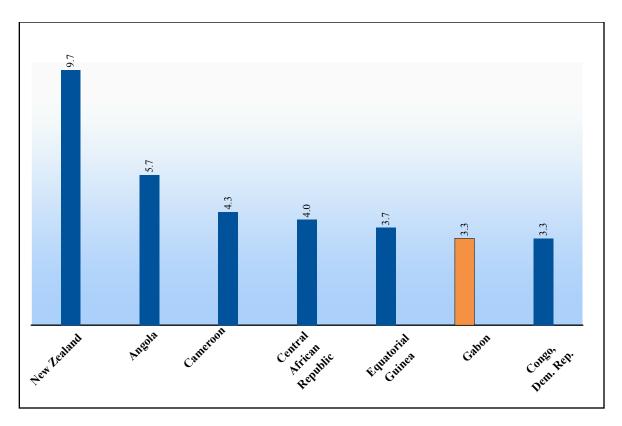
Selected Economy	
Gabon	3.3

Comparator Economies	
Angola	5.7
Cameroon	4.3
Central African Republic	4.0
Congo, Dem. Rep.	3.3
Equatorial Guinea	3.7

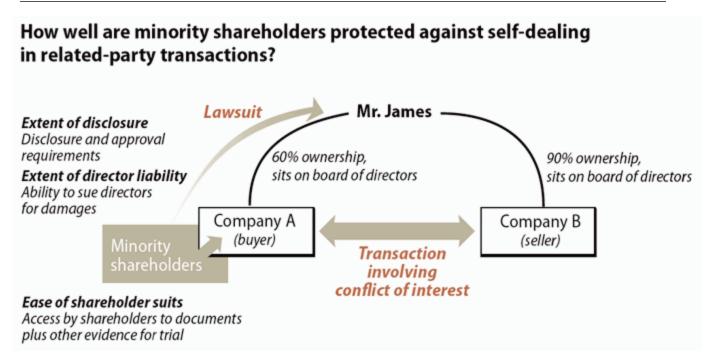
#### 2. Historical data: Protecting Investors in Gabon

Protecting Investors data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			153	154
Strength of investor protection index (0-10)	3.3	3.3	3.3	3.3

# 3. The following graph illustrates the Protecting Investors index in Gabon compared to best practice and selected Economies:



Note: The higher the score, the greater the investor protection.



The table below provides a full breakdown of how the disclosure, director liability, and shareholder suits indexes are calculated in Gabon.

Protecting Investors Data (2010)	Indicator
Extent of disclosure index (0-10)	6
What corporate body provides legally sufficient approval for the transaction?	3
Whether immediate disclosure of the transaction to the public and/or shareholders is required?	0
Whether disclosure of the transaction in published periodic filings (annual reports) is required?	2
Whether disclosure of the conflict of interest by Mr. James to the board of directors is required?	1
Whether an external body must review the terms of the transaction before it takes place?	0
Extent of director liability index (0-10)	1
Whether shareholders can hold Mr. James liable for the damage that the Buyer-Seller transaction causes to the company?	0
Whether shareholders can hold the approving body (the CEO or board of directors) liable for the damage that the Buyer-Seller transaction causes to the company?	0
Whether a court can void the transaction upon a successful claim by a shareholder plaintiff?	0
Whether Mr. James pays damages for the harm caused to the company upon a successful claim by the shareholder plaintiff?	0

Whether Mr. James repays profits made from the transaction upon a successful claim by the shareholder plaintiff?	0
Whether fines and imprisonment can be applied against Mr. James?	0
Whether shareholders can sue directly or derivatively for the damage that the Buyer-Seller transaction causes to the company?	1
Ease of shareholder suits index (0-10)	3
Whether the plaintiff can obtain any documents from the defendant and witnesses during trial?	3
Whether the plaintiff can directly question the defendant and witnesses during trial?	0
Whether the plaintiff can request categories of documents from the defendant without identifying specific ones?	0
Whether shareholders owning 10% or less of Buyer's shares can request an inspector to investigate the transaction?	0
Whether the level of proof required for civil suits is lower than that of criminal cases?	0
Whether shareholders owning 10% or less of Buyer's shares can inspect transaction documents before filing suit?	0
Strength of investor protection index (0-10)	3.3



Taxes are essential to provide public amenities, infrastructure and services which are crucial for a properly functioning economy. *Doing Business* data show that economies where it is more difficult and costly to pay taxes have larger shares of informal sector activity. More than 60% of economies have reformed in the last 6 years and are starting to see concrete results.

#### Some reform outcomes

Colombia introduced a new electronic system for social security and labor taxes in 2006 and by 2008 the social security contributions collected from small and medium-size companies rose by 42%, to 550 billion pesos.

Mauritius reduced the corporate income tax rate from 25% to 15% and removed exemptions and industry-specific allowances in 2006 and saw their corporate income tax revenue grow by 27% in the following year, and in 2008/09 it increased by 65%.

#### What do the Paying taxes indicators measure?

Tax payments for a manufacturing company in 2009 (number per year adjusted for electronic or joint filing and payment)

- Total number of taxes and contributions paid, including consumption taxes (value added tax, sales tax or goods and service tax)
- · Method and frequency of filing and payment

## Time required to comply with 3 major taxes (hours per year)

- Collecting information and computing the tax payable
- · Completing tax return forms, filing with proper agencies
- · Arranging payment or withholding
- · Preparing separate tax accounting books, if required

#### Total tax rate (% of profit)

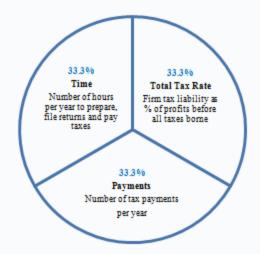
- Profit or corporate income tax
- Mandatory social contributions and labor taxes paid by the employer
- Property and property transfer taxes
- Dividend, capital gains and financial transactions taxes
- Waste collection, vehicle, road and other taxes

#### Case Study Assumptions

- TaxpayerCo is a medium-size business that started operations 2 years ago.
- Tax practitioners are asked to review its financial statements, as well as a standard list of transactions that the company completed during the year.
- Respondents are asked how much in taxes and mandatory contributions the business must pay and what the
  process is for doing so.
- The business starts from the same financial position in each economy. All the taxes and mandatory
  contributions paid during the second year of operation are recorded.
- Taxes and mandatory contributions are measured at all levels of government
- Taxes and mandatory contributions include corporate income tax, turnover tax, all labor taxes and contributions
  paid by the company.
- A range of standard deductions and exemptions are also recorded.

Paying Taxes: tax compliance for a local manufacturing company

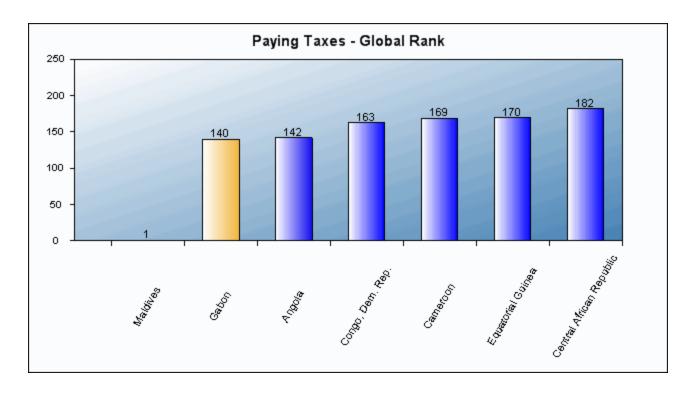
Rankings are based on 3 subindicators



#### 1. Benchmarking Paying Taxes Regulations:

Gabon is ranked 140 overall for Paying Taxes.

Ranking of Gabon in Paying Taxes - Compared to good practice and selected economies:



The following table shows Paying Taxes data for Gabon compared to good practice and comparator economies:

Good Practice Economies	Payments (number per year)	Time (hours per year)	Total tax rate (% profit)
Maldives*	3	0	
Timor-Leste			0.2

Selected Economy			
Gabon	26	488	43.5

Comparator Economies	-		
Angola	31	282	53.2
Cameroon	44	654	49.1
Central African Republic	54	504	203.8
Congo, Dem. Rep.	32	336	339.7
Equatorial Guinea	46	492	59.5

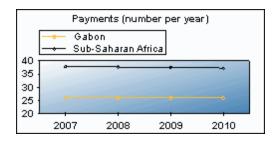
<sup>\*</sup> The following economies are also good practice economies for :

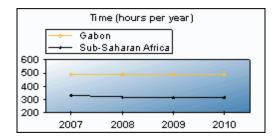
Payments (number per year): Qatar

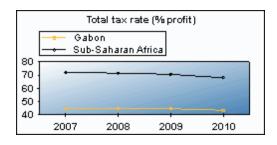
#### 2. Historical data: Paying Taxes in Gabon

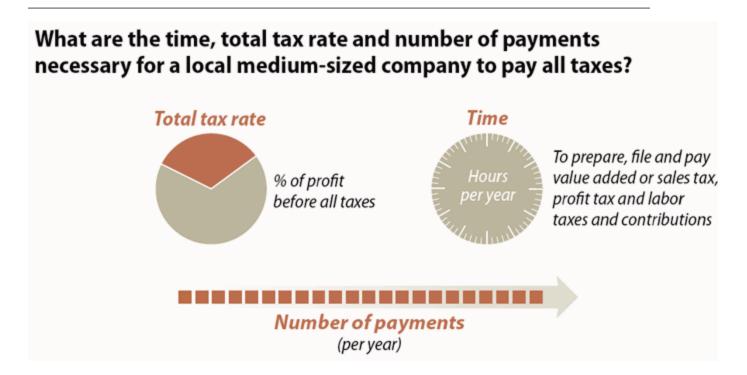
Paying Taxes data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			139	140
Total tax rate (% profit)	44.7	44.7	44.7	43.5
Payments (number per year)	26	26	26	26
Time (hours per year)	488	488	488	488

#### 3. The following graphs illustrate the Paying Taxes sub indicators in Gabon over the past 4 years:









The table below addresses the taxes and mandatory contributions that a medium-size company must pay or withhold in a given year in Gabon, as well as measures of administrative burden in paying taxes.

Tax or mandatory contribution	Payments (number)	Notes on Payments	Time (hours)	Statutory tax rate		taltax rate profit)	Notes on TTR
VAT	12		220	18.0%	value added		
Fuel tax	1			varies (XAF 2,75 to XAF 14,5)			
Stamp duty	1			XAF 500	per page		
Tax on advertising	1			various rates			
Infrastructure development tax	0			XAF 250000	fixed fee	0.20	
Municipal business tax	2			various rates	fixed rate plus variable by number of employees	0.40	
property tax	2			25.0%	net rental value	1.80	
Corporate income tax	3		137	35.0%	taxable profit	18.40	
Social security contributions	4		131	20.1%	gross salaries	22.70	

Totals 26 488 43.5



## **Trading Across Borders**

Making trade between countries easier is increasingly important for business in today's globalized world. Excessive document requirements, burdensome customs procedures, inefficient port operations and inadequate infrastructure all lead to extra costs and delays for exporters and importers, stifling trade potential. Trade facilitation tools such as electronic data interchange systems, risk-based inspections, and single windows help improve an economy's trading environment and boost firms' international competitiveness. *Doing Business* trade indicators take into account documents, cost and time associated with every procedure for trading a standard shipment of goods by ocean transport. Research indicates that exporters in developing countries have much more to gain by a 10% drop in their trading costs than from a similar decrease of the tariffs applied to their products in global markets.

#### Some reform outcomes

In Georgia, reducing customs clearance time by a day has led to operational savings of an estimated \$288 per truck, or an annual \$133 million for the country's whole trading community given the growing amount of cross-border trade in recent years.

In **Korea**, predictable cargo processing times and rapid turnover by ports and warehouses provide a benefit to the Korean economy of some \$2 billion annually.

#### What do the Trading Across Borders indicators measure?

#### Documents required to export and import (number)

- Bank documents
- · Customs clearance documents
- · Port and terminal handling documents
- Transport documents

#### Time required to export and import (days)

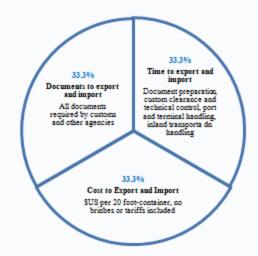
- · Obtaining all the documents
- Inland transport and handling
- · Customs clearance and inspections
- Port and terminal handling
- · Does not include ocean transport time

#### Cost required to export and import (US\$ per container)

- All documentation
- Inland transport and handling
- Customs clearance and inspections
- · Port and terminal handling
- · Official costs only, no bribes

## <u>Trading Across Borders</u>: exporting and importing by ocean transport

Rankings are based on 3 subindicators



#### Case Study Assumptions

#### The Business

- Has at least 60 employees and is located in the economy's largest business city
- Is a private, limited liability company, which exports more than 10% of its sales. It is fully domestically owned
  and does not operate in an export processing zone or an industrial estate with special export or import privileges

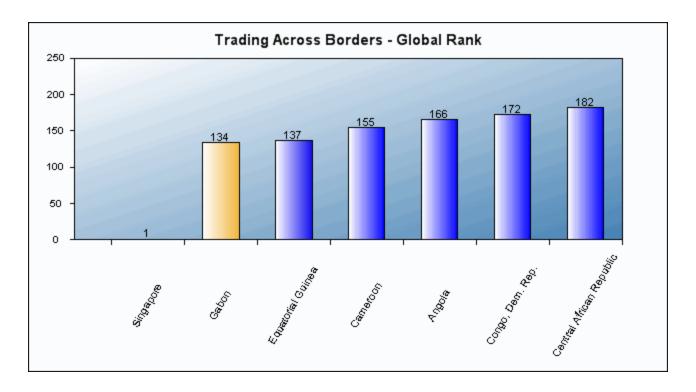
#### The traded product

- Is transported in a dry-cargo, 20-foot full container load; weighs 10 tons and is valued at \$20,000
- Is not hazardous or include military items; it does not require special phytosanitary or environmental safety standards, refrigeration or any other special environment
- · Is one of the economy's leading export or import products

#### 1. Benchmarking Trading Across Borders Regulations:

Gabon is ranked 134 overall for Trading Across Borders.

Ranking of Gabon in Trading Across Borders - Compared to good practice and selected economies:



The following table shows Trading Across Borders data for Gabon compared to good practice and comparator economies:

Good Practice Economies	Documents to export (number)	Time to export (days)	Cost to export (US\$ per container)	Documents to import (number)	Time to import (days)	Cost to import (US\$ per container)
Denmark*		5				
France	2			2		
Malaysia			450			
Singapore					4	439
		•	•	•		
Selected Economy						
Gabon	7	20	1945	8	22	1955
	•					
Comparator Economies						
Angola	11	52	1850	8	49	2840
Cameroon	11	23	1379	12	26	1978
Central African Republic	9	54	5491	17	62	5554
Congo, Dem. Rep.	8	44	3505	9	63	373.
		<b></b>	<b> </b>			

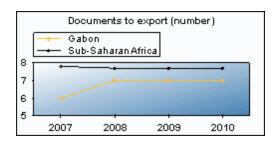
st The following economies are also good practice economies for :

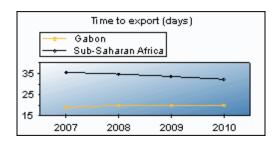
Time to export (days): Estonia

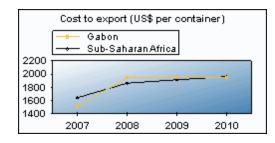
#### 2. Historical data: Trading Across Borders in Gabon

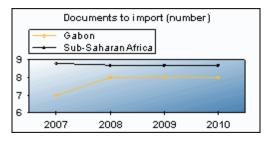
Trading Across Borders data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			135	134
Cost to export (US\$ per container)	1510	1945	1945	1945
Cost to import (US\$ per container)	1600	1955	1955	1955
Documents to export (number)	6	7	7	7
Documents to import (number)	7	8	8	8
Time to export (days)	19	20	20	20
Time to import (days)	22	22	22	22

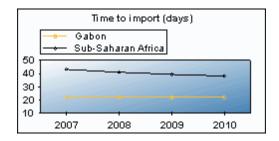
## 3. The following graphs illustrate the Trading Across Borders sub indicators in Gabon over the past 4 years:

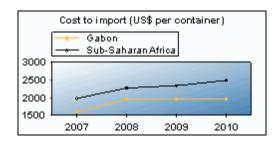


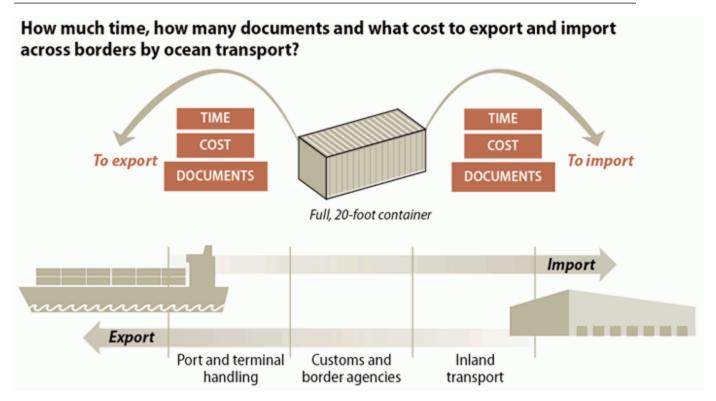












These tables list the procedures necessary to import and export a standardized cargo of goods in Gabon. The documents required to export and import the goods are also shown.

Nature of Export Procedures (2010)	Duration (days)	US\$ Cost
Documents preparation	10	645
Customs clearance and technical control	5	500
Ports and terminal handling	4	500
Inland transportation and handling	1	300
Totals	20	1945

Nature of Import Procedures (2010)	Duration (days)	US\$ Cost
Documents preparation	10	555
Customs clearance and technical control	6	400
Ports and terminal handling	4	700
Inland transportation and handling	2	300
Totals	22	1955

### **Documents for Export and Import**

Export
Market authorization
Bill of Lading
Cargo Tracking Note
Certificate of origin
Commercial invoice
Customs export declaration
Packing list
Import
• • • • • • • • • • • • • • • • • • • •
Bill of Lading
Bill of Lading
Bill of Lading  Certificate of origin
Bill of Lading  Certificate of origin  Commercial invoice
Bill of Lading  Certificate of origin  Commercial invoice  Customs import declaration
Bill of Lading  Certificate of origin  Commercial invoice  Customs import declaration  Cargo Tracking Note



## **Enforcing Contracts**

Well functioning courts help businesses expand their network and markets. Where contract enforcement is efficient, firms have greater access to credit and are more likely to engage with new borrowers or customers. Doing Business measures the efficiency of the judicial system in resolving a commercial sale dispute before local courts. Following the step-by-step evolution of a standardized case study, data relating to the time, cost and procedural complexity of resolving a commercial lawsuit are collected through study of the codes of civil procedure and other court regulations, as well as through surveys completed by local litigation lawyers (and, in a quarter of the countries, by judges as well).

#### Some reform outcomes

In Rwanda the implementation of specialized commercial courts in May 2008 resulted in a significant decrease of the case backlog, and contributed to reduce the time to resolve a commercial dispute by nearly 3 months.

In Austria a "data highway" for the courts that allows attachments to be sent electronically has produced savings of €4.4 million in postage alone.

#### What do the Enforcing Contracts indicators measure?

#### Procedures to enforce a contract (number)

- · Any interaction between the parties in a commercial dispute, or between them and the judge or court officer
- Steps to file the case
- Steps for trial and judgment
- · Steps to enforce the judgment

#### Time required to complete procedures (calendar days)

- Time to file and serve the case
- Time for trial and obtaining judgment
- Time to enforce the judgment

- No bribes
- Average attorney fees
- · Court costs, including expert fees
- Enforcement costs

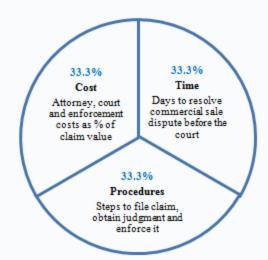
#### Cost required to complete procedures (% of claim)

#### Case Study Assumptions

- Seller and Buyer are domestic companies
- Buyer orders custom-made goods, then does not pay
- Seller sues Buyer before competent court
- Value of claim is 200% of GNI per capita
- Seller requests pre-trial attachment to secure claim
- Dispute on quality of the goods requires expert opinion
- Judge decides in favor of Seller, no appeal
- Seller enforces judgment through a public sale of Buyer's movable assets.

Enforcing Contracts: resolving a commercial dispute through the courts

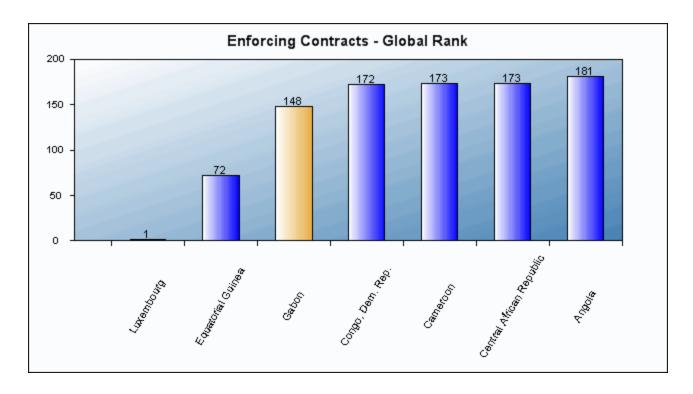
Rankings are based on 3 subindicators



#### 1. Benchmarking Enforcing Contracts Regulations:

Gabon is ranked 148 overall for Enforcing Contracts.

Ranking of Gabon in Enforcing Contracts - Compared to good practice and selected economies:



The following table shows Enforcing Contracts data for Gabon compared to good practice and comparator economies:

Good Practice Economies	Procedures (number)	Time (days)	Cost (% of claim)
Bhutan			0.1
Ireland	20		
Singapore		150	

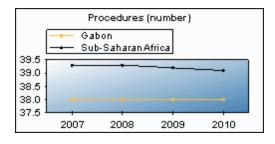
Selected Economy			
Gabon	38	1070	34.3

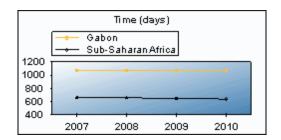
Comparator Economies			
Angola	46	1011	44.4
Cameroon	43	800	46.6
Central African Republic	43	660	82.0
Congo, Dem. Rep.	43	625	151.8
Equatorial Guinea	40	553	18.5

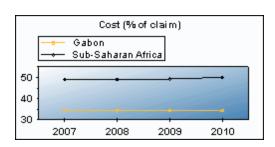
#### 2. Historical data: Enforcing Contracts in Gabon

Enforcing Contracts data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			149	148
Procedures (number)	38	38	38	38
Time (days)	1070	1070	1070	1070
Cost (% of claim)	34.3	34.3	34.3	34.3

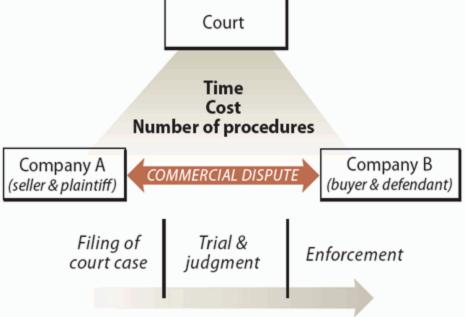
#### 3. The following graphs illustrate the Enforcing Contracts sub indicators in Gabon over the past 4 years:







# What are the time, cost and number of procedures to resolve a commercial dispute through the courts?



This topic looks at the efficiency of contract enforcement in Gabon.

Nature of Procedure (2010)	Indicator
Procedures (number)	38
Time (days)	1070
Filing and service	30.0
Trial and judgment	720.0
Enforcement of judgment	320.0
Cost (% of claim)*	34.30
Attorney cost (% of claim)	16.2
Court cost (% of claim)	4.1
Enforcement Cost (% of claim)	14.0

Court information: Libreville First Instance Court ("Tribunal de première instance de Libreville")

<sup>\*</sup> Claim assumed to be equivalent to 200% of income per capita.



## **Closing a Business**

A robust bankruptcy system functions as a filter, ensuring the survival of economically efficient companies and reallocating the resources of inefficient ones. Fast and cheap insolvency proceedings result in businesses' speedy return to normal operation and increase returns to creditors. By improving the expectations of creditors and debtors about the outcome of insolvency proceedings, well-functioning insolvency systems can facilitate access to finance, save more viable businesses, and thereby improve growth and sustainability in the economy overall.

#### Some reform outcomes

A study of the 2005 bankruptcy reform in Brazil found that it had led to an average reduction of 22% in the cost of credit for Brazilian companies, a 39% increase in overall credit and a 79% increase in long-term credit in the economy. The purpose of the reform was to improve creditor protection in insolvency proceedings.

Following the introduction of debtor-in-possession reorganizations in Korea in 2006, the number of reorganization filings increased from 76 in 2006 to 670 in 2009.

#### What does the Closing a Business indicator measure?

<u>Closing a Business</u>: insolvency proceedings against local company

#### Time required to recover debt (years)

- · Measured in calendar years
- · Appeals and requests for extension are included

#### Cost required to recover debt (% of debtor's estate value)

- · Measured as percentage of estate value
- · Court fees
- · Fees of insolvency administrators
- · Lawyers' fees
- Assessors' and auctioneers' fees
- All other fees and costs

#### Recovery rate for creditors (cents on the dollar)

- · Measures the cents on the dollar recovered by creditors
- · Present value of debt recovered
- · Costs of the insolvency proceedings are deducted
- · Depreciation of furniture is taken into account
- Outcome for the business (survival or not) affects the maximum value that can be recovered

#### 100% Recovery rate

Recovery rate is a function of time, cost and other factors such as lending rate and the likelihood of the business continuing to operate

#### Case Study Assumptions

The Company

- is domestically owned
- · is a limited liability company operating a hotel
- operates in the economy's largest business city
- has 201 employees, 1 secured creditor and 50 unsecured creditors
- has a higher value as a going concern and a lower value in a piecemeal sale of assets

#### 1. Benchmarking Closing Business Regulations:

Gabon is ranked 139 overall for Closing a Business.

Ranking of Gabon in Closing Business - Compared to good practice and selected economies:



The following table shows Closing Business data for Gabon compared to good practice and comparator economies:

Good Practice Economies	Recovery rate (cents on the dollar)	Time (years)	Cost (% of estate)
Ireland		0.4	
Japan	92.7		
Singapore*			1

Selected Economy			
Gabon	15.2	5.0	15

Comparator Economies			
Angola	8.4	6.2	22
Cameroon	13.6	3.2	34
Central African Republic	0.0	4.8	76
Congo, Dem. Rep.	1.1	5.2	29
Equatorial Guinea	0.0	no practice	no practice

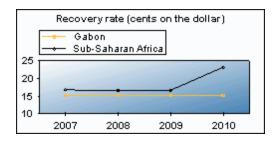
st The following economies are also good practice economies for :

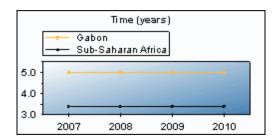
Cost (% of estate): Colombia, Kuwait, Norway

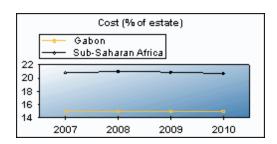
#### 2. Historical data: Closing Business in Gabon

Closing a Business data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			136	139
Time (years)	5.0	5.0	5.0	5.0
Cost (% of estate)	15	15	15	15
Recovery rate (cents on the dollar)	15.2	15.2	15.2	15.2

#### 3. The following graphs illustrate the Closing Business sub indicators in Gabon over the past 4 years:







Since 2004 Doing Business has been tracking reforms aimed at simplifying business regulations, strengthening property rights, opening access to credit and enforcing contracts by measuring their impact on 10 indicator sets. \* Nearly 1,000 reforms have had an impact on these indicators. *Doing Business 2011*, covering June 2009 to June 2010, reports that 117 economies implemented 216 reforms to make it easier to start a business. 64% of economies measured by Doing Business have reformed this year, focusing on easing business start-up, lightening the tax burden, simplifying import and export regulations and improving credit information systems.

#### The top 10 most-improved in Doing Business 2011

<ul><li>✓ Positive Change</li><li>✓ Negative Change</li></ul>	Starting a Business	Dealing with Construction Permits	Registering Property	Credit	Protecting Investors	<b>[axes</b>	Trading Across Borders	Enforcing Contracts	Closing a Business		
Economy	Starting	Dealing Permits	Register	Getting Credit	Protecti	Paying Taxes	Trading	Enforcir	Closing		
Kazakhstan	4	1			4	ı	<b>1</b>				
Rwanda		1		1			1				
Peru	1	1	1				1				
Vietnam	<b>4</b>	1		1							
Cape Verde	4		1			1					
Tajikistan	<b>✓</b>				1	1					
Zambia	<b>4</b>						1	1			
Hungary		1	1			1			1		
Grenada	<b>4</b>		1				1				
Brunei Darussalam	<b>4</b>					1	1				
For Doing Business 2011 Process From Process	the Employi	ng Work	ers inc	licator	is no	ot inclu	ıded i	n the	aggregat	e ease of	doing

## Summary of changes to business regulation in top 10 most improved economies in *Doing Business 2011* and selected comparator economies.

Angola

Angola reduced the time for trading across borders by making investments in port infrastructure and administration

Brunei Darussalam

Brunei Darussalam made starting a business easier by improving efficiency at the company registrar and implementing an electronic system for name searches. Brunei Darussalam reduced the corporate income tax rate from 23.5% to 22% while also introducing a lower tax rate for small businesses, ranging from 5.5% to 11%. The introduction of an electronic customs system in Brunei Darussalam made trading easier.

Cameroon

Cameroon made starting a business easier by establishing a new one-stop shop and abolishing the requirement for verifying business premises and its corresponding fees.

Cape Verde

Cape Verde made start-up easier by eliminating the need for a municipal inspection before a business begins operations and computerizing the system for delivering the municipal license. Cape Verde eased property registration by switching from fees based on a percentage of the property value to lower fixed rates. Cape Verde abolished the stamp duties on sales and checks.

Congo, Dem. Rep.

The Democratic Republic of Congo eased business start-up by eliminating procedures, including the company seal. Dealing with construction permits became easier in the Democratic Republic of Congo thanks to a reduction in the cost of a building permit from 1% of the estimated construction cost to 0.6% and a time limit for issuing building permits. The Democratic Republic of Congo reduced by half the property transfer tax to 3% of the property value.

Grenada

Grenada eased business start-up by transferring responsibility for the commercial registry from the courts to the civil administration. The appointment of a registrar focusing only on property cut the time needed to transfer property in Grenada by almost half. Grenada's customs administration made trading faster by simplifying procedures, reducing inspections, improving staff training and enhancing communication with users.

Hungary

Hungary implemented a time limit for the issuance of building permits. Hungary reduced the property registration fee by 6% of the property value. Hungary simplified taxes and tax bases. Amendments to Hungary's bankruptcy law encourage insolvent companies to consider reaching agreements with creditors out of court so as to avoid bankruptcy.

Kazakhstan

Kazakhstan eased business start-up by reducing the minimum capital requirement to 100 tenge (\$0.70) and eliminating the need to have the memorandum of association and company charter notarized. Kazakhstan made dealing with construction permits easier by implementing a one-stop shop related to technical conditions for utilities. Kazakhstan strengthened investor protections by requiring greater corporate disclosure in company annual reports. Kazakhstan speeded up trade through efforts to modernize customs, including implementation of a risk management system and improvements in customs automation.

Peru

Peru eased business start-up by simplifying the requirements for operating licenses and creating an online one-stop shop for business registration. Peru streamlined construction permitting by implementing administrative

reforms. Peru introduced fast-track procedures at the land registry, cutting by half the time needed to register property. Peru made trading easier by implementing a new web-based electronic data interchange system, risk-based inspections and payment deferrals.

Rwanda

Rwanda made dealing with construction permits easier by passing new building regulations at the end of April 2010 and implementing new time limits for the issuance of various permits. Rwanda enhanced access to credit by allowing borrowers the right to inspect their own credit report and mandating that loans of all sizes be reported to the central bank's public credit registry. Rwanda reduced the number of trade documents required and enhanced its joint border management procedures with Uganda and other neighbors, leading to an improvement in the trade logistics environment.

Tajikistan

Tajikistan made starting a business easier by creating a one-stop shop that consolidates registration with the state and the tax authority. Tajikistan strengthened investor protections by requiring greater corporate disclosure in the annual report and greater access to corporate information for minority investors. Tajikistan lowered its corporate income tax rate.

Vietnam

Vietnam eased company start-up by creating a one-stop shop that combines the processes for obtaining a business license and tax license and by eliminating the need for a seal for company licensing. Vietnam made dealing with construction permits easier by reducing the cost to register newly completed buildings by 50% and transferring the authority to register buildings from local authorities to the Department of National Resources and Environment. Vietnam improved its credit information system by allowing borrowers to examine their own credit report and correct errors.

Zambia

Zambia eased business start-up by eliminating the minimum capital requirement. Zambia eased trade by implementing a one-stop border post with Zimbabwe, launching web-based submission of customs declarations and introducing scanning machines at border posts. Zambia improved contract enforcement by introducing an electronic case management system in the courts that provides electronic referencing of cases, a database of laws, real-time court reporting and public access to court records.

